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• THE FINANCIAL TIMES LIMITED 1991

Populist leader wins 60% of vote to become Russian president

Yeltsin scores historic win

Weekend 🙀

Tomorrow: The fall of Chicago's biggest gang; dealers in drugs and terrorism

Capital of Nowhere: Argentina's forgotten dream





Stricter curbs on car exhausts will take effect in the 12 Euro-pean Community countries from mid-1992, the EC agreed yesterday. The accord means almost all cars sold in the EC will have to have catalytic con-verters to cut their pollution.

Environment ministers meeting in Luxembourg decided that the tougher limits would apply to new car models from July next year and to all new cars from the end of 1992 but exact standards have still to be set.

Iraqi capability Much of Iraq's nuclear and chemical weapons capability is still intact, a top Iraqi nuclear scientist has told US intelligence. Page 20

US to curb satellites The US State Department plans to curb the export of electronic navigation systems - so threatening a growing commercial market. Page 20

Volcano threat A second day's eruptions at Mount Pinatubo in the Philippines sparked fears about the stability of weapons kept at

a nearby US air base. Page 4 Sri Lankan massacre Over 150 Sri Lankan civilians were hacked and beaten to death after clashes between Tamil rebels and security forces in the eastern town of

Victory for Walesa

muster enough votes to override president Lech Walesa's veto of an election law. He had rejected the proposed law as too complicated. Page 2; Editorial comment, Page 18

TV chief attacked Shiv Sharma, head of India's state-run TV station, was njured in a gun attack which killed his driver. Sikh militants were suspected. Gandhi assas-

UK unemployment

Britain's unemployment rose in May for the 14th consecutive month. The 70,600 increase to 2.24m meant 7.9 per cent of the workforce was jobless. Page 7; Lex. Page 18

St Petersburg poli Leningrad voters have opted to restore the city's pre-revolu-tionary name, St Petersburg.

Job for objectors Italy's Defence Ministry is to use conscientious objectors as museum workers so state museums can stay open longer. About 12,000 young men a year refuse military service.



brings hope

A 1 per cent rise in US retail sales last month and a continuing fall in new unemployment claims suggest the economy is starting to come out of its near year-long recession. How-ever, producer prices for fin-ished goods showed the largest rise since last October. Page 20; Lex, Page 20

ASTRA, Sweden's largest pharmaceutical company, secured the US Food and Drug Admin-istration's approval for the use of its drug Losec in the short-term treatment of duodenal ulcers. The announcement is a sethack for Astra's UK competitor, Glaxo, whose best-selling drug, Zantac, has 40 per cent of the world's anti-ulcer market. Astra shares closed at SKr640 (\$100), up SKr9, up while Glaxo fell 21p to 1,227p.

CABLE & WIRELESS, UKbased international telecommunications group, reported a 16 per cent rise in pre-tax profits to £609m for the financial year to the end of March.

Page 21: Lex. Page 20 UK GOVERNMENT'S handling of the economy was sharply criticised after news of a further large rise in unemployment and a warning from industrial leaders that the economic upturn would be delayed. Figures showed -Britain's unemployment rose by 70,600 last month to 2.24m, the highest figure since June

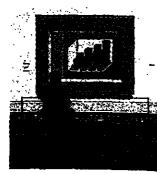
1988. Page 7 KLM, Dutch national carrier which earlier reported heavy 31, said it is to omit its divi-dend for 1990-91 for the first time in seven years. Page 21

NATIONAL Semiconductor, US semiconductor manufacturer, reported net earnings of \$5.6m for the fourth quarter compared with earnings of \$4.7m in the same period a year ago. Page 24

JAPANESE regional banks' combined pre-tax profits fell for the second consecutive year, declining 2.4 per cent to Y788.2bn (\$5.5bn) for the year to March. Page 23

RRITAIN AND China have agreed a draft form of investor promotion and protection greements for Hong Kong to negotiate with its main over seas business partners in order to shield foreign-owned businesses after the colony reverts to Chinese sovereignty in 1997.

Page 4 ATHENS stock exchange comcil selected Ferncon Associates of Boston in the US to establish a computer-assisted trading system to replace the old-fashioned open outcry method. Page 26



CONTENTS

SOFTWARE AT WORK

Top business managers are needing to take a closer interes in new software applications in order to win competitive edge. says Alan Cane in today's issue of SOFTWARE AT WORK, the FT's 32-page review of software and services. This launch issue looks at three areas which most comparies need to address: accounts, electronic mail and executive information systems.

omic reform: President Lech Sweden bids for membership Walesa faces his sternest test yet ... -2 of the European family US-Mexico free trader US labour leaders worry that a pact could harm job prospects3 South African schools: Protests over segrecated education have cost Soweto dearly Gil exploration: Caribbean states are hoping Boris Yeitsin: The new Russian leader has promised to shake up the republic Cost control A UK engineering group strives to remain competitive in the new Europe 17 Volvo's day of destiny: The battered Swedish



4 Arts Guide + Reviews .
22 Commercial Law Commodities Crossword

minister, journeys to The Hague next month to apply for EC mem-bership, he will signal that Stockholm is

Gold Init. Cap Letters

Stock Merketsw -London ----Technology ---

ready to abandon its traditional isolation

When Ingvar Carisson, the Swedish prime

STERLING New York kind \$1.6355 London: \$1.6386 \$1.6455) DM2.945 (2.9475) FFr9.9875 (9.9975 SFr2.5175 (2.52) Y231.5 (233.5)

MARKETS

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Brent Aug \$18.375 (+0.025) Chief price changes

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3-Rio Trassury 8 yield: 5.733% 5. Long Bond: 95³8 yield: 6.549%

FT Ordinary: 1,970.8 (-2.5) FT-A All-She 1,208.74 (-0.2%) New York close: 2.961.09 (- 0.9) 377.01 (+0.38) 24,808.17 (+325.48) LONDON MONEY 114% (11点) Liffe long gift full: Sep 90 32 (89 33)

STOCK INDICES

FT-SE 100:

2,514.6 (-5.6)

What top managers need to know

32-page pullout

World's

oldest company to end an era

By Robert Taylor in Stockholm

ONE of the longest chapters in industrial history ended yes-terday as the world's oldest company announced it was quitting its original business. Stora, the Swedish forestry

company, said it was shutting its 1,000-year old mine at Falun in central Sweden, marking a sad end to a memorable part of Europe's indus-trial heritage. Mining for cop-per at Falun was first begun by peasant fairners over 1,000 ears ago near the end of the Viking age.

"There is no further raw material to extract from the mine," said Stora in a state-ment. Some 180 workers are affected by the decision.

Stora claims to be the world's oldest existing joint-stock company. A document dating from 1288 reveals that the mine was managed by a co-operative with shares bought and sold. In 1347 lt was granted a charter by the Swedish monarchy.

By the 17th century Falun, Sweden's only industrial com-munity, supplied two thirds of the European copper market and had become a symbol of Sweden's power in the world as it developed an empire around the Baltic. The mine was a sight of

great wonderment. In 1708, an Englishman J.F. Leopold visiting Falun wrote that he was "saized by farror even from afar" by the "dark and heavy smoke which the city ceaselessly spews forth in such quantities that the stranger is inclined to believe that he has come to the cave of the Cyclops rather than to a city". Cyclops rather than to a city".

Stora became one of the world's biggest forest products companies, having acquired vast forest holdings to provide wood for the mine. By 1870 it was the largest company in Sweden, ander the 40-year management of Mr Erik Johan Ljungberg. After his death in 1915. Marcus Wallenberg, from the then mainly banking "fairly" became chairman. It is now a jewel in the crown of the Wallenberg empire.

The mine will cut its current annual ore production of about 100,000 tons by half on plete end to mining seven

phuric acid plant's deliveries and markets. .

dent, ensuring victory for the single candidate, Mr Mintimer Shaimiev, who is chairman of the Tatar Supreme Soviet. Tataria has said it will seek. victory to Mr Gavril Popov, as mayor of Moscow, and Mr Ana-toly Sobchak, as mayor of Lenand the apparatus, failed to score convincingly even in Alexander Popov, the Electoral Commission spokesman said a second round of voting was not in spite of, or because of, ingrad. Success for all three radicals is a decisive defeat for these sectors, with mixed results reported in the military strong backing from the Communist party. Mr Yeltsin will rule over the Communist party. Mr Yeltsin did particularly the status of an indepen districts. necessary, Tass news agency reported. Mr Vadim Bakatin, the forthree-quarters of the Soviet He did a little better in some republic under Soviet, rather well in the bigger cities, win-ning nearly 90 per cent of the land mass which contains most of the 16 Russian autonomous republics which are suspicious than accept Russian, jurisdicmer Interior Minister seen as of the Soviet reserves of oil,

gas, gold and timber, and I50m people whose standard of liv-ing is less than a third of the

The election turnout

throughout Russia was solid, if

not overwhelming, at 70 per cent, according to Mr Vasily Kazakov, chairman of the Cen-tral Election Commission. Mr

western European average.

Airbus and Boeing win orders worth \$7bn

By Paul Betts, Aerospace Correspondent, in Paris

AIRBUS INDUSTRIE and by the European consortium Boeing yesterday announced 37hm of new orders on the opening day of the Paris Air Show, indicating that demand remains strong in spite of the effects of recession and the

By John Lloyd in Moscow

RUSSIAN LEADER Mr Boris Yeltsin scored a historic vic-tory against the Communist

party yesterday, when he won about 60 per cent of the poll in the first Russian presidential

the first Russian presidential elections.

Mr Yeltsin's victory gives power in the largest Soviet republic to a former member of the Communist party's polit-bureau, who reneged on his communist past and pledged allegiance to democratic change and market principles. His election will strengthen the move towards radical market reform and boost efforts to convince the west that it should help the Soviet Union's shift to a market economy. It will also strengthen his hand in dealing with Mr Mikhail Gorbachev, the Soviet president, who, anticipating such a result, has taken care over the past two months to distance himself from at least the conservative wing of the party he still leads. On Wednesday, he said he was ready to work with any Russian president.

After years of rivalry, Mr

After years of rivalry, Mr

Gorbachev recently formed an alliance with Mr Yeltsin to

work out a new union treaty

which would devolve much

power to the republics but still leave substantial powers with

the centre.
But Mr Gorbachev will now

find himself confronted with a

president who, unlike him, can claim a direct democratic man-

Voters also gave electoral

Airbus is expected to sign today a \$4bn deal with Federal Express, the US cargo and express delivery carrier, for up to 50 new Airbus A300 cargo aircraft. It would be the largest sale ever of all-cargo aircraft

made up of British Aerospace, Aerospatiale of France, Deutsche Aerospace and Alenia of

vote in his native Sverdlovsk

where he was Communist party boss, and 72 per cent in Moscow.

His closest challenger, Mr Nikolai Ryzhkov, the former prime minister, won only around 10 per cent of the vote in most cities and reached the low thirdes in the countryside

firm orders and options for another 25 A300 freighters, would give Airbus an important new US customer. It would lead to Airbus's first manufacture of all-cargo aircraft. Formerly, it has adapted passenger A300 wide-bodied airliners for freight pur-

Boeing yesterday amounced for another couple, orders for 41 new aircraft A possible fourt

The US group is also expected to announce today a third customer for the 777 wide bodied twin-engined airliner launched last October. Euro-lair, the small independent French charter operator, is

worth \$2,740n from four cusfor the 777 is also expected to original estimate of 154.

tomers — American Airlines, be announced next week by He said turnover would rise
Lufthansa, Delta Airlines and Boeing. The customer is likely by 60 per cent to \$7.40n from
GPA, the Southern Irish-based to be That International Air \$4.70n in 1990 and Airbus
aircraft leasing company. lines. So far United Airlines would again show an operating and All Nippon Airways have made commitments for the aircraft. Further orders are expected

to be announced by both Boeing and Airbus next week. expected to place firm orders for two new 777's and options

Vote winner: Boris Yeltsin, celebrates his victory as president of Russia in Moscow yesterday. He will meet President George Bush at the White House next Thursday. The White House confirmed yesterday that Mr Yeltsin had been invited to Washington for a meeting on June 20 to discuss his new position and the future of the Russian republic.

of Mr Yeltsin.

candidate.

In Tataria, which has a

strong nationalist movement, fewer than 50 per cent of the voters favoured any Russian

More than 60 per cent turned out to vote for a Tatar presi-

Mr Jean Pierson, Airbus managing director, said the consortium expected to book a

the third candidate, looked

unlikely to fulfil expectations

thanks to a minor surge for Mr Vladimir Zhirinovsky, leader of

the small Liberal Democratic

Party, who ran a high profile populist campaign.

Mr Ryzhkov, widely seen as the candidate of the military

total of 145 new aircraft orders this year, compared with its original estimate of 154. He said turnover would rise A possible fourth customer profit. Deliveries were expected to total 165 airliners compared with 95 in 1990 when produc tion was hit by a strike at British Aerospace, a 20 per cent partner in the consortium. Mr Pierson confirmed that Airbus was studying the devel-Continued, Page 20

It added that Kemira Kemi a Finnish company, had offered to take over the sul-Sweden comes in from the cold, Page 19

French stock exchange moves to toughen rules on takeovers By George Graham in Paris

DOS85.

FRANCE'S stock exchange council moved yesterday to toughen its takeover code with a ground-breaking ruling expected to cost the Bollore group some FFr1.7bn (\$280m). The council ruled that Bol-lore, a transport and industrial group headed by Mr Vincent Bollore, had taken control of Compagnie Financière Delmas-Vieljeux, a leading shipping group, in concert with two other companies.

According to the ruling Bollore's partners in the deal, were Clinvest, the merchant banking arm of the Credit

Lyonnais group, and with Compagnie Privée El Rabha, a holding company.

Bolloré said yesterday that it was surprised by the decision, and amounced that it would arrose?

appeal.

The ruling follows the decision of Mr Tristan Vielleux, chairman of Delmas-Vielleux until last week, to throw in the towel after a four year battle with Mr Bolloré and to sell the 18 per cent stake he and his family held. The stake was divided, however, between Bolloré and El Rabha, a company which used to group other Vieljeux family members but whose principal shareholder is now Glinvest.

This left Bolloré's stake at 32.3 per cent and Kl Rabha's at 26.9 per cent, each below the 33.33 per cent threshold at which a bid must automatically be triggered under France's takeover rules.
The stock exchange council

ruled yesterday, however, that they had in concert taken control with 59.2 per cent.
As a result, the council ordered all three partners to offer to buy out the remaining minority shareholders in Del-mas-Vieljeux, which could cost around FFr270m.

At the same time, however, the council demanded the same treatment for minority

shareholders in Delmas, the listed operating company which is 73 per cent controlled by Delmas-Vieljeux. Deimas's shares are trading at FFr1,226, but the stock exchange authorities have insisted in the past on a mathe-

matical link with the price

paid for the parent company. In Delmas's case, this would lead to a price of around FFr2,000 a share and could force Bolloré and its partners to pay out another FFrL4bn.

Bolloré Technologies, the core company in the group's complex structure, was already heavily indebted with net debt of FFr2.8bn at the end of 1990 compared with equity of FFr2.8bn. Since El Rabba is a holding company, it appears likely, therefore, that Clinvest would have to bear most of the

Since the introduction of new legislation governing take-overs at the beginning of last year, the stock exchange has been feeling its way towards a jurisprudence which would clarify some of the gaps and contradictions in the law.

Until recently, however, many investment bankers had felt that the authorities were over-generous in allowing companies to get around the gen-eral obligation to launch a hid when the threshold of 33.23 per cent is crossed.

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The International Convention Centre Birmingham. Officially opened by Her Majesty Queen Elizabeth II on June 12th 1991.



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THE vote of around 55 per cent to change the name of Leningrad to St Petersburg was the most symbolic, but most surprising, of the clean sweep for the radicals yesterday, John Lloyd reports from Moscow. Many observers had thought

that the strong campaign by the Communist Party, and the wartime memories of its resistance to the German attack, would ensure it kept a name it had had since 1924.

Instead, its citizens are calling for it to revert not just to

World War name of St Petersburg - changed during the war because of anti-German senti-

It joins other Soviet cities - as Gorky, Zagorsk and Ordzhoni- many cases the decisions to

the pre-revolutionary name of kidze, all of which have Petrograd, but to the pre First reverted to pre-revolutionary names. Within the cities themselves, statues of Lenin have been pulled down and street and sqare and metro station names changed wholesale - though in

change the name have not yet been reflected in the street

In Moscow itself, the most significant name change was felt to be that of Dzerzhinskaya Square, named after the founder of the KGB (Cheka), Felix Dzer-

zhinsky to the Lubyanka Square. However, even that ange still leaves a name with sinister associations - and the statue of Iron Felix still stares down Marx Prospect - which, has been renamed (officially)

to be in place by June 27. Par-

liamentary committees yester-day started work on a new

Turkey changes rules on foreign borrowing

TURKEY HAS changed the rules on foreign borrowing for state and private companies in an attempt to streamline the country's debt policy. A Treasury directive last

week required state enterprises and municipal governments to obtain permission for foreign loans; now private companies have been issued with a "moral instruction" to consult the Treasury before taking foreign

credits.
We want companies entering the market in an orderly manner." said Mr Murat Kudat, Treasury director-gen-

Although a far cry from the credit controls of the early 1980s, the moves represent a significant dilution of earlier liberalisation policies and underline the country's cur-

rent economic crisis.

Turkey will have to find
\$7.2bn this year just to repay
principal and interest on outstanding debt of \$19bn, according to official balance of payments projections. With Turkey returning to short-term borrowing for the first time since the Gulf crisis began last August, officials are concerned that pent-up private sector demand for credit could crowd

out the government's needs. Economists also suspect a political motive, with the governing Motherland party keen to curb foreign borrowing by opposition municipalities. ahead of a general election which must be called before autumn next year. Last week, the social democrats who con-trol Ankara launched a bond

issue in Japan. The new borrowing rules also come at a time of growing bank interest in Turkish risk Since the end of the war in February, there have been 13 deals worth a total of \$1.5bn.

Banks are attracted by the high yields. The biggest deal is a \$150m one-year loan for the Turkish Grain Board. The credit, which has full government guarantees and is being arranged by a four-bank syndi-cate including Commerzbank and Sanwa, carries interest of London inter-bank offered rate

Dublin attacked

Opposition politicians in Ireland have accused the gov-ernment of indulging in "blait bolitics d the movement of nearly 2,000 civil service jobs from Dublin to provincial centres shortly before local elections are to be held. Kieran Cooke reports from Dublin. The government of Mr Charles Haughey is being criticised for spending cuts which critics say have meant deteriorating standards in public services.

Romania protest

Thousands of Romanian responded to opposition calls for three days of demonstrations to mark the anniversary of a violent crackdown by vigi-lante miners against an antigovernment protest movement, Reuter reports from Buchar-

Yesterday between 4,000 and 5,000 people shouted anti-gov-ernment slogans in Bucharest's University Square, where a year ago police cleared out with considerable violence protesters who had occupied it for seven weeks to demand President Ion Iliescu's resignation.

Paris backs sport The French government, anxious to contain clashes between police and unem-ployed youths, announced plans yesterday to build 1,000 sports grounds in working-class suburbs over 18 months, Reuter reports from Paris. Half will be completed this year in a bid to beat urban

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Gorbachev to visit London for G7 talks

By Emma Tucker

MR MIKHAIL Gorbachev, the Soviet leader, will visit London next month for talks with Group of 7 western leaders. Mr John Major, the prime minister, announced yesterday.

Mr Major told the Commons

he had sent an invitation to Mr Gorbachev for the talks after consultations with the other nembers of the group, the US. Japan, Germany, France, Can-ada and Italy. Mr Gorbachev will stay on in London after the meeting for bilateral dis-cussions with Mr Major.

Mr Gorbachev will arrive on the morning of July 17 - the day the summit ends · and will have a working meeting and lunch with the seven leaders. The Soviet leader will not, bowever, attend the G7 meet-

The British Prime Minister said he had received a message from Mr Gorbachev on Wednesday reaffirming his commitment to political and economic reform, failing which the Soviet Union can hardly expect to obtain the economic and financial aid it is seeking.

Bundesbank dispute ends in kills official **Byzantine deal** in Berlin

By David Marsh in Bonn

A COMPLEX political dispute over reforming the decisionmaking structure of the German Rundesbank is nearing a predictably Byzantine end. Under a compromise accord yesterday, Mr Hans-Jürgen Koebnick, mayor of Saarbrücken, will get take over with an eight year contract as president of the Saarland central bank, one of the Bundesbank's 11 regional entities.

Next month, Mr Theo Waigel, the Finance Minister, will propose legislation aimed at lowering to 10 the number of regional central banks making up the Bundesbank in united Germany. Since the small Saar central bank will almost certainly be abolished, Mr Koebnick within a few months is likely to be out of a job · but will not be short of cash. He will benefit from pension rights on the lion's share of his new DM350,000 (£118,243) a

year earnings. The row over restructuring the Bundesbank, pitting Bundesbank president Karl Otto Pohl's against Land (state) gov-ernments has underlined the intractibility of Germany's highly federalised system. Opponents of Mr Põhl's streamlining proposals have dredged up 21 year old secret documents to support their case that trimming the central bank's apparatus counters fed-

Some members of the G7 such as Germany, strongly support more Western finan-cial aid for the Soviet Union.

but others, such as the US, Japan and Britain, have been noticeably less enthusiastic.

Mr Douglas Hurd, the British Foreign Secretary, has stressed that Mr Gorbachev will not be able to count on an automatic. able to count on an automatic flow of large sums of money from the western industrialised countries.

However, the G7 leaders and Mr Gorbachev will have a first opportunity to discuss a rescue plan for the Soviet economy worked out by a joint Sovi-et-US team of economists, providing for western aid of \$20bn-\$35bn (£12bn-£20bn) a

The plan is divided into two phases, during which western aid would be made available only if steady prog-ress was made by the Soviets towards both economic and political reform. The plan has yet to be approved by Presi-dent George Bush and Mr Gor-

Letter bomb

By David Marsh

A LEADING Berlin government official closely LEADING connected with land sales was found murdered yesterday, apparently the victim of a olitical killing. Mr Hanno Klein, who was

responsible for the controver-sial sale of land in the centre of the city to Daimler-Benz, the engineering and aerospace conglomerate, was killed by a letter bomb. Mr Klein, who worked closely with the government Treuhand agency handling sales of former Bast German state industrial assets and land, apparently died when he opened the bulky let-ter at home in west Berlin on Wednesday evening.

The episode is bound to revive worries about the ter-rorist threat to officials and executives working to restruc-ture the east German econ-

Mr Detlev Rohwedder, the head of the Treuband, was killed by terrorists in April. Mr Alexander Bessmert-nykh, the Soviet Foreign Min-ister, admitted yesterday that the Soviet army still had nuclear weapons stockpiled on east German territory.
This contradicted an assur-

ance given in April by the Soviet authorities to Mr Gerhard Stoltenberg, the German Defence Minister, that Soviet nuclear arms had been withdrawn from east Germany.

Polish parliament fails to block poll law veto

president, won an important political victory yesterday, after parliament failed to overrule his veto of an election law which he said was too compli-cated and would lead to unstable governments, reports Christopher Bobinski in War-

The rejected draft election law, already approved by Sejm and Senate, could delay parlia-mentary elections scheduled for October. Poland is the only

PRESIDENT Lech Walesa's threat to by-pass parliament and manage the economy by decree indicates that Poland's economic reform programme is

facing its most crucial test.
As industrial sales continue

to fall, and Poles are still

awaiting the benefits of the anti-inflationary squeeze on incomes, Mr Walesa is facing growing pressure from his own supporters to modify the gov-

nent's economic polici

That programme, implemented in January last year.

was to have brought inflation

down to a single monthly fig-ure by the end of last year. But

that has since been revised to the end of this year - much

longer than the population had

The government's poor

showing in the opinion polls reflects growing distillusion-ment with its economic poli-

cies, which have led to calls from within the Solidarity

establishment for reliationary

Seventy per cent of respon-dents in last month's opinion

poll thought their jobs were at risk and doubted they would

Unemployment at the end of May stood at 14m or 7.7 per

lower than the economic

find other employment.

and democratic elections. The Sejm (lower house) voted 257-123 to override the veto, seven votes short of the 264 needed for a two-thirds

majority.
Mr Walesa had warned deputies in a letter that he was determined to block the bill. The adoption of a clear and unambiguous election law is most of his suggestions which are anchored in a proportional representation system. However, candidates will have to obtain between 6 and 12 per cent of the vote to enter parliament, depending on the num-ber of seats in a constituency. This means that the electoral chances of candidates standing

independently will be signifi-cantly weakened. The committee also agreed to make voting easier for Poles

committee decided to extend the ban to property belonging to all religious cults. Parliament is likely to accept most of Mr Walesa's suggestions.

possible in order to stick to an October date. For this to hap-pen, an election law will have

Those who voted to overturn Mr Walesa's veto nevertheless made a plea that the electoral rules be approved as soon as

abroad, but refused to lift the ban on political activity on Catholic church property. The

If elections are delayed this is likely to increase pressure by the Solidarity trade union on Mr Leszek Balcerowicz, the deputy prime minister and finance minister, to ease his

tough anti-inflationary policy. An election campaign will anyway rob the government of valuable time in its efforts to

Walesa tries to damp down the flames Economic pressures threaten an explosion in Poland, writes Christopher Bobinski

> "I shall do everything to pre-serve democracy but if I am forced to, I shall reach for other means," he told a meet-ing of 12 Solidarity union lead-ers. "My dilemma is whether to rule by decree above the law or within the limits of the law." Government officials recognise that only a change in the general economic situation will

threat of anarchy, should unrest spill on to the streets.

significantly alleviate the problem. This conclusion is shared by Mr Jaroslaw Kaczynski, leader of the Centre Agreement party, a post-Solidarity chris-tian democrat, and head of Mr Walesa's presidential office. He and his twin brother

and defence in Mr Walesa's office), who make up one of Poland's canniest political teams, are desperately anxious to see an improvement in the economy. They are worried that the

prospect of the imminent collapse of the state sector means that their group - and any other party with its origins in the Solidarity movement could lose in the elections.

They see one of the main threats emerging from among the populists, symbolised by Mr Stanislaw Tyminski, the Polish-Canadian businessman who pushed Mr Tadeusz Mazowieckl, the former prime min-ister, out of the presidential election last autumn.

The Solidarity establishment is also concerned about the former communist party, and its allies. The polls show 43 percent of people saying they were better off two years ago, just before the communists lost power than a full proper than the policy is a power than the policy is a power than the proper than the pro power. Thus, Mr Walesa is under pressure to change economic strategy to counter these trends. It may turn out to



Walesa is being pressed by the Solidarity establishment to reflate economy

budget, the unemployment figure would be 1m higher. Enterprises continue to func-

situation would warrant. Generous redundancy provisions, and the wage control system introduced this year, has meant that, more often that not, it is cheaper to keep staff on at half or even quarter pay than to made them redundant. Plants like the FSO car factory

in Warsaw, for example, have created a "labour reserve" who are paid around half the average monthly wage. Others are paying less.
The Labour Ministry reckons that were it not for these schemes, which are in effect allevisting the burden on the have fallen from more than 30 per cent last year to

tion because they are not pay-ing their bills, or are still delivering goods on credit to

insolvent customers, thus creating a vast cushion of Continuing weak domestic demand, falling export revenues and the sudden collapse of sales to the Soviet Union following the switch to hard currency pricing have all deepened the recession. State sector company profit margins

under 10 per cent this.

All these factors have prompted fears that Mr Walesa's supporters and Solidarity, which is now a fragmented movement, could face defeat in elections which may be held in the autumn.
Mr Walesa is beginning to draw together the rival Solidar-

ity groupings in what he hopes will once more be a successful electoral coalition. But, at the same time, he is under pressure to reflate, particularly from the 2.7m-strong Solidarity trade union. Most of its members in the state sector the brink of bankruptcy.

There is also pressure for the resignation of Mr Leszek Balcerowicz, the deputy prime

minister in charge of the economy, who is determined to stick to his tight monetary programme. For the moment, the president is standing by his minister. Mr Walesa believes that no one has come up with a better programme, and that in any case "every expert, both in the east and west, says it's the

right one."
It is the growing labour unrest which worried Mr Walesa Barlier this week, he spoke about using "all the means at

Decision today on giving Eurocrats a new home 6,000-8,000 officials – against 3,300 Eurocrats in the Berlay-

BELGIUM and the European Commission are expected to decide today to build a new, expanded headquarters for the EC executive, David Gardner reports from Luxembourg. It will go up on the site of the Commission's present home, the Berlaymont, soon to be evacuated because of the large amount of asbestos in its con-

The design contract is being contested principally by four architectural firms, with Norman Foster Associates of the UK fractionally ahead in Belgium's preferences, officials say. The other contenders are Ricardo Bofill, the Catalan architect, Aldo Rossi of Italy, and the Frenchman Jean Nou-

mont. Three other Commission buildings are to be constructed, in addition to he 42 the executive already occupies in Brussels, to permit a projected rise in Commission staff from 14,000 to 23,000 by the year 2000, even before any velle, expansion of the EC is taken
The building will house into account.

Belgium will bear most of the cost. Berlaymont S.A., 70 per cent owned by the government with three 10 per cent stakes held by Citicorp and two Belgian savings banks, expects to pay BFr15bn(£245m)
BFr20bn for the main building.
The Commission will finance the three other new offices by long-term lease contracts.

Despite its \$200bn public year to demolish.

finance a foreseeably hefty overspend on the European Council complex being put up in front of the Berlaymont, and a BFr12bn tunnel to both complexes. But first, Berlaymont S.A. must dismantle the exist-ing Commission HQ. The amount of asbestos in the building means it will take a

Czechs hang 'for sale' sign on 50 of republic's key companies By Anthony Robinson, East Europe Editor

FOREIGN investors were yesterday offered the chance to buy total or partial control of 50 leading Czech enterprises singled out as prime candidates for privatisation through for-

Mr Jan Vrba, the Czech industry minister, made the announcement at the London headquarters of the republic's privatisation advisers, Bankers Trust International. This unprecedented action, he said, reflected the importance republic attached to revitalising its undercapitalised and technologically backward enterprises through sale to foreign companies offering capital, know-how and a long-term commitment to integrating their Czech operations into world markets.

The identity of the first 50 companies involved in the first wave of "large privatisations" will be released next month. In annual turnover terms they range from \$50m to \$500m and extend through engineering, chemicals, building materials. paper, printing, textiles, electronics

and metal processing.
Several have already been effectively privatised through foreign investment. They include the Skoda car company in which Volkswagen has taken an eventual 70 per cent stake, and Sklounion, the largest Czech glass company in which the Japanese-controlled Glaverbel of Belgium is also taking an eventual majority stake. In both cases the equity investment is relatively small

compared with the long-term com-mitment to invest in new plant and

Until now the Czech Republic. which accounts for more than 70 per cent of Czechoslovakia's total gross domestic product, has received around \$500m in direct foreign investment. The total is projected to rise to \$1.5bn this year, and to \$3bn by the end of 1992.

More than 3,000 shops and small businesses have also been privatised through auctions, and both the Czech and Slovak governments are preparing a complex "voucher" scheme for citizens to acquire a stake in newly privatised companies, including those in which they work The Czechoslovak currency, the

koruna, has been internally convert-ible since January 1 and foreign investors are allowed full repairiation of profits in hard currency. Enterprises with more than 30 per cent foreign ownership pay a reduced 40 per cent flat rate profits tax, compared to 55 per cent for companies with less than 30 per cent foreign ownership.

In some circumstances investors can obtain a two-year tax holiday. and there are no restrictions on laying off surplus workers. "We estimate that most companies have around 30 per cent surplus labour and the government, not the enterprise, is responsible for the social effects of unemployment," said Mr Vrba. "This has already risen from

practically zero to 260,000 and could double to between 7 to 8 per cent by the end of the year."

The koruna has stabilised at

around Kcs28 to the dollar after several devaluations in 1990. Currency convertibility was included as part of Czechoslovakia's economic stabilisation policy, introduced with backing from the International Monetary Fund on January 1. Inflation dropped from an artificial high of 26 per cent in January to 2 per cent in April. The January figure reflected the phasing out of most consumer subsidies and virtually eliminated the accumulation of previously repressed inflation. Inflation will have risen again in May, as the last subsidies on consumer energy prices

were eliminated, but it is expected to drop to European Community levels by the end of the year.

Stabilisation has been accompan-ied by an estimated 15 per cent drop in real incomes over the first half of the year. The fact that this has not been accompanied by strikes or social unrest is due largely to an agreement between government. unions and employers at the start of

The three sides agreed on the need for a 10 per cent drop in real incomes to facilitate stabilisation. In practice, monetary and fiscal policy has been tighter than demanded by the IMF, while the collapse of Comecon trade has further depressed output and exports.

PRESIDENT Bush's attempt to deflect criticism of his domestic agenda onto alleged coingressional maction has got off to a stuttering start.

A 25-minute speech to a invited group of 1,000 businessmen, community leaders and legislators on the South Lawn of the White House on Wednes.

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of the White House on Wednes day evening was intended to start an offensive against the Democratic-controlled Con-

gress, setting a theme for his re-election campaign next year. Not only did the speech fall somewhat flat in front of the immediate audience, but it was not covered live by the televi-sion networks and given less coverage in the late night and early morning bulletins than the triumph of the Chicago Bulls in the basketball championships.
Yet the Democrats have

political approach, and lack any prominent candidates for the 1992 election. While characteristically

While characteristically avoiding a strongly-worded attack on the Democrats, Mr Bush mildly questioned why Congress had failed to enact highway and crime legislation. In his March 6 address to Congress after the end of the Guif war, the president had challenged members to pass challenged members to pass these two laws within 100 days, which are now up. He said he was disappointed but not sur-prised and argued that the



The Democrats had sought to head off this criticism by

American people did not understand the complications, the bickering." leader, had argued that Mr eign policy record, notably the maction, the bickering." leader, had argued that Mr eign policy record, notably the But his opinion poll rating on this issue is substantially lower than on his foreign policy.

New Canadian political and economic framework urged

Canadians, representing a cross-section of views, has proposed a new political and economic framework for the country which would in many respects follow the model of

the European Community.

The group, whose members are drawn from both the private and public sectors, has suggested that community services, such as health, welfare and education, should become the sole responsibility of the 10 provinces. But it urges that the federal government in Ottawa be given wider powers over fis-cal and monetary policy, and the regulation of securities markets.

Some of the suggestions, such as the dismantling of per-vasive inter-provincial trade barriers, have already been the prime minister, and other cabinet ministers as a likely

Ottawa is due to publish its detailed proposals this

The initial thrust for a new political and economic framework for Canada arose from demands by an increasingly nationalistic Quebec for a new relationship with the rest of the country. But the exercise has subsequently been broad-ened to include issues of con-

Ironically, just as the debate over constitutional reform is heating up, separatist senti-ment in Quebec is showing

cern to the English-speaking

signs of abating.
The "Group of 22" includes two former provincial pre-miers, former cabinet ministers, civil servants, prominent academics and two leading businessmen, Mr Paul Desmar-

A GROUP of 22 prominent part of the government's pro-Canadians, representing a posals for constitutional based Power Corporation, and Mr Harrison McCain, whose family controls the McCain food empire.

The group proposes that while the provinces would gain greater control over the CS28hn (\$24.4bn) annually transferred to them by Ottawa for social and community services, they would be subject to more stringent monitoring of their eco-nomic policies. For instance, they would commit themselves to a mandatory and independent review" of their fiscal policies and plans.

be restructured along similar lines to the German Bundesbank. It would be subject to statutory inflation goals, and the provinces would name at least three-quarters of its board members, on condition that they were not politicians or civil servants.

vetoes to progress, and campaigning to governing". These exchanges anticipate the 1992 campaign, when Mr Bush will be stressing his forlaunching a pre-emptive strike. Congressman Richard Gephardt, the House majority Playing ball with displaced US workers

T a bright, modern plant, equipped with the latest machinery, 1,600 workers nimbly stitch placed by foreign trade together surgical garments for Baxter International, the big Illinois based hospital supply company. But the plant is not in Illinois, it is in Juarez, Mexico, operating under the "maquilladora" programme, which allows duty-free entry of US components for assembly

and re-export.

Whether the plant has taken jobs from the US, and whether the workers who used to stitch those garments have found bet-ter jobs, are live issues. Negotiations in Toronto this

week towards the North American Free Trade Agreement (NAFTA), involving the US, Canada and Mexico, have

responsibility to workers dis-placed by foreign trade.

The effects of the FTA are expected to be felt most severely in the heavily indus-trialised Midwest and the tex-tile belt of the Southeast

tile belt of the Southeast. To overcome labour's opposition and win a congressional green light to negotiate the accord, President George Bush

was forced to pledge to con-sider a programme for retrain-ing displaced workers. But some, such as Senator Donald Riegle of Michigan, are vowing to hold the president's feet to the fire on this issue. Mr Riegle has introduced a resolution that would allow Congress to amend the trade pact with

Barbara Durr reports on the domestic cost to the US of foreign competition for jobs

The legislators' distrust comes from having watched Mr Bush, and Mr Reagan before him, gut the funding from the trade adjustment assistance

programmes.
The Bush administration's budget for fiscal year 1992, for example, proposes the elimina-tion of the Trade Adjustment Assistance Act, which provides training for workers dislocated by foreign competition. And

agreed last year to provide istance to workers displaced by the Clean Air Act and the shrinkage of the defence industry, no funds have yet been disbursed. Moreover, the Bush administration's FTA worker relief plan may require proof that job losses are a direct result of the pact.

Whether or not foreign competition was the cause, some 2m manufacturing jobs have been lost in the US in the last decade and estimates vary wildly on job losses and gains

trom the future FTA.
Using a Peat Marwick econometric model, the US Council of the Mexico-US Business Committee, a corporate group favouring the pact, asserted that there would be a net US while the administration job gain of 61,000 over 10 years.

But that number is statistically insignificant, according to the Economic Policy Institute in Washington. It says that by using slightly different assumptions, estimates of job losses rise to 550,000 over the

same period.

Mr Mark Anderson of the AFL-CIO, the main US union umbrella organisation, contends: "Experience shows in the last decade that the majority of workers that moved from manufacturing to the service sector moved down the pays-

To avoid political damage in the run-up to next year's elec-tion, Mr Bush may have to be careful as he negotiates the deal. He will not want to be charged with selling out Amer-

Latin America most dangerous for unions

LATIN America continues to be the world's most dangerous region for trade unionists, according to the Brussels-based International Confederation of International Confederation of Free Trade Unions. In Colombia alone, 138 labour activists were murdered during the 15 months to the end of March, William Dullforce reports.

Worldwide during the period, 264 people were killed for activities to promote workers' interests the ICETH said

ers' interests, the ICFTU said in its annual report to the International Labour Office on abuses of union rights.
The report cites 72 countries

and lists 2,422 instances of detention and arrest. Last year the ICFTU cited 91 countries, reporting 250 killings and 13,000 cases of detention. Torture, intimidation and death threats were still part of everyday life for many work-

ers' representatives. Neverthe-less, the ICFTU found "cause for continued encouragement". For the first time, Chile and Poland have been excluded. Positive steps were seen in South Africa, although the ICFTU said sanctions should be maintained until these steps had become irreversible.

In Africa, trade unions formerly tied to one-party

systems were asserting their independence. But South Africa, Sudan and Ivory Coast still ranked among the most unsafe places for workers representatives. In China "blanket repression" was in place. Many inde-pendent trade unionists

remained imprisoned without charge or had been "incorpo-rated into the penal slave labour force".

In western Europe, Denmark, Greece, the Netherlands and Malta were cited for

restricting union rights. The UK was denounced for legislation passed last year which "added to the major violations of basic trade union rights introduced in successive employment acts since 1980". The Brussels-based ICFTU, which links 144 trade union bodies in 101 countries, published the report in Geneva, where a delegation headed by its general secretary, Mr John Vanderveken, is attending the annual conference of the International Labour Organisation.

Free-trade zone ordered by Menem

By John Barham in **Buenos Aires**

PRESIDENT Carlos Menem of Argentina has ordered the creation of a free trade zone close to Buenos Aires. In a surprise statement on Wednesday even-ing, he told the Economy Min-istry to draw up and imple-ment within 60 days a plan to open a free trade zone around the port of La Plata, 50 kilo-

metres from the capital.

An Economy Ministry offi cial said: The proposal is per-fectly serious. The idea is to create a pole of reactivation and growth around La Plata. The model will probably be the zones in south China, where companies import, manufac-ture, and re-export without paying any tariffs or taxes." Argentina already has a free

Tierra del Fuego, 3,000km from Buenos Aires, where many plants are located.

However, thanks to powerful lobbying, they have managed to maintain a degree of protection, despite the government commitment to liberalisation.

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Setback for

Bush effort

to ease aid

to Pakistan

TRE Bush administration's

efforts to improve relations

with Pakistan have suffered a

setback after the House of Rep-

resentatives voted overwhelm-

ingly to continue restrictions

on US economic and military

The House voted 252-151 to

preserve strict conditions on US aid because of concern over

Pakistan's nuclear programme. Last year, the US suspended

\$560m (£324m) in annual mili-

tary and economic aid to Islam-

abad because of its suspected attempt to build a nuclear

The House vote coincided with a visit to Washington by

Mr Wasim Sajjad, chairman of

the Pakistani Senate, who has held talks with senior adminis-

tration officials including Mr James Baker, secretary of

US officials have recently

raised concerns not just about

Pakistan's nuclear programme

but also its attempt to acquire

These reports - coupled

with Democratic party sym-pathisers of Ms Benazir Bhutto, the ousted Pakistani

prime minister - influenced

the House vote on Wednesday

night. However, President George Bush is still pressing to weaken congressional amend-ments which limit his discre-tion to restore aid to Pakistan,

which in the 1980s served as a

vital conduit for US aid to the Afghan rebels.

David Housego adds from New Delhi: India is coming under

strong pressure to agree to

talks on nuclear non-prolifera-

The government has dismissed a Pakistani proposal made this week for a meeting

between the US, the Soviet

Union, China, India and Pakistan to discuss the possibility of

a nuclear-free zone in South

Asia as a "propaganda exercise".

tion in south Asia.

medium-range

missiles from China.

ballistic

bomb.

By Lionel Barber in Washington

INTERNATIONAL NEWS

Britain and China Australian agree Hong Kong 'can suspend investment accord

treatment for foreign and local

investors; restrictions on

expropriation of assets; rights

to remove invested funds in

convertible currencies: and

independent arbitration

arrangements.

The general impasse over Hong Kong is to be reviewed by Mr John Major, the British prime minister, with Sir David

Wilson, Hong Kong's governor, who flies to London at the end of next week. By then Mr

Robin McLaren, Britain's new ambassador to Beijing, will have reported on high-level

soundings he has been taking since he arrived in the Chinese

capital last week.
China is using the airport project to establish a right to a

virtual veto on government decisions whose impact strad-

dles the 1997 handover. This

could include matters such as airport and other long term

construction contracts, finan-

cial loans, franchises with tele-communications, electricity

and other operators, and

important policy changes. Senior Chinese officials say

they have a right under the 1984 Sino-British joint declara-

tion on the 1997 handover to be

"consulted through to solu-

tions" on the issues which

straddie 1997. They have also

hinted that they would like a

joint commission set up to do

The UK and Hong Kong have

agreed to consultations and said they will take China's

cation from Washington that

Mr Bush's remarks, to a group

of American Orthodox Jewish leaders last week, represented

Mr Shamir's immediate response was to assert that set-

vould curtail aid to Israe

administration policy.

arrangements.

By John Elliott in Hong Kong

BRITAIN AND China have agreed a draft form of investor promotion and protection agreements for Hong Kong to negotiate with its main overseas business partners such as Japan, the US, and various European countries, in order to shield foreign-owned businesses after the colony reverts

to Chinese sovereignty in 1997. This marks a slight relax-ation in the tense relations etween the two countries over Hong Kong. It emerged yesterday from a three-day meeting in Hong Kong of the Sino-British Joint Liaison Group which is preparing for the 1997 handover.

However, Chinese officials have made it clear that they will not agree to more controversial matters such as a proposed court of final appeal and development of defence lands until the UK comes to terms with China's demands for a high degree of control over Hong Kong's planned HK\$100bn (£7.5bn) airport and other government decisions in

the run-up to 1997. Mr Tony Galsworthy, leader of the British negotiators in the liaison group, said yester-day that the investment agree ment was a "good step for-ward", but he would not characterise it as a "significant

shift" in China's approach. No important issue has been resolved in the liaison group for two years since China's Tiananmen Square crisis soured relations. But it appears that China decided to make a gesture following a visit two months ago to Beijing by Mr Douglas Hurd, British foreign secretary, who complained that the relationship was "stagnat-

ing".

The investment agreements will cover four areas: equal free enterprise character.

By Hugh Carnegy in Jerusalem

ISRAELI officiais were uneasy

yesterday at a suggestion by President George Bush that he would tie US government loan

guarantees, sought by Israel to help cope with Soviet Jewish

immigration, to a freeze on

Jewish settlements in the occu-

The Israeli government is

seeking extra assistance from

the US over the next five years worth about \$10bn, mainly in

the form of loan guarantees.

finance the big influx of immi-

gration, but the government of Mr Yitzhak Shamir is anxious

to avoid paying a political

had received no official notifi-

nied territories

Israel unsure over Bush line

metal sector strikers'

By Emilia Tagaza

THE AUSTRALIAN Industrial Relations Commission yester-day granted metal industry employers the right to suspend workers involved in rolling stoppages, industrial bans and slowdowns, in a decision that may force back to work some 250,000 metalworkers who

went on strike yesterday. The Metal Trades Industry Association (MTIA) had applied for the right to suspend workers following light-ning strikes and rolling stoppages in factories over the past three weeks.

The MTIA had requested that the suspension right be effective for three years but the Industrial Relations Commission granted only a three-month period.

The scattered lightning strikes led to yesterday's national strike by metalworkers, who are claiming a pay tise of A\$12 (£5,50) a week and

productivity pay rises.
The workers from around 2,500 metal manufacturing companies were joined by mineworkers in the Western Australian iron ore industry that the UK must start show-ing "proper respect" for their demands. In this week's talks they pushed their claim that and electrical trades workers from the Victorian public sector, who were also making similar claims.

Mr Bert Evans, chief executive of the Metal Trades Industry Association, said yesterday's strike would lead to lost production of some A\$60m. He said the actions ignored the implications of the recession.

"It proves the unions have learnt nothing from their fail-ures in the 1960s and 1970s. During that time there was no investment in our industry views into account. But they have refused to concede a right of virtual veto, arguing that it and if we go back to that sort of industrial relations, invest-ment will dry up again."

Japan wholesale prices up 0.6% By Stefan Wagstyl in Tokyo

JAPANESE wholesale prices rose 0.6 per cent last month compared with the same month last year, the Bank of Japan said yesterday. The evi-dence of continuing upward pressure on prices in the report gives the central bank little reason to relax its current tight grip on monetary

tlement building, which Mr James Baker, the US secretary of state, has called the biggest policy.
Import prices fell 7.8 per obstacle to his efforts to arrange a Middle East peace conference would continue. He cent, due to a decline in oil and energy prices in the wake of the end of the Gulf crisis. said he did not believe the US But domestic prices rose 2.1 tained pressure on companies of rising labour and distribu-tion costs. A Bank of Japan Mr Baker yesterday met Mr David Levy, Israel's foreign minister, in Washington to avoid paying a political explain his government's rejection for the aid.

The Foreign Ministry said it to convene an Arab-Israeli official said there was little sign that the domestic pressures on prices were easing



Police in the Indian state of Bihar beat a man during a polling station disturbance in the town of Khudha Ganj yesterday

POLICE QUESTION TWO OVER GANDHI ASSASSINATION

THE INDIAN police team investigating the assassination of Rajiv Gandhi has arrested two people with alleged links to the Tamil Tiger guerrilla group of Sri Lanka, which has been accused of carry-ing out the killing last month in the state of Tamil Nadu, K K Sharma writes.

Police say they have started question-ing a nurse and her son in Madras after arresting them on Wednesday on a charge

of sheltering the assassin, who has been identified as a Sri Lankan Tamil woman named Thann. The son, S. Bhagyanathan, runs a printing press in Madras that undertook printing work for the Tamil Tigers. The assassin, who blew herself up with the explosives that killed Mr Gandhi, allegedly grayed in the Phagyanathan allegedly stayed in the Bhagyanathan house for nearly three months before. Sikh militants, meanwhile, yesterday

Tamil rebels, AP reports from Colombo.

injured Mr Shiv Sharma, director-general of Doordarshan, the government-owned national television network, after shooting at his car in a busy street in New Delhi. Mr Sharma's driver was killed. • Sri Lankan troops massacred more than 150 Tamil civilians in the east of the country yesterday after three soldiers died in a land mine explosion blamed on

Unease over US weapons near volcano

By Greg Hutchinson in Manila

FEARS grew yesterday about the stability of sophisticated weapons systems stored at a key US air base threatened by a Philippine volcano, which erupted again in deadly but spectacular mushroom clouds of hot stones, ash and gases. Senator Leticia Ramos-Shahani, who chairs the Philippines senate foreign relations committee, said the US should tell Filipinos whether it stored nuclear weapons at Clark Air Base to ease disquiet that the exploding Mount Pinatubo

could create a nuclear acci-

neither to confirm nor deny the presence of nuclear weapons at any of its facilities

around the world.

A US embassy spokesman, without being drawn on whether nuclear weapons were present at Clark, said the exploding volcano posed no threat to the weapons systems at the base, 80km north of Manila and less than 20km east of Mount Pinatubo.

Colonel Avelino Abiol, a

dent. Washington's policy is did not believe nuclear weapons were stored there. "Person-ally, I really believe there are no warheads here." The Philippines is close to agreement with the US on

extending the American military presence in the country until the end of this century, but the volcano could complicate the negotiations. Senator Ramos-Shahani said the exploding volcano may devalue Clark as a US asset.

This could mean the senior officer in the Philippine command at the base, said he pay the Filipinos' price for the

use of Clark and may opt to remain only at Subic Naval Station, a more crucial base as it includes a port, a runway and underground facilities regarded as more suitable for storage of nuclear weapons.

Subic, twice the distance from the volcano as Clark, has been affected only by ash from Mount Pinatubo because it is in the path of the prevailing westerly wind. But it is not subject to the threat of the serious affects that are possible for Clark.

Aquino eases rules on foreign investment

PHILIPPINE President Corazon Aquino yesterday signed a law giving foreigners the right to whole ownership of exporting and other enterprises defined as strategic for the economy,

Separately, she vowed to veto a law passed by both houses of Congress limiting foreign debt repayments, a measure Mrs Aquino said "would force us to selectively repudiate our foreign loans".

She spoke at the signing of a two-year extension of a \$3bn (£1.7bn) commercial bank trade facility, which she called "a categorical statement" of sup-port from the country's foreign

The president said the Philippine economy fared better than expected during the first quarter, when it registered positive growth compared with the earlier forecast of a downturn. "The government's comtion has also produced positive results in the form of a narrower government deficit, lower interest rates, decreasing inflationary pressures and an

mitment to economic stabilisa-

position, she said.

Two years in the making, the Foreign Investment Act is markedly more liberal than its predecessor, and it will be particularly so during the first three years of the new law's

period, an enterprise exporting at least 60 per cent of what it case of tourists to a hotel) can be 100 per cent foreign-owned. The real test, says Congress-man Margarito Teves, will be whether the law will be backed up by political stability and

The proposal was made in a speech by Mr Nawaz Sharif, the Pakistani prime minister, and has been followed up by the delegation in Washington. Diplomats in New Delhi bellegation between the that the believe, however, that the

Indian position is more flexible than the rebuttal of the Pakistan proposal suggests. An edi-torial in the Times of India also said that India should not tions, an open season exists for overseas capital. allow itself to be isolated at a Outside the three-year time when pressures to curb around the world. The inc ian rejection of th proposed five nation meeting

was intended to scuttle Pakistan's hopes of securing a resumption of aid from the US. India also fears that regional talks would not cover Chinese long-range missiles deployed against the Soviet Union - but which at short notice could be re-targeted against India.

Pressure on India to agree to talks on curbing nuclear weapons has increased with recent

moves such as France agreeing to sign the nuclear non-prolif eration treaty, moves in the same direction by North Korea and Mr Bush's proposals for Middle East arms control.

Hassan pardons Polisario rebels

KING Hassan of Morocco has pardoned all members and sup-porters of the Polisario Front guerrilla movement before a United Nations peace initiative to end a civil war fought in the Western Sahara since 1975, AP

reports from Rabat.
The king said the measure would extend to Polisario supporters living abroad, as well as those jailed in Morocco. There was no immediate word on how many prisoners might be freed in terms of the king's decree. The king said the measure also applied to guerrilla supporters abroad, meaning that Polisario backers living at refugee camps in Algeria would be free to return to their homes in the Western

Sahara. Last month, King Hassan affirmed that his government would honour the results of a UN referendum expected to be

Soweto children pay price of school revolts

Patti Waldmeir reports on the impact on the black education system of the fight against apartheid

school looks deserted, a blackened shell. Pimville Higher Primary in Soweto is just one of thousands van-dalised in the mid-1980s, when almost every township school in South Africa was damaged or destroyed by children pro-

testing against apartheid.
The revolt over segregated education, launched 15 years ago on Sunday by the children of Soweto, probably did more to bring about the end of apartheid than any other form of heid than any other form of But it has left a daunting

legacy, both physical and social: many school buildings are in shocking disrepair, with out windows, electricity, doors, desks, working toilets. More than Ribn (£210m) has been earmarked by the governmen and business to repair the physical fabric of township education. But money cannot buy a culture of learning many students still see schools as symbols of the racist state: they attack them in order to attack apartheid.

"Our children do not see the use of learning," says the demoralised headmaster of one Soweto secondary school, pleading to remain nameless

white education authorities.
"The little education they got at primary school has been wiped out here." he adds, pointing to classrooms where shreds of insulation hang from the celling, where empty light sockets demonstrate the bsence of electricity; where there are no windows to keep out the deep chill of the Trans-

for fear of reprisals from the white education authorities. "The little education they got and basins, and a tattered old

vaal winter. The school has a science laboratory, a woodworking shop, a domestic science centre, even library. But the laboratory

SOUTH AFRICA'S return to the international

sporting community and its participation in the 1992 Barcelona Olympiad will depend on a meeting next month between national sports

officials and representatives of the Interna-

tional Olympic Committee (IOC), Paul Cheeseright, Midlands Correspondent, reports.

The meeting will take stock of the progress made in South Africa on dismantling aparthed and unifying sports organisations on a non-racial hasis, Mr Keha Mbaye, a Senegalese index who is a vice-president of the IOC said in

udge who is a vice-president of the IOC, said in

Birmingham yesterday.

He is the chairman of a special commission

set up to work for the elimination of apartheid in sport. He was speaking after delivering a progress report on its work to the 97th session

anatomical chart on the wall. The library has a faded notice, "Do not steal library books", but no lock on the door The Department of Educa-tion and Training, the bureaucracy which handles black edu-

cation, has promised to rebuild the school, thrown up as a collection of temporary structures in 1974. But it won't say when, and ignores the headmaster's pleas for urgency. Until the new school is built, even an

KEY MEETING ON RETURN TO THE OLYMPIC GAMES

educational charity, READ, will not supply much-needed textbooks: they cannot be

stored safely.
The risk is that the new community property.

with South Africa's Interim National Olympic Committee (inoc). The South Africans will have little difficulty in persuading the commission that apartheid has been abolished: the main legislation to that effect should have been

passed by the South African parliament.

But unification of sporting bodies may prove a more difficult issue. Mr Mbaye noted that 25 national bodies had applied for affiliation to the Inoc and that only five needed to be united

on a non-racial basis to comply with the Olym-pic Charter. "At the moment the figure is zero." Mr Mbaye stressed that the IOC's stand on

ending the 20 years of South Africa's ostracism from the Olympic movement would be influenced by events, not by a timetable.

school, too, could become the object of political vandalism. A school built by the white authorities without community consultation is likely to be viewed, as in the past, as a symbol of an alien power rather than a piece of valuable must convince pupils that the schools belong to them, they were paid for with their par-

ents' taxes," says Lily, of the Soweto Education Crisis Committee. But she concedes that overcoming the alienation fostered by apartheid will not be easy or quick.
Across Soweto, in the spar-

king new premises of Pimville Secondary School, there seems at least a hope that this can be achieved. Student union leaders have successfully per-suaded their members to protect the school (recently rebuilt by the Education Department), not vandalise it. Union leader Monty Sekhu-khuni clearly has his eye on the post-apartheid South

Africa, arguing that school buildings should be preserved and examinations written "because our future country needs people who are trained". But even here, the matricula-tion pass rate was only 30 per cent last year, in line with the appalling Soweto average, largely because teachers were in dispute with the Education Department for most of the year. This year's results, it is hoped, will be better. However, the "lost genera-tion" of children who fought

for "liberation before education", could yet prove to be apartheid's most cruel legacy.

Tough Kenyan budget aims to cut deficit

By Julian Ozanne in Nairobi

PROFESSOR George Saitoti, Kenya's vice-president and finance minister, presented a budget yesterday aimed at stabilising the economy and sharply reducing a large budget deficit. The move came after a depressed year marked by adverse external factors and inadequate government control on the economy.

Prof Saitoti also announced the country's first significant reform of its unwieldy and inefficient public sector with the privatisation or restructuring of the 250 companies in which the government has shareholdngs. The focus on the budget

deficit reflects a recognition of the severe economic effects of the government's in-ability to control the fiscal

The deficit was targeted last year at 3.5 per cent of gross domestic product but instead grew to 5.3 per cent. Prof Saitotl said this was the result of lesser than expected aid flows, higher expenditure, the financial difficulties of parastatal corporations and

The government's recourse to increased domestic borrowing squeezed out private investment, caused interest rates to rise and contributed to an increase in inflation to 12.6 per cent against a target of 7 per cent.

per cent.

Prof Saitoti's pledged to slash the deficit this year to 2 per cent of GDP. Tighter control of expenditure, a ban on new public sector projects unless they are donor financed and more effective collection o a broader tax base are part of the government's strategy to bring the fiscal imbalance under control. The government's decision

to restructure "strategic" parastatals and privatise or liquidate those deemed as non-strategic marks a fundamental shift in policy.
Prof Saitoti said the economy grew at 4.5 per cent

last year compared to 5 per cent in 1989. The total value of exports rose 19.1 per cent reflecting growth in earnings from tea and horticulture products. The debt service ratio decreased from 32.1 per cent of exports in 1989 to 28.3

held in early 1992. Nigerian surplus put at \$2.1bn

NIGERIA recorded a balance of payments surplus of \$2.1bn (£1.2bn) last year, the second consecutive year that a surplus has been made.

According to the Central Bank of Nigeria 1990 annual report published this week, the government's structural adjustment policy has brought inflation down to 7.5 per cent and led to a growth in gross domestic product of more than 5 per cent last year.

But the optimism of the report is tempered by the fact that Nigeria enjoyed a windfall in 1990 from higher oil export earnings as a result of the Gulf crisis: oil sector

compared to \$7.5bn in 1989. The economy remained dependent on oil, with the secaccounting for 97 per cent of the value of total exports and 32 per cent of total govern-

The report states that agri-cultural production rose by 4.4 per cent and manufacturing output by 7.2 per cent, but manufacturing capacity use was well below 50 per cent.

While the government used higher oil-carnings to build up the Central Bank's foreign assets, which stood at \$3.9bn at the end of the year, it exhibited weak control over both domestic debt and money supply.

The government's domestic

debt rose by 47 per cent last year to 84bn nairas (\$5.37bn) and M1 money stock increase by 45 per cent, as against a target of 13 per cent. Government expenditure, excluding debt service payments, was \$6.8bn and it recorded an overall fiscal deficit of 23bn nairas, equivalent to 10 per cent of gross national product.

The biggest constraint on the economy remained Nigeria's external debt which the central bank estimated at \$33bn by the close of the year, although external lending institutions put it at \$85hn. According to the report, external debt increased by 22 per cent between 1988 and 1999.

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Tourism chiefs urge end to travel barriers

By William Dullforce in Geneva

PRIVATE businessmen are (£1.416.1bn), which included on Tariffs and Trade (Gatt), a \$1, Wharton found, the indusback in Geneva lobbying for a successful conclusion to the Uruguay Round of interna-tional trade talks.

This week the World Travel and Tourism Council (WTTC), a coalition of 31 chief execu-tives from leading travel companies, called for an agreement on services that would elimi-nate barriers to the free move-

Separately, the Foreign Trade Association (FTA), grouping big European retailers, pressed for a much swifter liberalisation of trade in textiles and clothing than that envisaged in the existing draft

gross output in 1989 of \$2,450bn

travel.

report prepared by Wharton **Econometric Forecasting Asso**vices and goods from other industries.

Mr James Robinson, WITC chairman and chief executive of American Express, said the coalition was particularly anxious to see progress made in eliminating outdated bureaucratic controls at borders, curciates, which estimated that travel and tourism, growing at an annual rate of 8.7 per cent, would generate more than \$3,000bn in gross output in 1992, making it the world's biggest industry on virtually any economic measure. Wharton defines travel and

tourism as including all hotels and other lodgings, most pas-senger transport services, a portion of restaurants and some recreational and cultural services.

Between 1987 and 1989 employment in travel and tour-ism grew more than twice as fast as in the services industry as a whole and was particuopportunities for "entry level" workers, minorities and women. When a traveller spent try spent 50 cents in buying goods and services from other industries, creating a "multi-pher" effect in the economy.

plier" effect in the economy.
These findings were highly relevant at a time when governments were seeking ways of stimulating sluggish economies, Mr Lipman said. Growth in the industry could be further stimulated by liberalisation. "We see a time window (between now and the end of the year) and want to throw our weight behind completing the Round."
WTTC urges governments to

start tabling offers of liberalis-ation on the assumption that a

WTTC urges governments to

vices agreement.

Mr Lipman said: "If aviation can be brought in, so much the better. But we do not want lib-eralisation of travel and tour-ism to be Jeopardised over svi-

ation." European retailers belonging to the FTA, however, urged negotiators to incorporate the whole services sector into a new world trading system with no exceptions for air and sea transport and telecommunica-

Trade in textiles and clothing should be liberalised under an automatic schedule and not an automatic schedule and not in stages, allowing pauses for deliberation, which could indefinitely delay the process. Importers wanted the process completed by the end of 1999. Clothing should be liberalised right from the beginning instead of following years, and instead of following yarns and fibres as currently planned.

industry if the current negotia-

ting position of the PTCB were accepted and implemented.

several Caribbean countries deny that there is a split

within the ITCB on these

issues, claiming there are only "disagreements" which can be

resolved. They also deny that

smaller producers in the region and in Asia are asking for con-

tinuing protection and prefer

ential treatment form the hilateral treaties which are possible

be overwhelmed and wiped

political tension between the

matically declare these All-

Union (Moscow-run) enter-

prises its property, but negoti-ate with Moscow on an agree-

republic and Moscow.

under the MFA.

Government officials from

Collor faces tough US reception

WHEN Brazil's President Pernando Collor first planned next week's official visit to Washington he expected to arrive in a blaze of glory, praised for his opening up of

pressed for his opening up of the Brazilian economy.
Instead he is likely to touch down on Monday to a strained reception clouded by continuing trade disputes.
Brazilian officials are upbest about the trip, pointing out that the problem of their debt arrears has been resolved, their new economy minister is well regarded in Washington, and President

"What we are seeking is a guarantee of a more orderly, progressive change which will allow us to acclimatise our zilian Congress. In the latter case the govern-ment had to agree to a delay to the approval of joint ventures

venting the import of informa-tion technology produced in Brazil from 1992 to 1994.

Three joint ventures all involving US companies are aiready well under way and the US has threatened punitive

The Congressional delays are not surprising given Presi-dent Collor's lack of a political

The pharmaceutical patents legislation which is on its third draft could drag on at

There are concerns too about content. There is still a controversial compulsory licensing clause allowing Brazilians to manufacture anything seen to be in the public inter-

Until patent legislation is passed. Brazil will remain on the priority watch list and next week will see some tough talking to try and speed up the

By Civisting Lamb

Washington, and President Collor has good personal rela-tions with President Bush. But the main outstanding sticking points between the two sides are delays to legisla-

tion on two issues which Presi-dent Collor had promised to speedily resolve – informa-tion technology and pharma-ceutical patents. In particular, US officials promise "hell to pay" for the suspension last month of a decision to allow joint ventures in the informat-It is now a year since the US

dropped a Super 301 investiga-tion and lifted sauctions against Brazilian exports in response to Brazilian promises to begin recognising pharma-centical patents. After long delays the government has produced satisfactory legisla-tion to recognise pharmaceutical patents and to open up the highly protected information technology area. But both bills have been blocked in the Bra-

which we agree must be made the trade," said one official in the Industry and Commerce Ministry of the Dominican Republic. to prevent Congress voting to extend the market reserve pre-Venting the import of informa-We simply need more time nity, or else our industries will

action if the delayed approval meeting later this month is put off again.

support but US officials blame the situation on a lack of government willpower. gest obstacle to foreign invest-ment was the continuing tense

least another year after the government agreed in a deal with Congress to withdraw a it must be voted within 45 days in each chamber.

arneess of heinging Regall in line with international norms.

Mr Robert Burns of Regent International Hotels, Mr Wolf-gang Momberger of Steigenber-ger Hotels and Mr Paul Dub-rule of Accor International framework agreement on services will emerge from the Round. proposal.
The Brussels-based WTTC coalition reminded negotiators Mr Geoffrey Lipman, WTTC president, handed to Mr Arthur Dunkel, director gen-Airline chief executives are that the travel and tourist larly effective in providing industry was an economic powerhouse with an annual members of the coalition and

Caribbean textile producers searching for a sympathetic ear Smaller countries fear for the future of their industries once the Multi-Fibre Arrangement expires, Canute James writes

\$1,232bn in purchases of ser-vices and goods from other

cratic controls at borders, cur-rency exchange restrictions and other constraints on free

WTTC's chief executives

include Sir Colin Marshall of

British Airways, Mr Robert Crandall of American Airlines,

TEXTILE and apparel producers in the developing world have been unable to find common ground on new rules to govern interna-Fibre Arrangement (MFA) expires at the end of next

The producers, mainly in Asia, Central America and the Caribbean, are divided on several other issues, including the eral other issues, including the length of extension to be sought for the MFA, and the pace of integration into new, less protectionist marketing arrangements of different cate-gories of products while the trade is being deregulated. The division has split the

membership of the International Textiles and Clothing Bureau (ITCB), which groups 22 developing country producers. The smaller members fear that current proposals on the MFA and on integration will benefit the larger exporters and could irreparably damage The industry in the US, fear-

UNITED STATES DISTRICT COURT SOUTHERN DISTRICT OF NEW YORK

III TE THE DREXEL BURNHAM LAMBERT

SECURITIES AND EXCHANGE COMMISSION.

DREXEL BURNHAM LAMBERT INCORPORATED, THE DREXEL BURNHAM LAMBERT GROUP INC.,

law. Claims were filed on behalf of claims of persons who purchased or held the eccurities of the

th) You may be a notement of the class necessary of and easiled so a distribution from the \$350 million Civil Disgorgement Fund held by the Securities and Exchange Communion, "SEC". The Fund was created by a final judgment entered to the action extinded SEC v. Decad Burnham Lambart, Inc., \$8 Civ. 6209

by a man pagental emission in the group states ago, v. Decementary amounts ago, so c.v. usors (MP) 1S.D.N.Y.1 for the benefit of persons who have channe under the federal securities laws arrang out of or its connection with the operation of Dreset's High-Yield and Convertible Bond Department during the person January 1, 1978 through January 24, 1989.

toral entates shall be paid to the Class and Subclasses. A bearing will be held on August 9, 1991 for

In re The Dreset Burnham Lambon Group Inc., et al.

Securities Libeation Claims

P.O. Box 1330

son of the Civil Dispurgement Fund. Class members and Eligible Champans, at defined in the SEC plan, have the right to appear and be beard at the August 9, 1991 bearing, provided certain requirements are mee.

This is a summary notice only. If you have not yet received a "Notice of Pendency of Class Action and of Proposed Compromite and Settlement and Settlement Hearing", you should obtain a copy by

mentions were true on course of colors to persons who purchased as a new time to make the senting of the companies named below.

If you purchased, held or sold securities of any of the companies named below:

In You may be a member of the Class herein and emisted to the benefits of the Seminment; and

ful of damage from a flood of imports, is supporting the posi-extension of the MFA, against imports, is supporting the posi-tion of the smaller producers in the Third World, and is arguing for more moderate pace to the proposed changes. The MFA covers just over half the world's textile and

apparel trade through bilateral agreements between exporters and importers. Under the MFA, its 40 member countries bilaterally negotiate quotas on imports of textiles and apparel. Major importers, such as the US and the European Community, have availed themselves of the MFA, which first came into effect in 1974.

The arrangement has given some smaller producers an opportunity to develop and expand their industries through preferential and guaranteed access to some markets. Now the smaller producers in Asia, Central America and the Caribbean are claiming that the ITCB's negotiating position on the Uruguay Round, if accepted, will be damaging. The smaller export-

a 17-month extension which the larger ITCB members want. There is also division within the ITCB over the pace of the integration of some categories of textiles into the General Agreement on Tariffs and Trade (Gatt).

The larger producers want integration within a year, while the smaller members are eking a 10-year period.

"We have expressed reserva-tions about the ITCB's proposals," said Mr Peter King, Carib-bean Co-ordinator of the Central American and Caribbean Textile and Apparel Council, and chairman of the Garment and Textile Commission of the Caribbean Common

"These proposals will give producers such as China and India virtually unbridled growth and the industries of Central America and the Caribbean, and of the US, will be engulfed by a tidal wave from these low

SUMMARY NOTICE OF PENDENCY OF CLASS ACTION AND OF PROPOSED COMPROMISE AND SETTLEMENT AND SETTLEMENT HEARING

The Communics Involved

The Companies Involved

Admens Country Colorado Industrial Development, Alistor Imm, L.P.; American Continuousal

Corporation (parens company to the Limoth Savings Bankt; American Natural Restorces Company;

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Savings and Loan Association; Centifuss Bank; Columbia Savings and Loan Association; Richard J.

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CLERK, UNITED STATES DISTRICT COURT

SOUTHERN DISTRICT OF NEW YORK

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90 Civ. 6954 (MP) Chapter 11 Case No. 90 B 10421 (PGC)

TO: (1) All Persons Who Have Filed Proofs Of Claim Against The Drexel Burnham Lambert Group Inc. Or Any Of Its Affiliates Who Are Drexel Debtors Relating To The Purchase Or Sale Of Securities Of The Companies Listed Below.
 (2) All Persons Who Have Filed Claims Against Drexel Debtors Under The Federal Securities Laws Arising Out Of The Operation Of Drexel's High-Yield And Convertible Bond Department Between January 1, 1978 And January 24, 1989, And Who Thereby May Be Eligible To Participate in The Drexel Civil Disgorgement Fund.

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Chapter 11 Cases (or on whose behalf such a Proof of Claim was filed) and who have asserted chains
alleging violations of federal securities and other laws, state securities and other laws suddow the comman

88 Civ. 6209 (MP) SUMMARY NOTICE OF FILING OF PLAN OF DISTRIBUTION OF DREXEL CIVIL DISGORGEMENT

cost, high volume producers." The apparel industry in Central America and the Carib-bean has benefitted from bilateral agreements with the US, and last year earned \$1.8bn (£1.04bn) from exports, 12 per cent more than 1989 earnings. The leading regional producers are the Dominican Republic, Costa Rica, Haiti, Jamaica and Honduras.

Mr King said Hong Kong, Korea and Taiwan, which had earlier dominated the textile earner dominated the textile industry, did so with the help of the MFA. The position of the smaller producers should not be taken as a stand against the liberalisation of international trade, he said.

"That is what the Uruguay Round is about, but this can-not be at the expense of flattening or reducing the indus-tries of the smaller producers." Mr King claimed that the ITCB position demonstrated an "apparent ignorance" of the potential damage to the Carib-bean and US industries. Not surprisingly, the indus-

HONG KONG is referring an anti-dumping order made by the US last September against manufacturers of man-made fibre sweaters to the committee on anti-dumping practices of

Gatt, writes Angus Foster in Hong Kong.

This is the first time Hong Kong has taken such action against the US. The trade department said the government viewed the US order as unfair and liable to set a precedent for other industries.

The committee is now obliged to meet within 30 days to

review the matter. If no solution is reached, either side can ask the committee to set up a panel to investigate further. The anti-dumping order imposed a 5.86 per cent duty on Hong Kong sweater manufacturers, a move Hong Kong described as "pure protectionism" by the US. Manufacturers in Taiwan and South Korea were also singled out.

try in the US, which has benefitted from bilaterals with Central American and Caribbean producers, and which is fearful of its ability to remain compet-itive when the international trade in textiles and apparel is liberalised, has found common cause with the smaller ITCB

Mr Carlos Moore, executive vice-president of the American Textile Manufacturers Institute, said the position adopted in the ITCB's negotiating posi-

Oil ship deal for

BREMER Vulkan, the German

shipyard, has won a NKr3bn (£260.5m) contract from Golar-Nor Offshore, a wholly owned

subsidiary of Norway's Nor-denfjeldske Dampskibsselskap

(NFDS), the shipowner, to

deploy from December the "Petrojari I", a PTS, in the UK

North Sea Angus field.

German yard

By Karen Fossii in Oslo

to the textile, apparel and fibre industry in the US. "One reason is that there will be accelerated growth for products under quota during growth could double the import potential over 10 years. Another concern is product integration. This will create and a more sympathetic ear from the international commu-

tion was a very serious threat

havoc as producers will not know if their product has been selected for decontrol." Mr Moore said there was a

> Lithuania foreign capital scheme nears completion

By Enrique Tessieri, recently in Vilnius

THE government of Lithuania is hoping this month to finalise a large-scale investment programme aimed at generating greater foreign capital to the independent minded republic. and resolving the issue of But he stressed that Lithua-nationalising" Moscow-run nia was not planning to auto-

build a second-generation crude oil production testing ship (PTS). The final price may rise Dr Edmundas Kackus, the deputy director of Lithuania's office for foreign relations, said depending on currency fluctuations and final specifications. NFDS said it would be making an equity issue in connection with the contract, in the range of NKr500 to Nkr700m. Separately, the shipowner announced that Golar-Nor had won a contract, pot-entially worth NKrl.8bn, to

foreign investment could play an important role in helping the republic gain control of Moscow-run enterprises based in Lithuania. The investment programme includes 15 projects ranging from environmental protection

and energy to oil projects connected to the Mazelkiai

refinery, the oil terminal

Since the end of May, Lithuanian enterprises had recorded 147 foreign partners which include 41 from Germany, 29 from Poland, 22 from the US and 8 from the UK. This list takes into account only those companies which were re-registered under new Lithuanian

US and Soviet Union plan supersonic business jet

GULFSTREAM Aerospace of the US and Sukhoi Design Bureau of the Soviet Union announced yesterday the signing of a memorandum of understanding to develop, build and market the first supersonic business jet for the late 1990s, agencies report from Paris

Three prototypes are to be built. Models of the aircraft were unveiled at the Paris Air

The jet, capable of flying business executives over 5,000 nautical miles at more than twice the speed of sound, will be powered by engines devel-oped by Rolls-Royce and Lyulka of the Soviet Union. The first flight is expected to be made around 1995

Despite the worldwide reces-

sion. Gulfstream said it was confident of a large market for the plane. The Soviet Union has already said it will take 20 when it is certificated.

Mr Alan Paulson, Gulf-

stream's chief executive, said the main customers would be governments and large corporations. The jet, designed to seat

eight to 12 passengers, will sell for about £30m - twice the price of the most expensive subsonic business aircraft.
Construction of the airframe by Sukhoi will start shortly. Guifstream will be responsible for the avionics and final

assembly.
Studies are being carried out into ways of reducing the sonic boom for use over land.

foreign investment laws.

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\$250,000.00 deposit in cash or cashiers check. 30 Day Settlement. Other terms. Sale scheduled at 11:00 A.M. Tuesday June 25th on the Arlington County Court House steps, Arlington, Virginia. Complete terms, conditions and detailed information package is available. For information regarding this property or the auction process please call the Auctioneer at 703-370-2338 or FAX 703-823-5587 or our 24 hour recorded information line at 703/370-5750.

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NOTICE OF STOCKHOLDERS' MEETING The Stockholders are called to an Ordinary and an Extraordinary General Meeting to be held at the Company's registered offices, Via Postumia 85, Ponte di Plave (Treviso), Italy, on June 28, 1991, at 4 p.m. or, in second calling, on July 12, 1991, at the same place and time.

1) Receive the Reports of the Board of Directors and the Statutory Auditors for 1990; Receive the financial statements as of and for the year ended December 31, 1990, and related proposed resolutions;

1) a) Raise capital stock from Lire 71,500,000,000 to a maximum of Lire 84,500,000,000 by the issue of up to 13,000,000 ordinary shares, par value Lire 1,000 each, with the waiver of pre-emption rights by existing Stockholders, as permitted by article 2441/5 of the Italian Civil Code. These shares will be taken up by the conversion of a Eurolire bond to be issued by a wholly-owned (directly or indirectly) foreign subsidiary of Stefanel S.p.A.;

b) consequent modification of article 5 of the Articles of Association;

2) Proposed takeover by merger with Stefanel S.p.A. of Vega S.p.A., with registered offices in Ponte di Piave (TV) and issued and fully-paid capital stock of Line 9.000,000,000 wholly-owned by Stefanel S.p.A.; annulment without replacement of all the shares in Vega S.p.A.; related resolutions;

within the legally prescribed time limit, either at the Company's registered offices or with one of the banks listed below:
Banca Commerciale Italiana, Credito Italiano, Banco di Roma, Banco Ambrosiano Veneto, Banca Popolare Veneta. Cassamarca, Banca Popolare di Asolo e Montebelluna, Istituto Bancario San Paolo di Torino, Banca Popolare di Verona, Cassa di Risparmio di Udine e Pordenone, Banca Popolare Friuladria, Banca Nazionale del Lavoro, Banco di Napoli, Monte dei Paschi di Siena, Banco di Siellia, Banca Antoniana, Banca di Trento e Bolzano.

Morgan Guaranty Trust Company, Girozentrale und Bank der österreichischen sen A.G., Delta Erre S.p.A., Monte Titoli S.p.A. (för the shares it administers).

The Board of Directors

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AGENDA

3) Proposal to increase the number of Directors and related nominations.

3) Proposed takeover by merger with Statanet S.p.A. of Bellatrix S.r.I. with registered offices in Ponte di Piave (TV) and Issued and fully-paid capital stock of Lire 137,000,000,000 wholly-owned by Vega S.p.A., the company referred to in 2) above; related resolutions. In order to participate at the Meeting, Stockholders must deposit their share certificates,

Ponte di Piave, Italy, April 24, 1991

Tory policy attacked as unemployment rises

By Peter Marsh, Rachel Johnson and Alison Smith

the economy came in for sharp of a further large rise in unem-ployment and a warning from industrial leaders that the economic upturn would be

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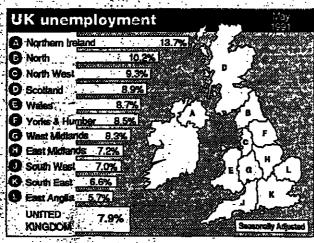
Service Services

Department of Employment. figures published yesterday showed Britain's unemploy ment rose by 70,600 last month to 2.24m, the highest figure

since June 1988.
The increase was smaller than expected and marked the lowest monthly rise since Jannary, but it sparked fresh attacks from the opposition Labour party which called for an immediate cut in bank base

rates.

The 14th consecutive monthly rise in seasonally adjusted unemployment also coincided with a warning from the Confederation of British Industry (CBI), the employers' organisation, that the rising jobless total will depress consumer spending, delaying the start of an economic upturn



until the end of the year at the earliest.

The CBI, reporting on its latest survey of the distributive trades; said high street sales had slumped back to the low levels of early 1991. It said the government had been over-optimized about medical control of the said that th timistic about predicting a con-sumer led recovery this sum-

government to act to revive the economy, speculation mounted that it might cut base within a week, after publica-tion of figures today expected to show a big fall in retail-price retail prices index, 6.2 per cent in April, is expected to have dropped below 6 per cent last

The unemployment figures led to angry exchanges in the House of Commons, as Mr Neil Kinnock, the opposition. Labour leader, blamed rising unemployment on government policies. He claimed the concept of "Majorism" was defined by rising unemployment and

Figures, meanwhile, from the Department of Employment show the annual rise in average earnings has eased to 8% per cent in April, from 9 per cent in March. April was the fourth consecutive month to have seen a fall in the fig-ure, which stood at 9% per The earnings slowdown was especially marked in the ser-

about 60 per cent of UK output and where pay increased by 8% per cent in April. Mr Michael Howard, employ-ment secretary, said the fig-

vice sector, which accounts for

ures provided "unmistakeable evidence that the battle against inflation is being won". Government satisfaction at the figures was, however, depressed by the results of the CBI survey, which found scant evidence of a consumer-led

Mr Nigel Whittaker, chair man of the CBI panel in charge of the survey, said: "The risk of unemployment has now taken over from high interest rates as the main factor denting consumer confidence".

Retail sales volumes were bumping along the bottom again in May, after two volatile months. The sudden increase in Value Added Tax in the budget, poor weather and pressure to lower prices in the face of ick demand had all reduced

profit margins.

Retailers had detected glimmers of light in the past two months only as a result of the budget's distortions of sales volumes in March and April,

BRITAIN IN



Brooke fails to find talks chairman

A chairman for talks on Northern Ireland's future has yet to be found, even though the first stage of discussions is supposed to start on Monday, Mr Peter Brooks Northern Ireland secretary has confirmed.

Mr Brooke is to meet Mr Gerry Collins, Irish foreign minister, as part of the intensive search for a candidate acceptable to all

sides – and willing to take on the job.

If a chairman cannot be found in time, Monday's talks between Northern Ireland' four main constitutional parties could be in jeopardy unless the nationalist Social Democratic and Labour Party announcement was imminent.

House of Fraser farms out credit

The House of Fraser, owner of Harrods and other UK department stores, is to farm out its credit card operations to GE Capital, a subsidiary of General Electric of the US. GE Capital Retailer

Financial Services will take over the management and financing of the House of Fraser account card loan portfolio which has L1m customers and 62 stores. House of Fraser will pay GE Capital a fee, but financial terms of the deal, which is initially for

15 years, have not been Mr George Willoughby, House of Fraser deputy chairman, said the arrangement would enable his group to focus exclusively on its retail activities

Reform for local care

The government has set up an advisory group to identify the "key steps which need to be taken between now and 1998" to implement the reform

munity care. + क्योंग क from the Department of Health, local authority social service departments and health authorities. The government will also, from September, require its social services inspectorate and regional bealth authorities to produce six-monthly reports

on progress towards implementing the new policy. The planned reforms are intended to encourage elderly and handicapped people to be supported in the community rather than in

Railways get more money

British Rail is to be given an extra £185m in subsidy to compensate it for operating making rail services in

the current financial year. The subsidy, called the public service obligation grant, has been added to the £559m allocated last year because the recession has worsened the

Jewish writer Stefan Heym; Professor Paul Erdos, a distin-guished Hungarian mathematician, and the French physicist Pierre Gilles de Gennes. Exchange puts

Sir Alec Guinness, the actor, above, and Mary Robinson, the President of Ireland, have received honorary degrees from Cambridge University in a 400-year-old ceremony. They were among nine "graduands" honoured by the Duke of Edinburgh, chancellor of the university, who also conferred degrees on German

The London Stock Exchange reported a deficit of £5.1m for the year to 24 March as its spending on technical development doubled to

markets for much of the vear and a fall-off of the number of companies seeking to raise capital, the exchange was left struggling throughout the year to contain its costs.
Its operating costs rose by

£2m to £183m, while spending on developing the paperless settlement system, Taurus, and other developments took the total to just under £200m



Woman jailed

in trigger case

Ms Jeanine Speckman, export manager for Euromac in Thames Ditton, Surrey, has been jailed for 18 months for

her part in a plot to export to Iraq electrical capacitors

triggers for nuclear bombs. Ms Speckman and Mr Ali

managing director, were found guilty at the Old Bailey on

Wednesday of conspiracy to export illegally 40 capacitors between September 1988 and

March last year. Mr Daghir was jailed for five years.

Judge Neil Denison said Ms Speckman, of Addlestone,

which could be used as

Daghir, the company's

conspirator" but had continued to be involved even when she knew exporting without a licence.

visit Britain

lapanese carrier. Passenger numbers on

deficit at £5.1m

With lacklustre stock

Stockbroker fined £75,000 A stockbroker has been fined

£75,000 and barred for life in one of the severest disciplinary actions yet taken by one of the City's self-regulating Mr Gerald Westcott Morse,

formerly of Manchester stockbrokers Charlton Seal dishonestly misappropriated £53,566 belonging to one of his clients to get himself out of his own financial difficulties.

Road traffic volume falls

Recession brought a 3 per cent fall in road traffic in the first

Olympic deal

Procter & Gamble, the detergents and household cleaning goods manufactures is giving the British Olympic Association a minimum £250,000 to help defray the costs of sending a team to the 1992 Barcelona Olympic

Government opposes Brussels plan for regulating satellite TV

By Raymond Snoddy

THE British Government has come out firmly against Euro-pean Commission plans for a directive regulating technical standards for satellite televi-sion

sion Mr John Redwood, the Department of Trade and Industry minister responsible for telecommunications, believes the plans could jeop-ardise the growth of the satel-lite television market and

consumers.

At the beginning of this month Mr Filippo Maria Pandolfi, the fechnology commissioner outlined proposals for a directive on high definition television—the move to introduce wider screens and sharper metures.

sharper pictures.
Mr Pandolfi said the Commission would not force "exist-ing services" to give up cur-rent standards such as PAL in favour of the preferred high definition norm, known as D2-

Some ministers, however, confessed to concern that Mrs. Margaret Thatcher, the former

gle European currency.

prime minister, might re-open the battle with a re-statement

of her own opposition to a sin-

After two days of confusion and recriminations among

Tory MPs. Mr Major told the House of Commons that it was in Britain's national interest

that the present negotiations on economic and monetary

union reached a conclusion

"that enables the whole of the

Community to go forward

from some of the right of the.

Tory party that the government was contemplating the
wholesale transfer of power to

together.
His comments came as Mr.
Douglas Hurd, the foreign sec-

retary, dismissed criticism

1.00

Major underlines British

MR John Major, the prime minister, signalled his determination yesterday to keep Britain in the majoraream of Westminster as a direct rebuke was taken at the trade and industry secretary, he commented "After a time people turn against daily unconvincing efforts to make their taken cross That limit

commitment to Europe

ers from the beginning of 1993. Mr Redmond said yesterday the interest of the consumer had to come first.

"It will not be well served by compulsory phasing-out of transmission in the PAL standard currently used by the majority of satellite channels," Mr Redmond said. "I see no merit in the Commission's proposal that all new channels must use D2-MAC and depress must use 12-MAC and depress
the market for satellite television." He also insisted he could
not accept the idea that TV
sets should be compulsorily fitted with D2-MAC decoders.
Asked if the UK would ulti-

mately veto such a directive if it is brought forward by the Commission, he said: "I will take whatever steps are neces-sary and feasible."

Manufacturers such as Philips. of the Netherlands and Thomson of France are heavily. committed to D2-MAC as an intermediate step on the way to high definition television. MAC.

Manufacturers of large TV One motive in trying to sets, however, would have to develop a new European stanbe fitted with D2-MAC decod. dard to try to keep out non-Eu-One motive in trying to develop a new European stan-

> their flesh creep. That limit has now been reached. With a sigh of reliaf we can now get on with our job of getting the best possible outcome for

Britain in Europe".

Other ministers echoed his confidence that after a period

which has seen Tory MPs look at best confused and at worst-hopelessly divided that the vast majority would now settle down to presenting a united

Mr Major is expected to try

to cement that unity with a lengthy exposition of his Euro-

pean policy in a speech later

today.

Some MPs on the right, however, insisted that they were not prepared to air silently if

the negotiations in Brussels on RMU looked like dragging

Britain into a commitment to a

ropean rivals, particularly the

panese. 'I don't think it would be wise to cut off Europe from the well-springs of innovation from abroad. I think the European consumer would be impoverished as a result" he said

The government welcomes voluntary agreements reached between broadcasters, manufacturers and satellite operators to encourage the develop-ment of wide screen television Mr Redmond, however, said:

"I urge Vice-President Pandolfi. to think very carefully about his plans for a directive. He is in danger of alienating broadcasters and imposing unnecessary costs on consumers. The market should essentially be allowed to decide between the existing rival sat-

ellite technologies.
European technology should be mobilised in support of the next stage – the development of digital television. There the goal should be a single world standard, the DTI minister

N Sea oil

By Diane Summers,

unions reach

NORTH SEA oil unions and management last night

ple to union recognition and a pay and conditions package that should clear the way for

major construction work due

to start on platforms this sum-

The deal follows industrial

unrest last year and intensive negotiations since December.

The package relates solely to "hook-up" work and does not cover the period after oil and

gas production gets under way. Unions had, ideally,

wanted to achieve a single

that would have covered all

North Sea employees involved in both hook-up and post-

hook-up work.

continental shelf" agreement

insurance company By David Waller

Six executives quit

ALLIED Dunbar, the UK's largest unit-linked life insurance company, is losing six executive directors after taking pre-emptive action in part designed to prevent its senior executives from leaving to join a rival life company to be set up by Sir Mark Weinberg, Allied's former chairman.

Six out of 30 executive directors at Allied Dunbar - senior executives one rung below main board level – are leaving the company this week after being offered new "take-it-or leave-it" contracts. This follows the recent departure of two main board directors, Mr Lawrence Churchill and Mr

Ladislaw Suchopar.
The service contracts bave been offered to a total of over 60 senior executives. They increase the amount of notice the executives must give should they wish to quit the company, from one month at present to up to a year in future. In return for signing the contracts the executives have been offered a one-off bonus of up to 50 per cent of

Rival life companies described the offer of new ser vice contracts as aggressive tactics in an increasingly com-

petitive market. They are designed in part to stop senior people from leaving Allied to join Sumner Wilson, a fledgling life company which is being set up by Mr Mike Wilson and Mr Keith Carby, respectively the former chief executive and sales director of executive and sales director of

They left Allied, a subsidiary of BAT Industries, in October year at the same time as Sir Mark resigned his post as non-executive chairman. Sir Mark is providing the financial backing for their new venture, which is likely to focus on life products for high net worth individuals, although for legal reasons no formal announce-

ment has been made as yet. Mr Sandy Leach, Allied's managing director and deputy chairman, said the new contracts were offered in order to "secure certainty and commit ment".

Motor industry 'seriously damaged by recession'

By Kevin Done. Motor industr

THE MOTOR industry in Britain is being "seriously damaged" by the recession, it was claimed yesterday. in an open attack on the gov-

ernment's economic policies
Mr Colin Hope, the new president of the Society of Motor
Manufacturers and Traders
said there was still "only limited understanding in political circles that a recession was not a virtue, that recessions destroy or at the very least do serious damage".

He warned the government that no manufacturer would continue to invest indefinitely in "a market that is as unstam a market that is as unshable and inadequate as ours has been of late.

UK new car and commercial vehicle sales have fallen pre-

cipitously in the last 18 Mr Hope argued that, "mar-ket swings of this magnitude are not a result of chance hook-up work.

Hook-up workers will now typically earn £28,450 a year for 26 weeks' work. This will be about £3,000 more than their post-hook-up colleagues and will make them the highest paid workers in the North they flow from inadequate eco-

nomic management, from lack of sound directional confi-dence". He added: "They also

flow from unjust and illogical taxation."

UK car makers are still smarting from the impact of the budget, which they considered to be a direct attack on the motor industry at a time

when new vehicle sales were already falling steeply.

The industry fears that new car sales could fall as low as 1.6m this year, compared with 2.0m last year, and a record 2.3m in 1989. The motor industry could

not "operate sensibly in a boom or bust environment we need stability", said Mr Hope. Urgent actions were needed to restore new car demand to above the level of 2m a year and to ensure that the commercial vehicle indus-try had a future.

The recession was "deep and widespread" and although some other countries were also in recession, it was far worse in the UK. "There is no end in sight," he said. ■ UK car production rose in May to 111.967, a 4.1 per cent increase compared with the same month a year ago, helped by a dramatic increase in the

Jeanine Speckman

Fewer Japanese

The number of Japanese visitors to Britain have continued to fall four months after the Gulf war ended, according to figures released by All Nippon Airways, the

Tokyo-London services of Japan's biggest airline were compared with last year, said Keisuke Inui, ANA's senior executive vice-president.

quarter of 1991, according to figures published by the Transport Department. The number of lorry-miles driven was 8 per cent lower than the



Michael Day: fighting 'embedded discrimination'

output for export markets. Racism continues to blight Britain's black minority

Alan Pike on the demands for a change in the law to end discrimination as progress on equality slows

Racial hatred is a fact of life in Britain, according to the country's Commission for Racial Equality (CRE), which this week asked why black people are still more likely than whites to be unemployed or in poor jobs, badly housed or in

prison...
The CRE claims racial minorities are still the victims of discrimination more than 25 years after the first Race Relations Act came into force, and 19 since some of the worst riots. in post-war history focused national attention on the problems of the inner cities.

The pace of change following

the introduction of the act and the rioting has been too slow, according to the commission, which called for a change in the law. It did so in terms which leave no grounds for complacency about the elements of progress which have Mr Michael Day, the commis-

sion's chairman, spoke of "con-

tinuing evidence of racial

hatred harassment and vio-

lence which blight the lives of

many minority community citi-

zens" and a "more covert, sub-tle discrimination embedded in

ent today - high unemploy-ment and poor housing, educa-tional and welfare facilities. Blacks are also less likely to be represented at the positive end of society. The election last week of Mr Bill Morris as the country's first black trade union leader can be interpreted

the culture of many institu-tions and systems". express surprise at the almost complete absence of black peo-ple in top positions in British society – business leaders. disturbances ten years ago, said Mr Day, were still appar-

evidence of racial hatred, harassment and violence which hlights the lives of many minority community citizens" according to Michael Day, chairman of Britain's Commission for Racial Equality.

as evidence of progress but also of an agonisingly slow pace of change.
American visitors often

judges, chief constables, college principals - compared with the US. There is "continuing

Unemployment among eth-nic minorities is around 60 per cent greater than for whites. This figure, however dismallooking, is an improvement on the mid-1980s when ethnic minority unemployment was double the average. By the end of the 1980s race relations workers had begun hoping that demographic changes which are reducing the number of young people in the labour force were making employers more prepared to recruit, train and promote black workers.

But optimism that demographic factors were helping to solve the problem is now giv-ing way to fears that the recession is driving many employers back to cautious recruitment policies which disadvantage black applicants. It was, said Mr Day in his annual report, a fallacy to believe that a "benign, evolutionary assimila-tive process" would resolve the problems of racial disadvan-

Against this background, the commission wants its legal powers strengthened. Its call Office-funded Policy Studies Institute report on the work-

American visitors often express surprise at the almost complete absence of black people in top positions in British society – business leaders, judges, chief constables, college principals - compared with the US.

ings of the Race Relations Act in employment cases also argued for changes in the law. The commission wants simplified and general powers to conduct formal investigations in named organisations; a new industrial tribunal division to deal with all cases of sex and race discrimination; the introduction of obligatory ethnic record-keeping in employment
- with the possibility of its

extension to housing and edu-cation – and a widening of the race relations law to cover all areas of central and local government activity including the immigration, police and prison

Firm recommendations will

be made to the government early next year, after the commission has considered reactions to a consultative docu-ment published yesterday. The document argues that issues generated by the Satanic

Verses affair show that the law of blasphemy - which applies only to Christianity - needs to be either abolished or extende to other religions, and that "religious identity needs pro-tection in a similar way to racial identity". Other issues raised in the document include the possibility of replacing the Commission for Racial Equal-ity and the Equal Opportunities Commission, which deals with sex discrimination, with a single human rights organisa-

Both the commission and other groups campaigning for stronger legislation are attracted to Northern Ireland's has the central aim of promo-

ting equal opportunities across religious divisions. A simila approach to racial equality in mainland Britain, it is argued, would give the Race Relations Act a more positive thrust and open up new opportunities to counter discrimination.

Some banks, retailers, local authorities and other employ-ers are adopting fair employment principles in their recruitment policies. The commission believes, however, that the pressure of a stronger law in necessary to increase the speed at which such practices spread through industry.



THE PROPERTY MARKET

Ripe pickings for the cash-rich

By Vanessa Houlder

o matter how bad conditions in the property market are, someone, somewhere is are under little pressure to sell at such low prices.

In addition, even some of those always making money.

Indeed, it is virtually a truism that the worst conditions offer skilled investors the greatest opportunities. The Reichmann brothers. for example, made a fortune by buying a clutch of properties in crisis-torn New York in the 1970s.

There are plenty of Reichmann wannabees scouring the UK market, trying to pick out the wheat from the chaff. Although some parts of the market are still treacherous, there are interesting opportunities for the select band of cash-rich

investors.

There is, however, more talk than action. Would-be buyers talk wistfully about the difficulty of buying good property in the current market (although cynics ascribe some of this to an attempt to cover up a

shortage of funds).
The so-called "sellers' strike" partly reflects the tendency for good quality property to be concentrated in the hands of institutions and large property companies, which

Year to April 91

Quarter to April 91

Month of April 91

such low prices.

In addition, even some of those that need to offload property are reluctant to strike deals at rock bottom prices. Banks, for instance, are often refinancing deals or warehousing property for a couple of years, rather than sell at the bottom of the market. "The banks are sitting very tight." says Raymond Mould, who heads Arlington Securi-ties which has been looking for deals for Pillar, its recovery fund.

The reluctance to sell at bargain prices is matched by the buyers' reluctance to pay the asking price.
Mr Tim Hayward, of KPMG Peat
Marwick, the receiver to many
stricken companies, says that relatively few realistic offers are being
made. "At the moment there are not
many serious purchasers around. I
don't think we have yet seen a say. don't think we have yet seen a serious uptake in what I call sensible offers," he says.

Every buyer's philosophy is different and it may be some years before the relative merits of their approaches can be decided. So far, however, most of the attention has

All Properties

been devoted to industrial property, where yields have already started to

The enthusiasm for industrial property is partly a consequence of its high yield which compares well with that of glits, in part, too, it reflects the way in which industrial property has escaped the gross oversupply that has afflicted the office

Perhaps, too, it stems from a sos-picion that investors have unfairly tarred industrial property with the same brush as offices. "The market is overreacting to the pain suffered by the developers and banks in for-merly fashionable property sec-tors," says Mr Matthew Oakeshott, director of OLIM investment man-agers which has long been an advo-cate of high-yielding investments.

By contrast, relatively little interest is being shown in offices, the yields on which are continuing to rise. "The office market has largely been abandoned," says Mr Greg Nicholson, investment partner of Hil-The few deals there are in this

sector are mostly being struck by overseas investors, who carried out 70 per cent of the £330m-worth of transactions in Central London in the first quarter, according to Richard Ellis. In the largest deal so far, DEGI, the largest German open-ended fund, paid 272m for a fringe City property on a yield of just above 9 per cent last week. It said there was "an unprecedented window of opportunity in the Lon-don market where there are signs that yields may now be firming.

Retail property is also attracting ference is that I am not buying for a attention, particularly as some commentators think that it will respond quickly to improving economic conditions. Even within the sector,

however, there are differing approaches to investment. One of the most active institu-tions in this field is Scottish Wid-ows, which has been buying through thick and thin since 1981. It has recently bought department stores in Bristol and Gloucester, a few office and industrial buildings and last month, Rosehaugh's Tor-quay shopping centre for £22.7m. "I think we have been fairly

defensive," says Mr Andrew Winskell, property investment manager. "We have invested in prime locations which have held their value." He thinks that the pressure caused by high rents and business rates on retailers, which is worrying some investors, is often exaggerated. "We have had very few people so under have had very few people go under

on us," he says. But while Scottish Widows favours parades of shops, it distrusts out-of-town supermarkets and superstores. "They are vulnera-ble to depreciation and a change in unit size," Mr Winskell says. The rarity of getting planning permis-sion has driven prices up. I do not

sion has driven prices up. I do not feel comfortable about them."

It intends to invest £200m this year, citing the dwindling size of the yield gap between property and gilts as a case for property. He does not echo the complaints of the vulture funds about the difficulty of finding property because. "I have a elecance and better impan. The diff.

Mr John Rithlat, head of British iand which has been the most con-spicuous contra cyclical investor to emerge in this downturn, takes a different approach to retail prop-erty. Sale and leaseback deals with Sainsbury have played a prominent part in the 1450m of deals he has carried out these the and of 1989. carried out since the end of 1969.

He is keen on out-of-town stores because he thinks the rents are because he thinks the rents are fairly priced. He dismisses the argument that buildings will soon be out of date. "It is quite true that these buildings in the past have high obsolescence. Today I do not think so. They are designed for update and renewal and they have probably arrived at the optimum shape."

He is wary of high-street shops because retailers are under susbecause retailers are under sus-tained pressure from high rents, the uniform business rent and the fall-

British Land still has £500m in available funds, of which it would like to spend a "good part". It will not buy entire companies, believing that it is cheaper and simpler to buy property direct. "You don't want to take over other peoples' baggage," Mr Ritblat says. Mr Ritblat reckons that when sen-

off in turnover.

timent turns, yields will move sharply. "The market tends to move in jumps," he says. That said, he thinks there will be important dif-ferences between the forthcoming recovery and that of the mid-1970s. Whereas run-away inflation fuelled the enthusiasm for property in the 1970s, this time round it will need



John Ritblet, head of British Land, a contra-cyclical investor

genuine growth to fuel demand.
"You won't get a proper recovery
until the market is convinced that
rents have stopped falling," he says.
"It will be a slower recovery than
in the 1970s," he says. "I don't think
you will see a market that has got a
sustained momentum for two years sustained momentum for two years. It could easily take five years to

make real money."

prospect of recovery. Mr Ritblat believes it is right to invest well before the upturn. "Now you can fashion your purchases to suit your requirements. In a bull market you get a compromise," he says. He also warns that prices will be marked up against the buyer when a recovery comes into sight. "You won't be able to buy when you feel the moment is right," he says.



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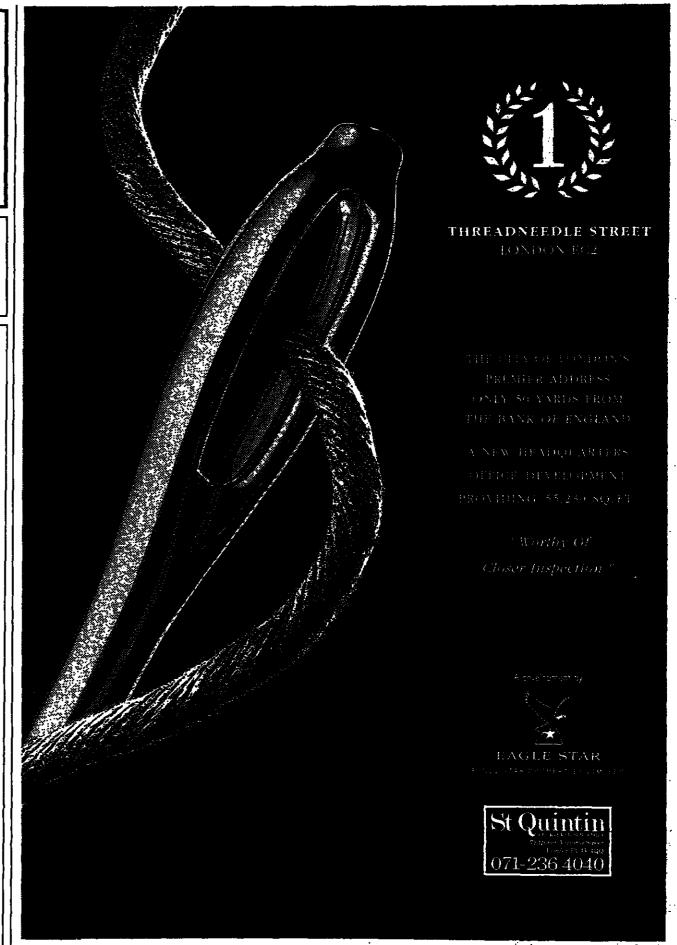
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Weir: under pressure to face up to the reality of ERM

James Button reports on the UK engineering group's determination to control its costs

of years smill at Weir Group fears about competing with sterling we've got to keep wages moving and 40 at Glashave put about the story at DM2.95, the rate at which Britain that Their chief executive, joined the KRM. we've got to keep wages moving ahead in the UK unless we want to become the poor man of Europe."

67 people at Alloa and 40 at Glashave put about the story at DM2.95, the rate at which Britain ahead in the UK unless we want to become the poor man of Europe."

68 Garrick says that the 107 jobs mirror first thing in morning to get it over with for the rest of the day, Certainly, in the past few weeks, a lot of people both inside and outside

lot of people both inside and outside
the company will have seen Garrick's most unyielding face.
The Classow-based engineering
company, which generates about
half its business abroad, has set
itself the goal of remaining fully
competitive in the new economic
environment created by Britain
joining the Buropean exchange rate
mechanism last year.
There is no way that if infistion

There is no way that if inflation here is higher than elsewhere the government will allow the pound to become worth less," says Garrick.
"Our main competitors in Germany
and Japan are facing cost increases of about 3 per cent a year. Therefore our unit costs cannot rise by more 3

per cent."
The ERM affects Weir not because continental Europe is a par-ticularly big market for it - the company's main markets outside the UK are North America and the Middle Rast - but because it is the. home of KSB of Germany and Sulzer of Switzerland

group's biggest subsidiary, which accounts for 40 per cent of the group's 2338m turnsver. About 60

om overseas. the unions expressed a legitimate After Britain joined the KRM last desire to share the company's pros-October, Garrick said he had no

have put about the story at DM235, the rate at which Britain that their chief executive, joined the ERM.

Ron-Gardek, smiles in the Earlier this year he informed the

Earlier this year he informed the subsidiaries of the 3 per cent cost increase norm. It is already begin ning to take effect on manning levels and on the size of bills Weir is prepared to accept from its suppli-

Garrick, who is 50 and has steered the group since it was rescued by its bankers from the brink cuel by his bankers from the brink of collapse in 1981, says that Weir is acting from a position of strength. Its Weir Pumps subsidiary, one of the three leading pump makers in Europe, is maintaining orders at the high level they reached last year, thanks partly to the strong activity in the North Sea oil and gas industry.

ity.
Its desalination subsidiary, Weir order from Dubai and another subsidiary, Liquid Gas Equipment, which builds equipment for gas-car-rying tankers, has taken orders worth £35m to equip five ships. Analysis forecast steady improve-ment on last year's record £27m pretax profits.

Despite its aspiration to keep unit cost increases to 3 per cent, Weir operates in a country where infla-These two companies are the tion until recently was 10 per cent. European rivals of Weir Pumps, the group's biggest subsidiary, which the Weir Pumps unions initially put in a claim for a 13 per cent increa We were under big pressure with the company performing well and

perity," says Garrick. "In any case

ing for 45 per cent of Weir Group's costs, the fact that UK wage costs are only two-thirds of those in Germany is an advantage not to be thrown away. Roy Stewart, industrial relations manager at Weir Pumps, explained to the unions that since Britain was

in the ERM, the company had to compete against rivals giving pay rises of 3 to 5 per cent. "We told them we were locked in a system over which we had no control and warned them that if our labour costs increased faster than those of the competition it could mean a reduced number of jobs."

On the other hand he realises that.

with labour and overheads account-

7 eir Pumps made a final offer worth 8 per cent on March 14. The unions waited for nearly two months before putting it to their members in the hope of winning a better offer. The offer was not improved and when it was put to the workforce on May 9 it was accepted.
Last week Weir Pumps announced that it was restructuring

back office functions at its three pump factories. Office staff engaged in operations such as engineering, contract management and sales are being concentrated at two sites, Cathcart in Glasgow and Manches-

Some of those based at the third site, Alloa in Central region, are being transferred to Cathcart, but

Garrick says that the 107 jobs being lost represent four per cent of that with further job losses likely through natural wastage the increase in its labour costs this year should be about 3 per cent.

But he insists that the restructuring is part of a large reorganisation of office work aimed at improving the mechanism for obtaining and processing orders. "We must become much better at this," he says The scheme involves introducsays. The scheme involves introducing open plan offices located in a logical sequence with more comput-erisation, and will take a year to come fully into effect.
"We think our manufacturing

plants are as good as our German competitors' and much better than those in the US." he says, but admits that the group's productivity has not improved as quickly in the past two to three years as it did previously. A further £2m is being spent on new machine tools at Cathcart.

sions on working practices and job flexibility being introduced in return for the phased move from a 39 to a 37 hour week (to be comted next year) "have not met the full cost of the shorter working

Weir Group measures its productivity by a formula in which output is scored in terms of the number of standard hours of work on the factory floor each order ought to have



Roy Stewart (left) and Ron Garrick: unit costs cannot rise by more than 3 per cent

from 18.5 per cent of input in 1978 to 26 per cent today, an improvement of 40 per cent. Any reduction in input hours through slimmed office functions ought to improve the

Weir Group is ruthlessly employing another weapon in keeping its cost increase down to 3 per cent; it is trying not to pay its suppliers and providers of services more than three per cent over what it paid last year. That means:

• purchasing more components internationally if necessary. "There's no currency risk now if we buy in Europe," says Garrick. "Ideally we would buy in the UK and that's where we get the bulk of our supplies. But if the ERM makes will go elsewhere. We must not be

INTERNATIONAL PROPERTY

number of hours actually put in by all employees.

By this yardstick output has risen

Only hours actually put in by them wices that Weir will not pay them more than a 3 per cent increase on last year. That goes for services such as legal fees, accountancy and

> "We've told our auditors: don't ask us for more than three per cent," says Garrick. "We're as mean as hell, typical Scots with short arms and deep pockets," he says unsmilingly, and implies that many service providers

have pushed up their own salaries and expenses excessively in the past. few years. "I'm not going to pay them for that." The 3 per cent norm has been ordered throughout the group, though Garrick admits it would be

difficult for subsidiaries suffering declining volumes to achieve it. Fortunately he does not see many

Some costs cannot be kept to 3

ums at the Export Credit Guarantee Department are going up by at least 10 per cent.

With Britain in the ERM and the completion of the EC's single mar-ket looming, Weir is now more interested in operating in continental Europe, where it has previously complained of the difficulty of combatting German companies' prefer

ence for buying German, It would now like to find and buy a medium-sized engineering company in an EC country, probably Germany. It would leave its management in indigenous hands, but Weir Pumps would channel its cast-ings and machinery through it for local assembly.

An acquisition in the US is

another possibility. "The dollar does swing about a bit but I've discov-ered that US companies have supply costs that are about 10 per cent below ours. I want to get that," says

Liber character in the How Chicago encourages good corporate citizens

the Chicago programme - set Service. up five years ago — is unique in that it includes heavy participation from foreign compa-nies and banks, even consul-

Wolfe's novel Bonfire of the Vantilia. François Falque-Pierrotia, general manager of Banque. Nafionale de Paris In. Chicago, ventured through a black ghetto by car. But unlike in the novel, Falque-Pierrotia was there on purpose — he was diving his internementages home.

Falque-Pierrotia is vice-chairman of the Summer Internement Chicago, and The list of corporate particl-pants, nearly a third of which are Japanese, includes both futures exchanges, the Consul-ate General of the Federal organization that places young people in summer jobs from ethnic minorides living in the inner cities. While American Republic of Germany, Dai-Ichi Kangyo Bank, Daiwa Securi-ties, Deloitte & Touche, Japan Airlines, Illinois Bell, Luftestes have frequently provided such opportunities,

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Japanese companies have been especially keen to take part in community projects in an attempt to shed their poor image in the United States. But there is a general consen-sus among foreign firms that they should be good corporate

While altruism and imagery may be good enough reasons for participation, companies that waiver are subjected to the gentle persuasion of Elvira chairman of the programme. President of her own real estate firm, EBKO, she tells the vacillators that they know how difficult it is to find good middle managers. With this programme, "You are helping educate middle management. That's what you can do for Chicago and that's what you can do for yourself." This line usually clinches it.

The young people who are carefully selected for the programme are in their final year of high school and must have

They are then assigned to paid internships, which run from June to August, for each of the four years of their university studies. In addition to their jobs in business, they are also required to perform commu-nity service for about 12-15 hours a month.

Last summer, Jessica Ulrey,

Falque-Plerrotin's intern, spent five weeks at BNP and another five weeks at Sophia University in Tokyo sponsored by the Japan Travel Bureau. She had been worried that she might not succeed in her first

year of pre-law studies at the University of Illinois, but her self-doubts evaporated. "I found faith in myself,"

says Ulrey, whose home is in one of the worst public hous-ing projects in Chicago. Confidence-building is much

of what the internship programme is about for the students. Exposure to normal job routines in physically safe environments is a boost for young people who have to cope with difficult home lives, overcome deficient primary and secondary educations, dodge

lank of other temptations that could lead them astray.

Brian Pauling, an accountancy student at Hampton University in Virginia, who has been with the programme for three years, says: "It takes

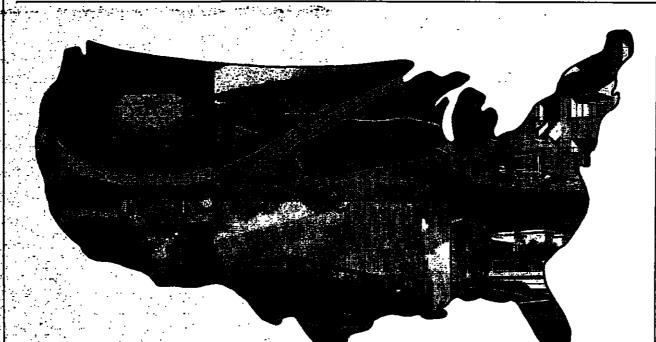
Pauling, from a community on the south side of Chicago, has spent his internships with Fuji Bank. Despite Fuji's inter-est in offering him a permanent job, Pauling says he wants to take a law degree, become a certified public accountant and eventually start his own accounting firm.

Borgstädt says that the programme is "investing in the future of Chicago". While she plans to place 40 interns this summer, she wants to double that number next year and increase the numbers on the programme to 500.

As part of her expansion strategy, she is looking for more European companies and wants to find for European travel-study programmes. Falque-Pierrotin is already being encouraged to take a posting in Portugal.

Barbara Durr

hansa, Société Générale, Sumi-tomo Bank and United Parcel dynamo who is founder and



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ine mearsh, rate appreciate in the recipies in respect of the period communicing 34th June 1990 will be 744% per armum. The interest amounting to US 2186, 28 per US \$5,000 principal amount of the Notes and to US \$372,57 per US \$10,000 principal amount of the Notes will be paid on 18th December 1991 against presentation of Coupon No. 7.

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FT LAW REPORTS

Italian guarantor can be sued in UK

RANK FILM DISTRIBUTORS LTD v LANTERNA EDITRICE SRL AND ANOTHER

Queen's Bench Division (Com-mercial Court): Mr Justice Saville: June 4 1991

A CONTRACT claim against defendants domiciled in a country which is party to the Jurisdiction and Judgments Convention can be heard in the UK as the place of performance of the obligation in question, though the defen-dant disputes the obligation's existence in stay proceedings, if, on the material before the court, the plaintiff establishes that there is a serious question to be tried as to whether it

does exist. Mr Justice Saville so held when refusing applications by the defendants, Lantern Editrice SRL and Banca Nazionale del Lavoro, to set aside or stay an action by Rank Film Dis-tributors Ltd. HIS LORDSHIP said that by

a licence agreement dated July 20 1988 Rank granted film exploitation rights to the

licensee for £8.5m.
The licensee agreed to pay
Rank in three instalments — \$500,000 by October 31 1988, \$1.5m simultaneously with execution of a "long form" agree-ment, and \$6.5m "by means of"

a bank guarantee. Under the licence agreement the long form agreement was to contain the same provisions as the licence agreement. The licence agreement was binding until the long form agreement

was executed. On October 10 1988 Lanterna, an Italian company, took over the licensee's rights and obliga-

On November 23 an Italian bank, Banca Nazionale del Lavoro issued a guarantee addressed to Rank Referring to an "agreement dated November 24 1988", it guaranteed payment on demand of \$5.5m The November 24 1988 agree-

ment was the long form agreement. It provided that Rank should be paid in London, and that the \$6.5m should be paid "by means of" a bank guaran-

The guarantee was delivered to Rank on November 24. On October 30 1990 Rank

Neither the bank nor Lan-terna complied. On November 22 Lanterna obtained a court order in Rome temporarily pro-hibiting the bank from paying

A week later Rank began UK proceedings against Lanterna and the hank claiming breach of the long form agreement and the guarantee.

On December 21 the bank of the Civil Brief.

On December 21 the bank of the Civil Brief.

On December 21 the bank of the Civil Brief.

applied under the Civil Juris-diction and Judgments Act 1982 to set aside or stay Rank's

Ten days later Lanterna began substantive proceedings in Rome against Rank, claim-ing for defective performance of the long form agreement. Shortly after that Lanterna applied to set aside or stay

Rank's UK proceedings.

In January 1991 Rank served a defence and counter-claim in the substantive proceedings in Italy, and joined the bank as third party, claiming the \$6.5m from both Lanterna and the

On March 20 the present court heard the applications to set aside or stay Rank's action. Article 5 of the 1968 Jurisdic-tion and Judgments Convention, set out in the Schedule to the 1982 Act, provided that a person domiciled in a contract-ing state might be sued in con-tract in the "place of perfor-mance of the obligation in question"

question".

The bank and Lanterna were domiciled in a contracting

state, Italy.

The first question was whether the UK was the place of performance of the obligation in question.

Mr Tuckey for the bank submitted that the graventee did

mitted that the guarantee did not expressly provide for pay-ment in London and was made before the long form agreement, so the obligation did not exist when the guarantee was

All parties must have been aware when the guarantee was made that Lanterna's obligations would be governed by the long form agreement. It was irrelevant that it was made

after the guarantee.

Mr Hapgood for Lanterna submitted that its alleged obligation to pay \$6.5m did not exist. He said its only obligation was to furnish the guaran-That was not Lanterna's

only obligation. Under the long form agreement it was at least arguable that payment "by means of the guarantee was conditional payment, so that if the bank defaulted Lanterna

must pay.

Rank's defence, counter-claim
Mr Hapgood said Rank had

Rank's defence, counter-claim
and third party proceedings in

on the ground that Rank had failed to demonstrate that the failed properly to perform its bank had defaulted. The sub-obligations. mission raised the question of what a claimant had to estab-

In that case there was an issue as to whether a contract had been made at all. Here the dispute was not about the exis-tence of the contract but of the "obligation in question". The test in Tesum was equally applicable.
On that test the question

was whether on the material before the court Rank had established a serious question which called for a trial for its proper determination, namely whether Lanterns was obliged under the long form agreement to pay \$6.5m to Rank in Lon-

Rank had established that that was the position. It had established the existence of the long form agreement, the guar-antee, the demand and the bank's failure to honour the

bank's failure to honour the guarantee. It was well arguable that if the bank defaulted Lanterna was obliged to pay.

Mr Hapgood submitted the court should not apply Tesam but should apply Attock Cement [1989] I WLR 1147, which held that the plaintiff must establish at interlocutory stage that it would probably stage that it would probably win its claim.

That case was concerned not with jurisdiction under the 1982 Act, but with parts of RSC Order 11. Tesam was the rele-

vant authority.

The bank and Lanterna sought to rely on article 22 of

the Convention.

Article 22 provided that where "related actions" were brought in different contracting states, any court other than the first seised might stay proceedings. For the purposes of the article actions were of the article actions were "related" if they were so closely connected that it was expedient to hear them together "to avoid the risk of irreconcilable judgments". Lanterna's Rome proceedings of November 22 1990 and Rank's London proceedings were not "related actions", since there was no risk of irreconcilable judgments. The Rome proceedings were designed to provide temporary protective relief pending resolution of the merits elsewhere.

The final point related to

argued that by taking those steps Runk had conferred jurisdiction on the Rome court which overrode English jurisdiction under article 5.

By article 18 the rule that a court before which a defendant entered an appearance should have jurisdiction, did not apply where appearance was entered "solely to contest the jurisdic-tion".

Rank's appearance was accompanied by a clear state-ment of intention to contest parisdiction. It was settled BC-isw that that sufficed to bring the exception into piet even if the defendant put in a defence-

at the same time. In the counter-claim and third party proceedings the italian court did prima facts have jurisdiction under article 2 because they were brought against persons domiciled in Italy. However, before they were instituted Rank had started the London action involving the same cause of action between the same par-

Article 21 of the Convention provided that where proceed-ings involving the same cause of action and between the same parties were brought in different contracting states, any court other than the first seised should decline jurisdiction, or might stay proceedings if the other jurisdiction was

contested Thus on the face of it the italian court must decline or stay jurisdiction on the count-er-claim and the third party

proceedings That analysis was chailenged by the bank and Lan-terna. It was submitted that in a contest between article 2 and article 5, the former should prevail as being the pre-emi-nent jurisdiction.

The submission was not accepted. Article 2 was expressly made subject to the provisions of the Convention, which included article 5. Article 21 provided machinery for choosing between jurisdic-

The applications were dis-For Rank: Peter Goldsmith

QC and Michael Brindle(Richards Buller).
For Lanterna Mark Hapgood (Stephens Innocent).
For the bank: Sanon Tuckey QC and Jeremy Storey (Mackaras 168e).

Rachel Davies Barrister

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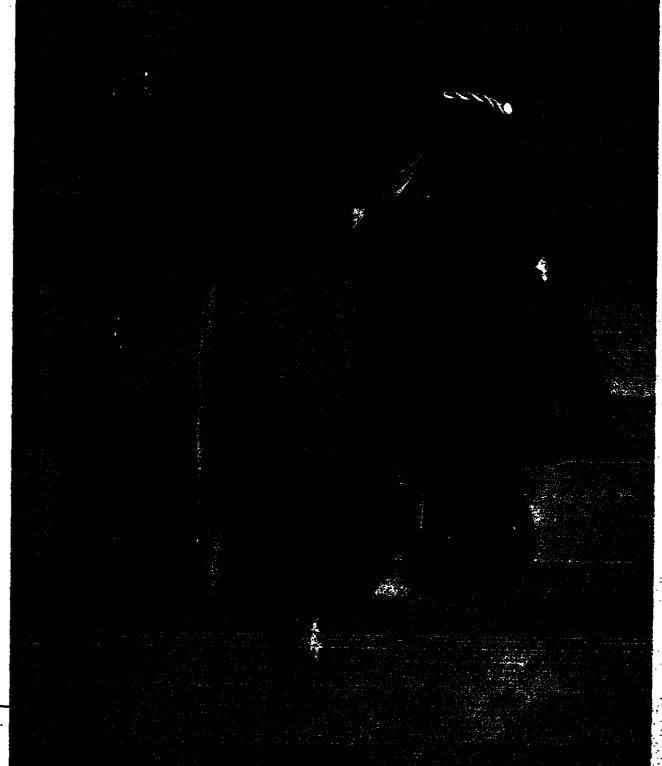
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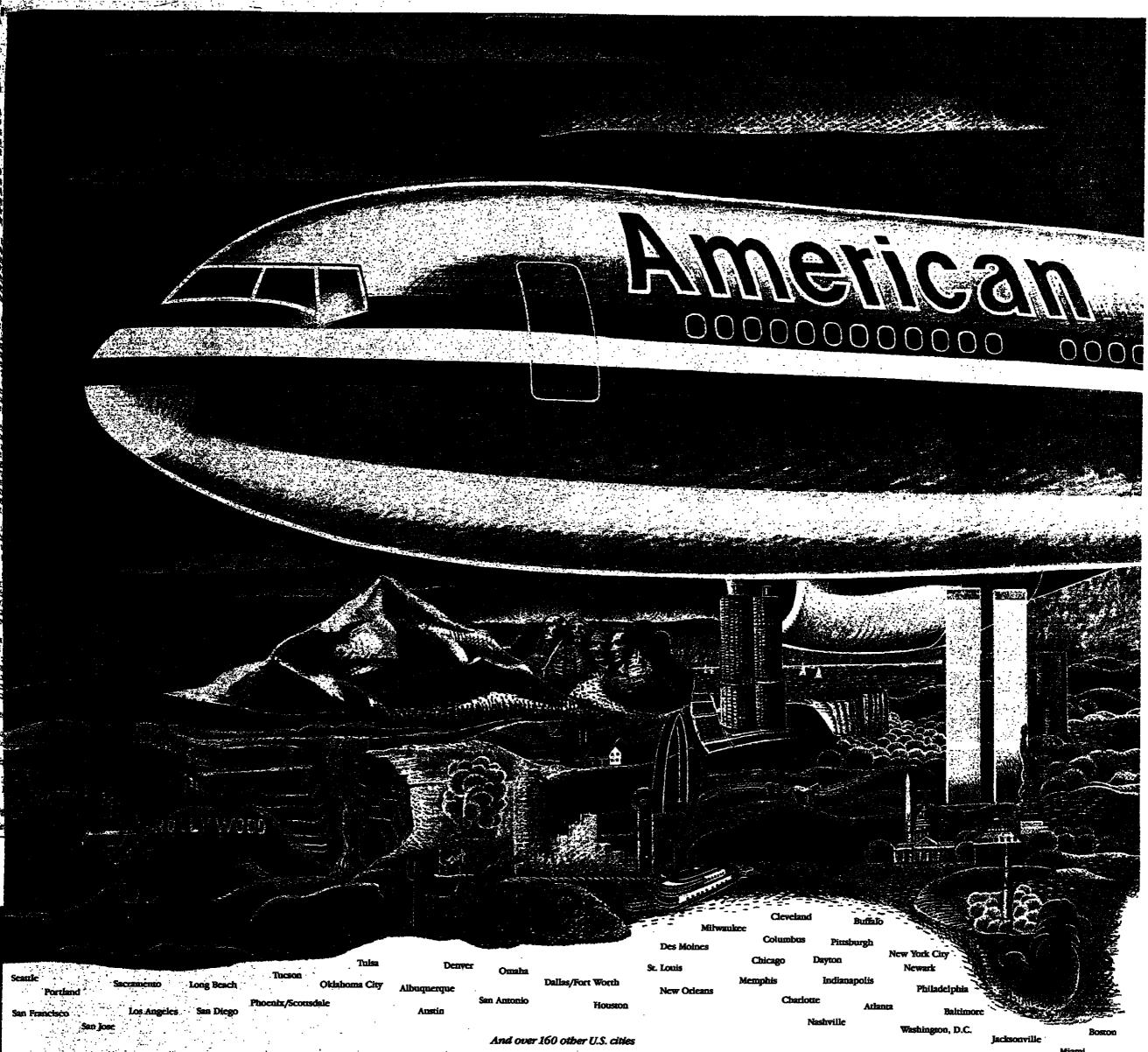


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R oger Wiley proudly flicks through the col-our photo albums which record in pictorial form all the intricate stages which go into the production of a single Cray supercomputer. Once each production stage is complete, the album is signed by the individual workers who did

Only 280, or so, such albums exist. As head of telecommuni-cations and computing at Britain's Meteorological Office proud owner of two of them. The Met office will use its two Cray Y-MP8 machines, the first of which will come into full service this month, for short-term weather prediction and for modelling climatic

changes. Many of the other Crays in existence are used for similar applications, where be processed, often in univer-sity departments, research organisations or exploration -such as seismic analysis in the oil industry.
But the extraordinary power

of such machines is now finding a home in more general business applications, particunufacturing.

We think the market is growing, and the piece of the market we are looking at most closely is the commercial area," says John Fleming, marketing manager for Cray Research in the UK. "One of the most interesting things for us is the success that Cray has had in Japan, where all the primary Japanese automobile manufacturers use our

machines to design new cars."
Two areas of particular interest for the car makers are car design - to model drag factors, for example - and "crash analysis", to calculate what would happen to the car body on impact. In the US and the UK aero-engine makers such as Rolls Royce are also using Cray machines to design their wares. And there is some lemic research concentrat ing on the modelling of financial data - although this is still restricted by the lack of

software for the applications. The appeal of such machines, apart from their enormous processing capabili-ties, is that they enable manufacturers to visualise what would happen in given circum-stances. As Fleming points out, the amount of data needed to make the calculations on wind drag or crash impact could eventually be processed on a large mainframe computer although it may take time. The problem is how to present and analyse the output.

Della Bradshaw explains how supercomputers are finding a greater role in mainstream applications

Controlling the giant's strength

Visualisation, using com-puter graphics, enables the information to be easily assimi-lated by the engineer or fore-caster. The weather sequences which appear on television in many countries, with the sun or showers passing across the supercomputers. A financial model could compare a number of products – bonds, say – by modelling their performance over a number of years and displaying the results graphi-cally, so the analyst could tell immediately which would per-form most effectively over a

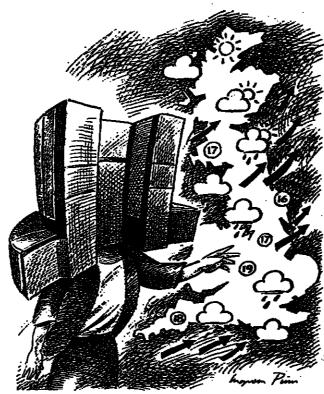
In spite of the growing popularity of such machines there is still a lot of confusion in the market about their definition. "A supercomputer is a label we attach to the most powerful machines, which makes it a moving target," points out Fleming. "Cray has a number of machines, but some of them are 'superer' than others."

Bill Padfield, managing director of the UK arm of Alliant Computer Systems, defines it more precisely: a supercomputer must process more than Ibn floating point operations, or a gigaflop, every second, he says. (A floating point operation is an arithmeti-cal operation, and the measure

top-end machines.) Cray machines range in price, for example, from \$300,000 (£180,000) at the bot-tom end to \$30m at the top. This indicates a move by Cray into the less powerful area often referred to as "mini-supercomputers", which were ploneered in the US by companies such as Alliant and Con-

used to calculate the speed of

vex Computer. They traditionally had performance speeds less than 1 gl-gaflop, although now they are beginning to cross the demarbeginning to cross the demar-cation line. Last month Convex announced a family of supercomputers based on gallium arsenide (GaAs) semiconductor technology, making the machine up to nine times as powerful as its silicon-based used by the Met Office have eight processors, each of which is a vector processor. As a



London was the first organ tion to order the Convex C3800. The university will pay £4.5m for the machine, which will be used in areas such as computational chemistry, engineering and earth science.

There are two factors which principally distinguish super-computers from ordinary mainframe machines and give them their extraordinary speed. They are:

 Parallel processing, where a number of processors manipulate data simultaneously. Vector processing, where one instruction generates a whole series of results, unlike the serial mainframe computer where one instruction produces a single response.

The Cray Y-MP8 computers used by the Met Office have

ulate up to 2.7 gigaflops of data - or carry out 2.7 billion mathematical operations - every

Although Cray machines may be finding favour with the Japanese, Wiley got his machine almost by accident. When the Met Office decided it needed to replace its Cyber computer, because it needed up to 50 times the processing power the 1981-installed machine could offer, it looked at three companies to fulfil the contract: Cray, ETA, a subsidiary of Control Data of the US, and NEC of Japan. ETA won the contract on

cost, says Wiley, and the machine was installed in the middle of 1988. Then in April 1989, in the middle of the second acceptance trial, Control Data decided to close its ETA

"A long period of negotia-tions with Control Data fol-lowed, and we agreed that that the company's would not be shie to develop the software on and give us the level of support

we needed," relates Wiley.
Instead, the Met Office negotiated for Control Data to put in the Cray machine, in settle-ment of the deal. The Cray will take over the full burden of the weather forecasting this mouth, handling short-term weather prediction for the UK and overseas, and the more general task of circulation modelling which will enable the Office to model and predict

The second Cray, which was delivered early this year, will the Environment contract on environmental modelling and climatic change – the effects of ozone depletion and exces-sive carbon dioxide, for example, on the weather. Once the software was written for the first Cray machine it made it easy to duplicate it to run on the second to carry out the model on the second machine.

Although the purchase of the first Cray was determined as much by circumstance as by choice, Wiley reckons that by the time his new machine needs replacing there will be several extremely powerful machines on the market, from which to choose. They will include machines from US manufacturers such as Cray Computer (a break-away company from Cray Research) and Cray Research itself and from three Japanese computer mak-ers, Fujitsu, Hitachi and NEC. NEC already claims to have

broken the world supercomput-ing speed record, formerly held by Cray, with its SX-8 supercomputer. And there is growing competition from machines which go under the unusual title of "massively parallel" computers – where there are thousands of mini-proces all processing data simulta-neously. In the UK such systems are made by Parsys and Melko, and in Germany by Parsytec. Parsytec will launch a machine next week which, it claims, will deliver a computational performance of up to

400 gigaflops. Fleming, however, believes Cray, will maintain its lead as the speed master of the super-computing industry. "We have been successful so we expect to see a number of other competi-tors in the market," he says.
"But we're still confident we'll continue to have the most powerful machine you can buy for vour money.

Fake goods show their colours

A SECURITY mark as unique as a fingerprini could put pro-ducers of take perfume and counterfelt watches on the run, writes Christine Griffiths. Called Microlaggant, this

tiny plastic particle is of ran-dom shape and made from a chemically stable thermoplastic resin with 10 coloured layers. Each colour correonds to a value from zero to nine and the sequence denotes the code - there

are more than 4bn available.
The microtaggant can be applied directly to products, or to a clear varnish, which is then printed on to labels. motor parts, videos, and even designer clothes — who sil lose billions of pounds a year to counterfeiters — can label each product against fraudeters. The mark is read with either a pocket microscope

Stockport, which developed the system, stores the codes in its central computer, accessible only to the customer.

A tour quide who is in the know

Germany has developed a computerised tourist information system for the centre of Dusseldorf which can "under stand" written natural lan-

known as LEU/2 and developed by the institute for Knowledge-based Systems, in Stutigart, can "read" Ger-man texts, analyse them linguistically and logically and then store the knowledge in

a knowledge base.
Operating on a PS/2 personal computer or RS/6000
workstation, LEU/2 holds both specific knowledge - such as the city map — and gen-eral knowledge — that a museum is a building, opens an entrance fee, for exemi When users type in questions the system responds either by giving the specific information it has stored or if it were asked firstly where

by deducing the answer from its knowledge base. It also makes linguistic deductions: a certain museum was located and then what time it opens, the software would refer back to the previous question and deduce that the

WORTH WATCHING **Delia Bradshaw**

referred to the museum.

Five stars for clean paper

WillE the UK paper industry awaits the government's eco-labelling scheme next year. Brands Papera, of Rugby, has devised a way of displaying a paper's environmental good or bad points, writes Christine Griffiths.

Brands, which markets paper and board in the UK, has gathered information on five areas of concern in the sourcing, manufacture and disposal of its 50 suppliers. An aco-check star is awarded to each product which sureach section, up to a maximum of five stars.

Brands suppliers — mostly European mills — voluntarily submit details about such things as their forest mans ment, levels of lossil tuel used and waste treatment, to be awarded their stars. The scheme will apply to both standard and recycled paper.

Exhaust sensors take to the road

AN extremely thin sensor, used for detecting car exhaus furnes, could help reduce the proportion of polluting gases, such as carbon monoxide and xides of nitrogen, produced

by engines. The sensors, fitted into the catalytic converter in the exhaust system, send back information to the car engine to instruct it on optimum fuel use. Because the new sensors are made of thin film ceramics they are just one three-thousandth of the thick-ness of the lambda sensors used today. As a result, they can respond to changes in

the angine to adjust the feel mixture more quickly, beace reducing nextous himsel. oped by Slamens nich, the like is acti by spottering a semiconing metal oxide on to a ceremic substrate.

Printers, printers everywhere . . .

OWNERS of the bumble Amili now splesh out on a wider range of printers, thesics to appraise in the Loosesthi epgrade in the Locustript of software from Locumbility Software, of Dorking. The latest Locustript 2 (ven

sion 2.30), together with the Lecomotive software printer support package, enables more than 500 di ers to be supported from the PCW. These range from the chespest typewriters with computer interfaces to sophisticated lawer printers, inc ing Canon and Hewlett-Pack-ard machines.

The printer support per age and latest version of Locoscript cost £29.95.

Flounder fights deep freeze

THE flounder, the fist fish which can survive in freezing cold water, could provide the insight into the development of the next generation of anti-freeze products.

Scientists in Virginia are developing a structural and tractional come of the natural

functional copy of the natural tish anti-freeze which inhibits the formation of ice crystals at sub-zero temperatures. The first chemical analogue has already been made in leboratory quantities, and the researchers at the vaterinary blosciences department of the Virginia Polytectmic Insti-Blacksburg, are now working on substances that can resist crystal formation at lower and

lower temperatures.
As well as being used as a substitute for salt to prevent roads loing over, the new agents could be used to preerve loods which today are demaged by ice crystal for-mation. Eventually they could even be used to help breed frost-resistant crops.

Contacts: Stempton Missotraca: UK, 1962 733 535, (Shi: Gennery, 711 7850. Stande Papers: UK, 5788 848000. Stemens: Garvany, 088 2246. n: UK, 0306 745666

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OFFICE PROPERTY

Friday June 14 1991



Large parts of the sector are suffering from an imbalance between supply and demand. The most

damage was initially caused by oversupply but the recession is problem as it undermines tenant demand. Vanessa Houlder reports

Recession " takes its toll

THE office property market the free has moved into uncharted territory. After the freezied construction activity of the late are suffering from an imbalance between demand and supply, notably in central London.

Damage has been inflicted the front two sources. At first, the Damage has been inincupal to the front two sources. At first, the control which resulted from easy money and the relaxation of the controls. Increases calculated from the planning controls. Increases the controls of the problem is ingly, now the problem is caused by recession taking a beavy toll on tenant demand. Roth factors are most promarket are reasonably well

Overall, the result is a collapse of investor confidence - - - - :: that has pushed yields to their: highest point for at least 15 in the ratio of income to capital values reflects expectations of future income growth.) Yields may go higher still, perticularly in the hard-hit City of London. Hillier Parker, chartered surveyors, thinks office yields will rise from their current level of 9.3 per cent to peak at about 9.5 per cent later this year. "The office market has largely been shandoned," says Mr Greg Nic-holson, Hillier Parker's invest-

ment partner. Likewise, rents in many locations are being tghtly squeezed. Richard Ellis calculates that office rents dopped by 6.6 per cent last year and will fall a further 15 percent in

the year to January 1962. Salo-

IMe.

house, thinks rents in the City, the worst-hit area, could turnble by a total of 40 per cent from their peak, as they did in the mid-1970s.

all gloomy. Investment senti start of the year, when interest rates were at 14 per cent and the world was at war with Iraq. The end of the Gulf war, the cuts in interest rates and the particularly from continenta Europe, are giving renewed hope to the demoralised prop-

erty sector.

The UK's entry into the exchange rate mechanism has given impetus to investment given imperus to myestment from the rest of Europe. As regulations are eased within EC countries, institutions are diversifying their portfolios.

Inflating property values in mainland Europe together with UK membership of the ERM places the UK in a more equitable regition within a European ble position within a European investment market, says Debenham Tewson Research. Richard Ellis calculates that overseas investors, notably French and Dutch, accounted for more than 70 per cent of the £330m capital transactions

completed in the first quarter in central London. It points out that London's prime yields of 5.5 per cent for the West End and 5.25 per cent for the City compare favourably to the yields in other European capitals, namely 5.25 per cent for Madrid, 4.75 per cent



Frankfurt and 4.25 per cent for cerns about oversupply have

Berlin.
"The volume and nature of current activity is showing renewed vigour, triggered by the ending of the Gulf conflict, falling inflation and reduced interest rates," says Healey & Baker, chartered surveyors. None the less, surveyors

warn that the mood of opti-mism is fragile and investors are carefully monitoring the also handicapped by a mis-match between the expecta-tions of buyers and sellers. Most buyers want good quality, well-let buildings in good loca-tions, with high yields. Rela-tively few forced sellers have

property of this quality, and many companies with stronger finances are trying to delay their sales in the hope that yields will come down. Surveyors advocating a switch into property emphasise for Paris, 4.25 per cent for the need to be selective. Con-

cerns about oversupply have dragged provincial office yields up to 9 per cent, with the exception of prime space in Manchester and Birmingham which commands yields of 8 per cent. Nonetheless, a careful analysis of individual centres reveals some with good growth prospects worthy of lower yield ratings, according to Healey & Baker.

The surveyors sound a warning about Enterprise Zone property, arguing that the large amount of vacant accomlation could undermine values in the long term. "In some cases investments that have been sold on the back of rental guarantees could yet turn out to be very dubious long-term acquisitions," says Healey & Baker's latest investment report.
Investors should also pro-

ceed carefully in the central London market. In the City, the space that was planned for

sion of the financial services industry in the heady days after Big Bang is likely to overhang the market for several years. Although the City may benefit from the arrival of more international busines: the financial services industry is in a period of retrenchment

The combination of thin demand and the plethora of new developments will make vacancy rates rise from the existing level of 15.6 per cent to well over 20 per cent by the year end, according to Baker Harris Saunders, chartered surveyors in their latest City development and market commentary. As a consequence, many commentators doubt whether the 6 per cent yield for the best property in the City takes adequate account of the poor rental prospects.

In the West End, where

prime yields are running at 5.75 per cent, the problem is less one of oversupply than

the service industries that characterise the area have been hard hit by the recession while high rent rises are forc-ing some tenants to look elsewhere if they can.

However, the harsh statistics do mask occasional glimmers of hope. There are relatively few large, high quality build-ings in prime locations in the West End. And even in the City, there is arguably a divi-sion between prime, modern space and second-hand office blocks in fringe locations.

The split between good quality property and poor imita-tions is even more pronounced in the business park market. The developers who reckoned that a couple of suburban buildings accompanied by one or two trees could be marketed as a business park, have been disabused in the last year. Better quality schemes have stood up to the market reason-ably well. Although take-up to absorb a creditable 10m sq ft of space. Business parks' appeal to tenants has broad-ened and the number of new projects coming on stream has shrunk, confining the oversup-ply of business parks to enough to satisfy demand for

last year, the market managed

18 months, according to APR.
For the present there is no doubt that it is an outstanding market for footloose tenants. As well as bargain rents, tenants can demand considerable concessions such as rent-free periods, cash inducements and allowances for fitting-out costs.
In principle, tenants can cut
their costs considerably by their costs considerably by moving offices. In practice, however, the number of active enquiries is a small fraction of potential demand. Baker Har-ris Saunders attributes ten-ants' reluctance to move to

three factors: the capital

required for the removal and

fit-out of a new building, the

These obstacles, together with many landlords' cash flow increasing pressure for shorter lease terms and break clauses and for landlords to take on responsibility for the tenant's existing lease commitments.

"The fourth stage is just emerging, with tenants begin-ning to ask for concessions on aspects of their leases which have always been regarded as sacrosanct," says Baker Harris There is considerable uncer

tainty about the likelihood of widespread erosion of the lease structure in oversupplied areas such as central London. In the pressure but reverted to the traditional format with the turn in the cycle. It remains to be seen whether the overhance change this time around

the difficulty of disposing of

existing leases.

There are still buyers about, writes Anne Steadman

Special attractions lure some foreign investors

OFFICE property saids are at an all-time high, literest rates are drifting downwards. And although not even the most gung-ho of agentswill venture a guess as to wher office rents will start to more up again,
there seems to a consensus that yields will soon start to harden — if they have not begun to do so aready.

There are luyers about; many from shoad who can only see property at current vien measured against their own domestic yields — as heap, particularly with the aded bonus of the UK's traditonal 25-year lease

Even UI domestic institutions which are relatively liquid are dipling their toes in the water liter a long absence

 and loging to buy.
 The ritionale for most would-be buyers is simple. That ther are no prospects for rental gowth in the medium term is then as read but a fall in yield will ensure respectgrowth when it finally hap-

For lome foreign investors, there ire added attractions. If they an buy at, say, initial yieldsof 9 per cent, with their own lomestic borrowing at 8 per ent, the deal looks even bette.

Tire is, then, undoubtedly a giat deal of interest. That said however, there are not too nany transactions actually

This is simply because there is shortage of the right prod-uc at the right price. Most buers are hoping to acquire god quality, well-let buildings in good locations at high

The questions arise: just who ir the current market is going tisell at these prices? Are those initial yields really that they seem especially then many buildings are over-

One often-cited example is bat of Birchin Court, a new The Australians and multi-let building in the City, Americans have too many which was sold to the French problems at home and have

this year.
Tenants, says Mr John Mundy of Richard Ellis, which handled the sale, are paying various rents "in excess of 250 a sq fr". At face value, based on those rents, the initial yield is 8 per cent. However, analysed for valuation purposes, that yield comes down to 7 per

Some sellers are the UK institutions. The Norwich Union and The Prudential, both of which are historically overweight in property, have put it on record that they do not intend to add to their exist-

With good judgment, it is still possible to have 'plenty of fun out there'

Others are selling in central London because their portiolies are too heavily concen-trated in that area and out of

Still others, including Mr David Hunter of Scottish Amicable, are quite happy to take the opportunity to "dump a

few — at the right price".

While he is prepared to salt "expensively" — and Scottish Amicable's Nightingale House in Curzon Street is on the market - Mr Hunter remained conspicuously active as a buyer over the last year or so while the majority of his insti-tutional colleagues were firmly gined to the sence. He still is a buyer and believes that with good judgment it is possible to have "plenty of fun out there". He believes the current obsession with yields could be misplaced. He would, he says, much rather buy a good qual-ity provincial office property at 8.5 per cent than a poor one-

showing 10 per cent. International investors are also very much in the market. These are largely European, Japanese and Middle Eastern.

others, such as some of the larger Dutch property compa-nies, several of whom suffered burnt fingers at the height of

the good years. The Germans have been at the forefront. The German Hypobank with Ossory Estates has so far spent more than £100m on UK property.

Several of the German open-ended property funds are "getting their acts together" following deregulation and are interested in buying in the UK, says Mr Peter McFarlane of Weatherall Green & Smith,

DGI, one of the larger German funds, has retained Jones Lang Wootton with a view to putting £350m into EC property including the UK.

Another notable presence is

that of German private individ-uals, quite a few of whom would have no difficulty in funding purchases of up to The Dutch institutions are also in the hunt. Aldwych

House recently went to a Dutch fund for £80m; smaller investors are also buying. Danmerc, a Dutch consortium advised by Weatherall Green & Smith, has just picked up two more properties after spending 22m on an office investment in

The two new properties are Berisford Property Develop-ment's 17,285 sq ft office devel-opment in Chertsey, for which 64.6m was paid, and the first phase of Wilson Connolly's new Waterside office project at Rushmills, Northampton.

Danmerc is hoping to invest a further £40m in UK property. Danmerc's purchases are of note because up until now it has been rare to find overseas investors interested in properties outside London although several of the UK's provincial cities bear comparison with other European capi-

Another foreign investor, the Swedish Stancia, which has refurbished a 125,000 sq ft office building in Leicester Square, is also looking for fur-ther investments. Mr Jan Lilja,

money into provincial prop-

French and Japanese inves tors are also casting an eye over UK office investments. In the case of the French, who recently have seen domestic prime office yields at 4.5 per cent - although they are now moving out to 5 per cent -London looks very reasonable

Agents remark that the French are "less price-con-scious than some of the other European investors".

The Japanese after paying some pretty high prices at the height of the good years, are still there.

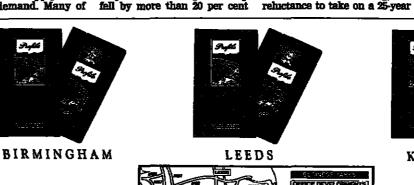
Although big investments abroad need the go-shead from the Japanese Finance Ministry, it is believed that at least two Japanese life companies are looking for London headquar-ters buildings, for which they are prepared to pay more tha the 8 to 8.5 per cent being talked about by the Germans and some of the UK domestic

Middle Eastern investors are also still around although in general terms their strategies remain a mystery to most market observers, and details of transactions are likely to remain shrouded in secrecy. The United Bank of Kuwait recently bought the head lease-hold of 7-17 Baker Street in London's West End for about

Although there is a general air of optimism among invest-ment agents, it remains to be interest will be translated into positive action in the form of

Potential investors keen to rush in should take note that though UK prices are reasonable, not too many sellers are prepared to give their proper-ties away, and there is definitely no way they will be able to get their hands on the few prime properties in the true City core or best West End

There is still a premium to







OFFICE DEVELOPMENTS









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READING

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Over-egged cake

FIRST the good news: anyone looking for offices in central London can expect the deal of a lifetime. Discounts, rent holidays, fitting-out incentives - anything to get you in the door. All at a base price as much as 40 per cent below the late-1980s peak. Now the bad news: imagine you are a land-

Things will get worse - or better - depending on which side of the fence you are. Rents are set to fall even further as the industry struggles through the deepest property slump in living memory.

This is not simply a result of demand weakening just as the fruits of the construction boom are ripening into a glut of new buildings. Some tenants want new premises, but are moving ultra-cautiously. Others are suffering the landlords' problem; they are unable to get rid of their existing premises in a market awash with secondhand space. And a few have realised the dice are not entirely loaded in their favour. High-quality, well-located premises are still as precious as gold dust.

Doom has been preached for some time by analysts such as Chris Walls at Salomon Brothers and Geoff Marsh of Applied Property Research, although for too long the reaction was to shoot the messen-

Mr Walls believes the outlook for rents and capital values will remain grim for at least a couple of years, even though the building surge is tailing off. Mr Marsh points out that 28 millions of t of unlet space will come to the market by the end of 1992. That might not seem indigestible when between 2 and 3millionsoft of space is being absorbed every three months even during the slump, but new tenants usually throw old offices on to the arket, so only around 4millionsoft a year of total supply disappears. London, therefore,

has the equivalent of between seven and nine years' net requirement stuffed into 18

In fact, supply has already passed 21 million sqft in the London business core, with another 3.4 million available in Docklands and 5 million in remaining areas, according to Debenham Tewson & Chinnocks figures produced within

the past couple of weeks.

Meanwhile, central area
take-up fell by almost 30 per cent in the 12 months to March and collapsed by 50 per cent in the first three months of 1991 elsewhere The overall vacancy ratio rose from 10 to 16 per cent in a year, and Baker Har-

Even dependable companies have been shaken by savage portfolio devaluations

ris Saunders predicts that well over 20 per cent of City offices will be standing empty by the end of 1991. The impact on values has

been catastrophic. Weatherall Green & Smith says tenants willing to stroll five minutes from the Bank can find prime air-conditioned space for around £40 a sq ft - and that is before taking account of letting incentives. Two years ago, top rents were bounding above £65 and touched £70 in the West End. Some forecasters were betting on breaking the £100 barrier by the mid-1990s. Now the prospects are for further falls, with only a few buildings

holding their own.

Even dependable companies such as Land Securities and MEPC, the UK's top two developers, have been shaken by savage portfolio devaluations, and more bad news could be stored up as rent reviews fail due. The next shock could be a long-awaited adjustment to lease structures. Salomous and BHS predict that pressure to

dispose of empty offices could force landlords into offering shorter terms than the tradi tional 25 years. Some tenants are already winning break clauses, and five- or 10-year leases, as a price for accepting rents which are still 30 per cent below boom levels.

The next step will be refusing to accept traditional lease terms such as liability for repairs, insurance and latent defects, or responsibility for default by a subsequent occupier after a tenant moves on and assigns a lease. "There are even suggestions that the npward-only rent review may be under threat," says Sandra Jones, head of BHS Research.

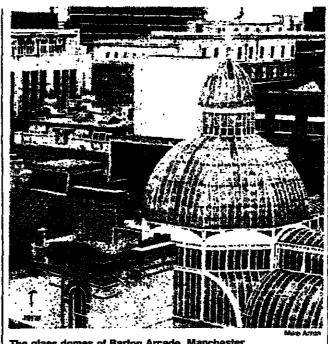
Such moves would cause widespread reverberations among investors. Institutional owners are unlikely to give way easily after decades of resisting change, however. They are rich enough to play a waiting game, and confident that tenants will scramble for

the best space when the economy twitches back to life.

That may not, however. apply to second-hand space and "fringe" blocks thrown up in poorer locations during the Big Bang hysteria. Colin Har-greaves at Healey & Baker insists these are the real albatrosses around the neck of what has become a sharply divided market. "There is still a shortage of prime space in the stricter sense of the word,"

That is becoming a familiar cry, particularly in the West End, where agents such as David Klein at Strutt & Parker argue that crude oversupply is less of a problem than mis-match of buildings to demand in a two-tier market.

Whichever way you cut this over-egged cake, however, it looks as much a vale of tears as a market of tiers. For the landlords, that is; any crying tenants will be doing is from happiness on the road to the bank.



MANCHESTER

Varied reasons for growth

IN THE SECOND half of the 1980s, the office market in Greater Manchester enjoyed an old-fashioned boom. In the city centre, prime rentals rose by 150 per cent in the three years to 1989 and a third Manchester office market was created on derelict quays at Salford

Manchester is now the only English city outside London where the centre of gravity in the office market is not found in a single location. London has the City, West End and the Docklands; Manchester the city centre, South Manchester and now Salford Quays. These mar-kets account for well over 65 cent of the estimated 34m sq ft of office stock in Greater

Each of the markets is distinct from the others and the reasons for growth, and its effects, have varied significantly. At Salford and South Manchester, the boom has been supply led. In the case of Salford, which has enterprise

status

until August, it

fuelled by

investors.

zone

The scale of new development has brought localised oversupply

In central Manchester, growth has been demand led as the city's professional services sector has expanded within a limited geographic area. The real rental growth has been in the city centre, but the largest developand South Manchester.

Since last year, the weakness chester office market has been exposed. Although there has en only a slight reduction in historic take-up levels the scale of new development has brought localised oversupply. Salford Quays is the prime example. Having created a dis-

tinct occupier base - generally technology-led companies in smaller units – a huge amount of new space has gone up in the past 18 months. Rents which had climbed slowly to £11 a sq ft by 1989 are now being pitched at £15 a sq ft. According to Dunlop Hey-wood, the first Manchester surveyor to open an office on Salford Quays, some 150,000 sq ft of office space was let on the Quays between 1986 and 1989. There is now 1.3m sq ft of new space being built, with another

800,000 sq ft proposed. The biggest projects are Charter Group's 500,000 sq ft

These projects have seen considerable investment interest. Amec and the Charter Group have attracted more than £100m from specialist enterprise zone funds. Property Enterprise Trust paid £53m for two buildings at Exchange Quay, one of the largest single investments in the Manchester market for a decade.

Tenants, however, have been notable by their absence. Earlier this year, after losing a large letting to the Nat West Bank's Centrefile operation to a nearby business park developed by London and Metropolitan Charter and agents Rich. tan, Charter and agents Rich-ard Ellis parted company. The developer has now cut rents to a level which the market sug-gests are as low as £11 a sq ft.

in South Manchester, the oversupply is less obvious and the growth of the airport has underpinned long-term confi-dence. Rents of £15 a sq ft are now being achieved, but a number of stand-alone office buildings on infill sites have

been empty for over a year. Mr Tom Marshall, head of agents Lambert Smith Hampton's Manchester office, says that the quality of some schemes in the area has not been all that it might.

"There has been a tendency for developers to bring forward sites for office use which might have been better allocated to other uses, but having said that there is a need for a true business park near the air-

The first is now being built by Ringway Developments, a consortium formed by Amed pic, Peel Holdings, CIS and the 10 Greater Manchester local authorities. The Manchester Business Park.

shawe, will be a 475,000 so ft low ment in a lakeside setting.

Rents pitched at £17 a sq ft. Attempts are also being made to link the airport with the city centre through the creation of a "Corporate Corridor running along Princess Park-way, the main southern arte-

The concept was floated by Manchester City Council planners in the 1970s. It was not until last year, when Siemens built its 350,000 sq ft northern headquarters alongside the Parkway at Didsbury, that it began to appear credible.

Orbit, a local developer, has already completed a 120,000 sq ft business park in Moss Side, gambling that the attraction of the corridor and the quality of the park – heavily landscaped; 24-hour security - will over-come the negative associations of the area. The gamble appears to be paying off. Wang has recently taken the first 20,000 sq ft building, at £15 a sq ft, as its regional headquarters In the city centre, rentals are now more than £20 a sq ft, fol-lowing the pre let of a Church at St James Square to Legal and General. The highest rent achieved on a completed build-ing to date is the £15.50 paid by solicitors Addleshaw Sons and Latham for space in MEPC's Newmarket House on Cross

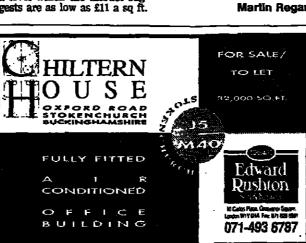
Street.

Most of the city's chartered surveyors believe that the lack of new buildings within the city's Square Half Mile is likely to see rents head towards £25 a sq ft over the next two years. Tom Marshall said: "Central Manchester missed out on the development boom because cult to get hold of. Although the froth has now come off the top of the market there is still an imbalance between supply and demand.

The statistics support this.
Around 700,000 sq ft of new space is due to be built in central Manchester by mid 1993.
Around half of this has already been taken and of the remainder 200,000 sq ft is in one build ing: Lee House on Great Brid-gewater Street. Historic take-up in the centre is around 400,000 sq ft a year.

Martin Regan

071-629 6290



■EUROPE: gripped by l'attentisme

Berlin bucks trend ing

MANY of Europe's office centres are gripped in a state of l'attentisme, or suspended animation, with recession taking over from the Guil war as a cause for drift. There is one outstanding exception: Berlin. In a week's time the Bundestag will debate whether to shift the capital of Germany back to Berlin. Whatever the outcome - and betting is on a

compromise which will save

Bonn's face - everyone wants

to be in Berlin. In east and west, rents are rising so rapidly nothing can keep pace. In two years, rents for prime new space in the west have doubled to DM65 per sq metre per month and in the east the sky is the limit. There, asking rents as high as DM120 are on record and that's

without proper telephones. Of course, both are very artificial markets. The east has a non-existent stock of useable office space and its first speculative central city development 650,000sq metres of offices,
 350,000sq metres of retail and 100,000sq metres of residential in Friedrichstrasse Passage to

be built by a US/French con-sortium of Trishman Speyer,

Galleries Lafayette and Bouygues - will not be completed before 1994 at the earliest. Supply in the west has been wholly inadequate to meet lemand since the wall came down, and with planning authorities overwhelmed by applications, new develops

is caught in a stranglehold which will not loosen for a couple of years or more. In the meantime, many of those who came to help east Berlin shake off its Soviet grimness must content themselves with renting small suites in the west, suitable perhaps for the influx of professional firms such as law-

yers and management consul-tants but a severe constraint on larger operations. Investor/ developers must keep their hand in with whatever scraps come available, such as Nor-wich Union/Taylor Woodrow's 2,400 sq metres at Uhland

Federal and city authorities have grasped the nettle and permissions are coming through as fast as possible. By the end of the year, Treuhand and the city fathers should announce the developer chosen to mastermind the main urban regeneration scheme in the east, the 50-acre Kopenickerstrasse site, east of Friedrichstrasse. Meanwhile.self-

build headquarters for both

Daimler-Benz and Hertie, the

food group, have received the go-head on Potsdamerplats and Lenne Dreiecke nearby. Understandably, the fure of Berlin has left Frankfurt in the shadows. Prospects for Germany's premier office cen-

London, Paris and Spain are the most favoured European locations

tre are difficult to read, and opinions are divided, according to the head of Weatherall Green & Smith's German division, Mr Chris Bull Diamond. Whatever the outcome of the Bonn/Berlin debate, the Bundesbank will stay where it is, but no one really knows what the commercial banks will do.

Mr Bull Diamond expects a shortage of space for two or three years, which could drive top rents above DMBS, but he admits it is difficult to plumb the depth of demand. At that level the market would be very buoyant (costings in the large Messeturm were based on DM45 and suites there are fetching DM85), but supply could then catch up fast, espe-cially if the economy slackens under the twin impact of world recession and the need to digest the takeover of east

The Germans themselves remain confident, but for the first time institutions are prepared to admit publicly that they would like to diversify between 20 and 30 per cent of their property holdings abroad London, Paris and Spain are the most favoured

European locations, followed by the US but definitely not

eastern Europe. Unification may have given Berlin a shot in the arm, but the lengthening tentacles of the Common Market have not had the same effect on Brussels. Mr Timothy Fenwick European partner of Jones Lang Wootton, describes as increase in the volume of lettings in the past six weeks, but otherwise a fairly lacking tre market.

Prime rents of about BFr9,000 per gross sq metre (equivalent to about £18 a sq ft) could be 10 per cent higher by the year-end but invest-ment yields are not likely to drop to the lows of 18 months ago for the foreseeable future. Investing institutions are very yield-conscious at the moment and, in Mr Fenwick's words, "there is a lot of looking but not much in the way of cheque

Paris is suffering a degree of l'attentisme, with the inner core drawing breath as a number of banks look to sell their existing headouarters after Société Générale opted for 100,000 sq metres of space in the Imsq metre Seine Rive Gauche scheme to be developed in the 13th arrondisse-ment by the city in 1994 and

Nevertheless, vacancy rates in the central ring remain at an enviably low 3 per cent, and this is keeping rents sta-ble if slightly below the peak asking rents of 18 months ago. Indeed it is not three months since a record FPr5,000 a sq metre was paid by the contu rier forrente, for No! Rond Point on the Champs-Elysees.

While that may be a wholly exceptional property, there are signs throughout the market of a widening gap between top quality space at about FF14,000 to FF14,500 and even the best of the rest, such as the Banvile rebuild in the 17th arrondssement near Arc de Triomike, where little over FF3,000 is feasible.

Christine Moir

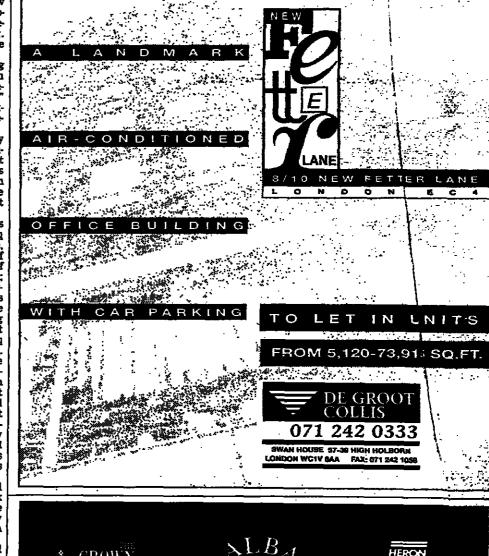
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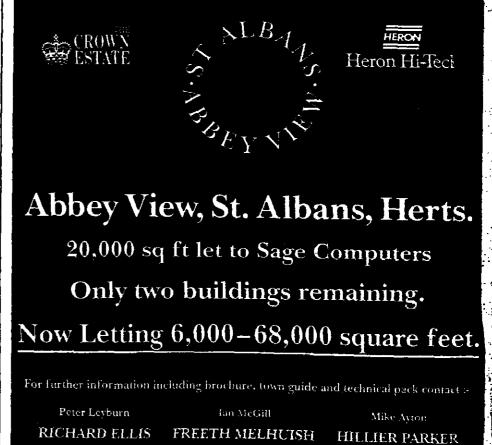
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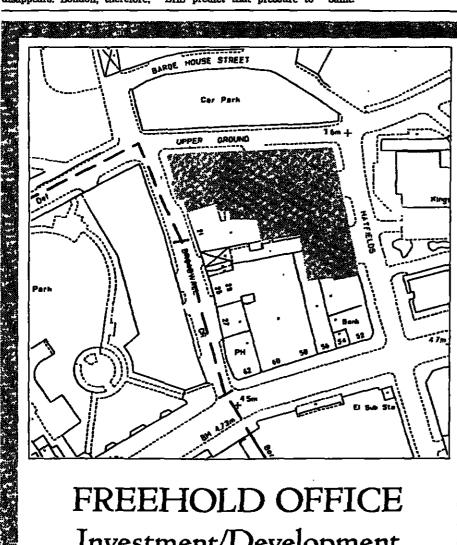
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RENTS: prospective tenants have never had it so good

Going soft in land of plenty

PROSPECTIVE office tenants Jones Lang Wootton consid-have never had it so good, era that City office rents will Besides being spoiled for continue to fall throughout PROSPECTIVE office tenants choice of premises there are, according to Mr Chris Peacock of Jones-Lang Wootton, more concessionary terms available to them than he can recall. Office rents in most UK cen-

tres are, continuing to soften and there have been some: large falls.
The City of London is a case

in point. At the peak of the market in late 1988 a figure of £70 a sq ft was achieved in the letting to Sun Alliance at Leadenhall Court. Today top asking rents are about 150 a sq ft and most quality new space can be had for between £40 and £45 a sq ft - with a package including rent free period, fitting out costs, capital sum; or all three. In some cases the landlord will take back the new tenant's existing space or will at least offer some measure of rental

cover on rental commitments. Just how far the landlord is prepared to go in the quest to sign up a new tenant in this competitive market depends on space and/or how hard his financial partners or bankers are pressing him. It will be easier to squeeze on a property company known to be under pressure than to attempt to tie up a similar deal with Land Securities, MEPC (except per-haps if a company wanted at least half of Alban Gate) or an institution. But even institu-tions admit that they are prethis year. But it is difficult say exactly how far. Varying levels of sweeteners and incentives on offer mean that it far from easy to put firm figures on real rental levels.
At the end of March this

year the firm estimated that the vacancy rate for City offices was about 13 per cent. This was made up of 4.4m sq ft of new space and 5.6m sq ft in second-hand buildings. Of that 5.6m sq ft only 1.5m was in air conditioned buildings. And it is the new buildings, or at it is the new buildings, or at least those which conform to modern air-conditioned standards, that are being taken up. Older, centrally heated buildings which "may not have been refurbished in 40 years just will not let — even at £5 a

Jones Lang Wootton projects a City office vacancy rate of 15 per cent by the end of this month and foresees a climb to 21 per cent by the end of 1992. However, at that time only 8 per cent of the vacant space is likely to new. In his opinion it is only then that we are likely to see the bottom of the mar-

Current conditions have meant that new construction starts have all but dried up. Jones Lang Wootton estimates that in the last six months of 1989 work began on 3.5m sq ft of new space. For the whole of 1990 that figure fell to 2.5m sq ft. But in the first quarter of

SAMIAN HOUSE

this year work started on a mere 90,000 sq ft. And it is this dearth of new space to add to the oversupply which will lead to a quick tail-off in vacancy rates for new space, the firm believes.

In the meantime there is still considerable activity in the City letting market which seems to be a little livelier after the Gulf war.
In the first quarter of this

Top rents are about £50 a sq ft and quality new space can be had for £40-£45 a sq ft

year tenants signed up for 780,000 sq ft of space. In April, some 350,000 sq ft was firmly spoken for including two big lettings. C E Heath took 120,000 sq ft at Five Acre Square and a Japanese tenant took 110,000 sq ft at Kumagai Gumi's 55 Bishopsgate. There is a good deal

more in the pipeline.

Mr Roger Lister at Richard
Ellis confirms "healthy demand" and says that it is the better buildings in which there is most interest. While he conpossible to obtain rent-free periods of 12 to 18 months, he says that it is rare for land-lords to give away more. And although there is much talk of further concessions, he says there is little evidence to back this up. Landlords work out what they are prepared to concede in terms of a capital sum various guises to offer combinations of individual conces-

Talk of tenants demanding shorter leases and thus putting the UK's traditional 25-year lease structure under pressure has been overstated according to both letting agents and institutions. However, there are undoubtedly some leases which have been granted for 10 or 15-year terms and others where the tenant has the option of breaking the lease at

specific intervals.

In the West End of London there is not the same scale of oversupply as in the City. Here, says Mr Simon Bakewell of Nelson Bakewell, his guess at the vacancy rate is only about 3 to 4 per cent. Here there are signs of a two-tier market with the best buildings with the latest fittings and technology letting reasonably quickly while rents for the lower-tier buildings are under

Rents at the top end have softened. But Mr Bakewell is quoting a figure of £70 a sq ft quoting a figure of £70 a sq fi for the recently completed 51,500 sq fi refurbishment of 25 Berkeley Square by Rand-sworth Trust. In his opinion the building is the only one of its size and quality available in this location. In this market, albeit competitive, he says tenants are still prepared to pay top prices for exceptional

Provincial rents have been affected by the recession, the

Gulf war and an increase in supply. In a survey of prime office rents in 40 regional centres Weatherall Green & Smith notes that average rental growth of 1.6 per cent in the last quarter of last year was followed by a fail of 3.25 per cent in the first three months of this year.

Annual growth to March this year was under 4 per cent com-pared with 20 per cent in the previous year. Rents in half the centres monitored have fallen in the last six months and in a further third they

remained static.
The centres which have registed rental increases are mainly located in the north and in Scotland. However, much of the growth over the last year came in the first half of 1990 with very little since

Aberdeen, the only city where demand is well ahead of supply due to the recent upturn in the oil industry has seen rents move up by 50 per cent. But oversupply has led to the greatest falls in Bracknell/ Slough/ Reading areas, the for-mer Golden Triangle. Relocation continues to add

to demand for regional offices and 1990 saw the highest ever recorded number of organisa tions moving out of central London. A further 60 planned relocations had announced by the beginning of

this year.
However, it is a fair bet that the reducing differential between London and regional rents – as well as the inability to dispose of existing premise or to raise the anticipated sale proceeds from them may well put a fair proportion of the moves on ice for the time

■ OFFICE PARKS

Signs of immunity

DISTANCE appears to lend partial immunity to the subzero economic winds sweeping through office markets. While many town centres have caught heavy colds and London is laid low with influenca. greenfield business parks are suffering only a slight sniffle, says one of the sector's leading research groups.

That is not to deny some site owners are groaning with dis-comfort, according to the lat-est health check by Mr Andy King and Mr Steve Bryant at property analysts APR. Take-up slid by more than 20 per cent last year and many schemes have been virtually moth-balled. But that was a decline from record levels: "The fact that almost 10m sq ft was absorbed during a recession and around the same amount will be let or sold this year must be considered a success story by any standards," says Mr King.

Not so successful are those who should never have aspired to join this market in the first place. Their so-called parks would have been hard-pressed to attract tenants even in a good year and they can look forward to a lot more pain in future trying to justify decisions to pay office prices for what is really only industrial land, according to Mr Jona-thon Walters of Hunting Gate Developments. For some, the only hope of salvation is tap-ping newfound interest by institutions in acquiring once

unfashionable "sheds". Or perhaps tapping the demand for high-office "flex-tech" sheds identified by Ms Fiona Denby and Mr Ian Scott at Fletcher

King.
Whatever course they choose, the perception of a vast oversupply of office parks engulfing the market should be finally killed. That will please observers such as Mr James Donald of Strutt & Par-

Companies are not looking for cost savings but a better working environment

ker, who constantly insisted that there were no more than a dozen real office parks in the country. This élite group can still attract good returns, par-ticularly now that potential occupiers have woken up to the fact that the buyers' market will not last forever.

Rents on parks ontside towns such as Leicester, Northampton, Oxford and Slough match or exceed those in the central business areas. Compa-nies are not looking for cost savings but a better working environment and accessibility says Mr Andrew Jackson of

Weatherall Green & Smith. The relocation trend will continue, he says, gaining strength as the economy recovers and underwritten by the intention of almost 40 per cent of existing tenants to expand on the same parks.

Owner-occupiers are a large force, taking almost half the space on office parks last year, says APR. Decision-making has slowed during the recession but the fact that they can rarely find big sites in town centres for large relocations

below the surface.

IBM chose a variation on

this path by setting up a joint venture with MEPC - its first in the UK - to buy 18 acres of the Rutjand Group's 250-acre park next to Heathrow Air port. About 60 per cent of the space will become a new marketing centre for west London.

"Customers need to feel that they can visit us in a convenient location with plenty of car parking – something we could not readily provide on this scale in a town centre." says Mr Brian Moriarty, IBM real estate development pro-

gramme manager.
That is why almost 25 per cent of the 67m building con-tract is taken up by two underground levels of parking for more than 1,200 vehicles, plus another 350 spaces on the surprime location, should bring potential tenants swarming around another 160,000 sq ft which will be offered on the open market.
This sort of quality will

come to be expected by many companies moving out of town centres, forcing lesser schemes to lower their sights towards customers who are not in the market for landmark buildings and high rents. But with a steady stream of businesses moving relatively short distances to find more efficient premises, and buoyant growth forecast around the fringes of the south-east over the next decade, some will have little problem hitting new targets. chances that turn up and stop trying to masquerade as office

David Lawson

Christine Moir examines the Scottish scene

City of culture suffers a hangover

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half of last year, as recession deepened in the south, the Sutherland House on St Vincent Street, the 34,000 sq ft block by Nationwide down the road, Kirkstane House, a similar-sized development by Sun Scots took pride in their region's resilience. In the prop-erty market, rents were still pushing up when those in the south east were crumbling. Yields had moved out, but were still at manageable levels. Alliance, and the third building in the mammoth Atlantic which left something for both Quay scheme which is now developer and investor. Some sectors and areas wore posiclose to completion.

tively sunny.

Today's landscape has rather more clouds. Conditions are still much better than in the south, but there are prospects of showers. Both Glasgow and Edinburgh have significant, though different, problems, and Aberdeen's new-found growth appears to be hesitat-ing under the symbolic over-

It was always on the cards that Glasgow would draw breath after its year-long party as European city of culture (just as next year Dublin will probably be nursing a hang-over). In 1988 and 1989, as the city prepared for its turn cen-tre-stage, office yields nar-rowed and capital and rental growth combined to produce performance of no less than 26.2 and 23 per cent - more than double the 9.9 per cent for the decade as a whole. In cul-

tural year itself there was even more sparkle. As agents Weatherall Green & Smith noted in their annual report on the Scottish market (published last January), the Glasgow market has always been "characterised by more immediate supply responses to upturns in demand" than is possible in other centres, such

as Edinburgh.

For the past two years the city has been a forest of tower cranes, most of which are due to come down around the same

time this summer. Among a crowd of summer completions are Grosvenor's 40,000 sq ft had predicted last year.

sticking. The question is: for how long? There is some cause for con-There is some cause for concern that the

been over-cooked If the letting market maintains its current pace, they will not filled in a hurry. In common with business centres around the world, during the Gulf War the market went dead. It has not picked up sig-

office market has

nificantly since. In the past quarter, according to Philip Reid, who is responsible for Scottish offices responsible for Scottish offices at estate agents Chesterton, the only sizeable letting was Glasgow Development Agency's take-up of 35,000 sq ft at £16 per sq ft in Atrium Court, now owned by Singapore Land since the collapse of Rush & Tomphys

The gloom should not he exaggerated. There is still business being done — at good lev-

paid by Legal & General in the Nurses Pension Scheme building on West George Street. But the £20 barrier may prove harder to hurdle than some

With such a glut of top-grade space, the knock-on effect is obvious: second-hand property in secondary positions are

cern that the office market has been over-cooked. Mr Reid, for one, expects take-up to "return to more normal levels after the boom of the past two years". As that seems almost inevitable, Glasgow may have to relearn that culture and busi-ness make uneasy bedfellows, and adjust its expectations

In Edinburgh, as ever, the key question is whether the city will burst out of its geographical straitjacket. There is no clear answer. Many, if not most, of the planned buildings along the Lothian Road will be indefinitely delayed and will not proceed at all except on the

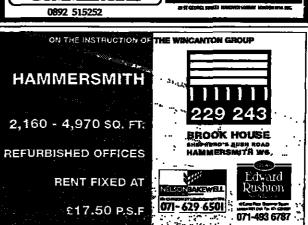
yet there is strong demand for high tech space in fringe business parks, such as that by Miller Developments, with the result that class 4 rental levels have now reached £16. Within the central core, too,

modernised air-conditioned open plan space still appears to be mopping up demand: Scot-tish Metropolitan, which already has KPMG and Martin Currie as anchor covenants in its 155,000sqft Castle Terrace, is thought to be in advanced talks with possible tenants for the remaining 45,000 sqft; only 31,000sqft remains in the bell-wether Erskine House, where Coopers & Lybrand paid £26 a sq ft; prospects look fair for both Pageguild's 51,000 sq ft Wellington Court and the space Scottish Equitable is

Demand is, however, visibly selective. There are few takers, for instance, for the traditionally popular Georgian gems in the New Town. What estate ents describe as "a good sup ply" of these buildings trans-lates into such dismal realities as Sun Alliance's double block in Charlotte square which has been empty for 12 months.

It adds up to a picture where overall demand and supply appear to he in reasonable balappear to he in reasonable par-ance in a modestly active mar-ket. That bodes well for a gen-tle continuing growth in prime rents, but it is neither suffi-cient to fuel a burst in the investment market nor to solve the city's geographical con-straints which will pinch once more in the next upturn.

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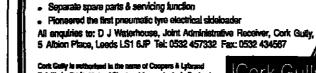
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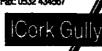
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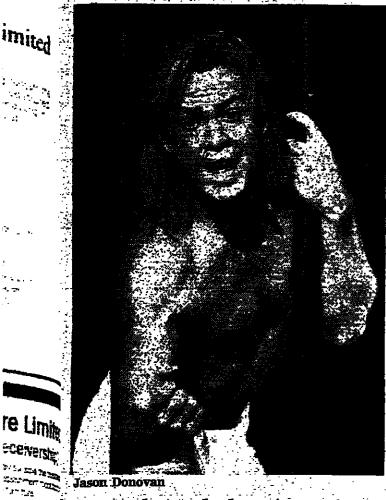
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Joseph and the Amazing Technicolor Dreamcoat

He sings! He dances! He smiles! Best of all, he spends half the show in nothing but a loin-

cloth!

Yes, FT readers, you can stop fretting now. Jason Donovan can perform live in a musical. Weep no more, those of you who've been missing him in Neighbours, and hurry along to catch this, his West End debut. He sings, in time, in an agreeable kind of boyish baritone, and with full-threated tone, and with full-throated long top notes. And all that body! And all those teeth! He's simply the most healthily sweet perpenally terrage and harmlessly pretty thing to happen to musicals since Cliff Richard in Summer Holiday.

There is nothing individual or original about either Donoor original about either Donovan or the show he appears in.
(He and it began life in the same year - 1968.) > He, his music, his words, his colleagues, all are absolutely professional. They press all the right emotional triggers. They reck they roll, they entertain, they win big applause. If you are a sentimental twit like me, won may even find yourself you may even find yourself blinking fast once or twice. But Donovan could have phrased it like that" or "That song could only be by Lloyd Webber." That kind of true musical thrill is not what this kind of show

ever sets out to provide. Joseph and the Amazina Technicolor Dreamcoat was, of course, the first important musical by Andrew Lloyd Webber. It was, in other words, the beginning of the end. True, it is a livelier, funnier, more tuneful show than anything he has done since. But whereas a songwriter like Gershwin was and is the tream of jazz. Lloyd Webber has never been any-thing but the dregs of pop. He is the Jackie Collins of composers. He deals in cliches and he markets them very success-

fully. Indeed, what makes this revival of Joseph amiable is that it has such fon with pastiche. You can't laugh at it as you can at other Lloyd Webber stuff, because it laughs at itself and much else besides. The

Nashville treatment of "One Nashville treatment of "One More Angel in Heaven"; the rock ensemble "Go, go, go, Joseph"; Pharaoh as Elvis Presley, the French ballad, the tango, the calypso ... they're all deliberately anachronistic jokes. The tongue-in-cheek tone is not so far from Kiss Me Kate (though a lot more anonymous). Energy and spirits are high throughout.

Steven Pimlott (directing),

Mark Thompson (designing) and Anthony van Lassi (choreographing) all have a whale of a time. The Egyptian rock-and-roll — with priests and acolytes all living in 2-D, two chardladers unwing their noncheerleaders waving their pom-poms, and Pharaoh giving high-fives to a servant as he descends from his rostrum is the high point. Another good romp is Joseph's palace, which delivers corn (on the cob) like a giant fruit-machine, with flashing neon lights. The Coun-try and Western dance in Act One (eleven brides for eleven brothers) could have been witter, but the Twenties/Diaghilev version of Potiphar's wife's orgy is clever enough for me even to have wished it longers.

that Joseph and the Amazing Technicolor Dreamcoat today represents the soft underbelly of 1968. It's superior to much of what has followed in its wake, and here it is revived with great panache - but I can't help seeing it now as a kind of dire omen.

Joseph, I keep having this nightmare. It is the year A.D.2000. Joan Collins (fresh from her triumphant RSC season as Lady Macbeth, Phèdre, Mrs Malaprop and Piaf), joins forces with Jason Donovan (hotfoot from his Broadway run as Paul in the Lloyd Web-ber "Acts of the Apostles") to play in Cameron Mackintosh's new production of "Hamlet, My Boy!" at the Olivier. Somees I dream that the director is Nicholas Hytner, sometimes Travor Nunn. Joseph, what

could this dream mean?

Macbeth

There is an excellent actress in the current season at Regent's Park called Sarah-Jane Holm. She plays Hermia in A Mid-summer Night's Dream. She is also the first witch in Macbeth, and for a moment one thought that this was a stroke of genius: she would be playing
Lady Macbeth as well. Unhappily, Ms Holm turns out to be
confined to the cauldron.
That is a great pity, for the
female lead is played by Nicola
McAnifer who releases her McAuliffe who, whatever her talents, is not one of nature's Lady Macbeths. It may be intriguing to play the part with a lisp, though given the acous-tics of Regent's Park, it can be dangerous. The words "Glamis thou art" seem to come out as "Brahms thou art", as if her

husband were aspiring to be Ms McAuliffe speaks her lines in the most matter-of-fact way. When Macbeth tells her

of murdering Duncan -"Methought I heard a voice cry "Sleep no more" - she says What do you mean?" as if she has not the faintest idea of the intensity of what is going on. When she tells her husband to put on his nightgown before going to bed, it comes as a mild surprise that she does not also remind him to brush his teeth. In general, this Lady Macbeth starts as if she is already on sleeping pills.

As a play, Macbeth is always said to be dogged by misfortune. Any production that can survive an opening like Ms McAuliffe's can survive anything, and survive it eventually does. True, there are other infelicities, like the fight scenes where the shields sound as if they are made of card-board. But there are strong David Gooderson is a won-

derfully amiable porter: not

over-drunk and not bitter.

Keith Osborn as Macduff speaks the difficult lines on learning of the murder of his wife and children very well. Even Ms McAuliffe paradoxically wakes up when it comes to the sleep-walking scene.
There is freshness, too, in

Peter Woodward's Macbeth. When he utters the line "Returning were as tedious as go o'er", he does it not out of fatalism, but out of a genuine enthusiasm to get on with the

This is the first time that Macbeth has been included in the Regent's Park season. Wil-liam Gaunt, the director, writes in a programme note that he had considerable appre-hensions about it. Yet there is nothing wrong with the out-door setting. In many ways it is ideal for the play, woods and all. The production is just a



Malcolm Rutherford Nicola McAuliffe and Peter Woodward

Sample the taste of Royalty, rajahs and rockstars

hree small exhibitions cur-rently in London reflect the tastes of royalty, rajahs, and rockstars. Silver has always been the consummate expression of rank, wealth, and power, and it may come as no surprise that 19th century potentates east of Suez should have acquired a liking for crystal furniture crafted in Birmingham. But can it really be mere coincidence that Roger Daltrey, Elton John, Jimmy Page and Barbara Streisand number among the keenest collectors of Arts and Crafts carpets?

Coincidence or Zeitgeist may account for the fact that while Sir Peter Maxwell Davies and Flemming Flindt were devising a ballet for Copenhagen about the hapless Queen Caroline Mathilda, the curators of the city's Royal Silver Room were preparators on orbibition of picta based on ing an exhibition of plate based on the 21st birthday banquet of her half-mad husband, Christian VII. Caroline Mathilda was the daughter of Frederick, Prince of Wales and child-bride of her schizophrenic cousin.

A King's Feast - the exhibition of Christian's birthday table resplen-dent with silver, silver-gilt and gold - was shown in Paris and Copen-hagen. Now the gleaming table is laid

again at the end of an enfillede of darkly panelled State rooms at Kensington Palace (until September 29). The influence of the French court is paramount, both on the plate whether by French goldsmiths or
Danes working in the French manner
- and on its use. Three days after his
return from a visit to cousin Louis return from a visit to cousin Louis XV in Paris in 1769, the young King had ordered a complete reorganisation of royal dining arrangements. Given the fate of the melting pot for so much French silver, the table and sideboard groan with rarities. Certainly nowhere in France can one see holdings of 18th century French plate to rival those in Lisbon, Leningrad or Conenagen.

The workshops of the French court goldsmiths Thomas Germain and Robert-Joseph Auguste are well rep-resented here. Three opulent and lit-tle known oval tureens – probably Auguste's earliest works – dominate the table, their florid Rococo style tempered by an emergent neo-Classi-cism. The knops of two are formed by putti fighting over dead game. A foil to the silver of the tureens and plates is the gold and silver-gilt of the royal place settings, each including a spice box and egg cup.

More illuminating than the sickly pink faux sweetmeats that line the sideboard, are the various essays in the exhibition's substantial catalogue (£35). The well-documented court hanquets make for fascinating social history. Household accounts reveal that two settings of 17 dishes apiece were presented at Christian's birth-day coloration on Language 1275 day celebrations on January 29, 1770 at 2.30pm in the Christiansborg Palace. We know who was there, how the table was set, but sadly not what was eaten. A court dinner for eight in 1769, however, offered 11 lbs cured brisket with kale and chestnuts; 80 oysters, roasted and raw; almond cake; wine and lemon jelly; 24 lap-wing's eggs; 6 lobsters; salad; and half a saddle of roast venison. What was not wanted would have been dis-

throughout the household.

It seems unlikely that the members of the present Danish royal family dine as extravagantly as their fore-bears, but they certainly continue to use their plate. The silver tureens by Durand and Niels Gram the Elder decorated with hounds and falcons, hoars and ducks, have to be back home in time for the opening of the

tributed, cold and congealed,

Mallett's new premises at 141 New Bond Street offer a window onto one of the wonders of 19th century Birmingham, the crystal glass manufac-tories of F. & C. Osler. Osler's monu-mental cut glass furniture was without rival in Europe, and were tours-de-force of invention and technical skill. The firm produced the great Gothic crystal fountain at the heart of the Great Exhibition in 1851; their chandeliers and candelabra found their way to Osborne and Windsor Castle, the Palace at Khatmandu and the Temple of the Prophet at Mecca. The Lake Palace in Udaipur even boasts an Osler glass four poster

It is hard to believe that the showrooms in Oxford Street and Calcutta exhibited such extravagant specula-tive pieces as Mallett's 10ft high Islamic style sideboard, and the longcase clock of 1924, a pair to that made for the King of Nepal in 1909. A magnificent 8ft wide chandelier – and the tumbling wall lights – dis-play unexpected delicacy and restraint for examples of High Victo-

rian design.
David Black's show of carpets at 96
Portland Road, W11 (until June 22) celebrates his latest publishing venture: Malcolm Haslam's Arts and Crafts Carpets (David Black, £45). West meets East again, this time in the carpet designs of William Morris that are idiosyncratic amalgams of Middle Eastern and Gothic forms. Morris revived hand-made carpet pro-duction in Britain; his determination to use natural vegetable dyes forcing him to reinvent lost processes to extract certain colours.

The survey brings together all the material on Morris & Co carpets, and offers the first full — and handsomely illustrated - account of the Arts and Crafts enterprises that followed in Morris's wake. Most notable are the workshops established in Donegal by the Glasgow entrepreneur Alexander Morton in 1902 to provide "Artistic" handknotted carpets for Liberty's. Morton commissioned designs from the likes of C.R. Mackintosh, C.A. Voysey and Rex Silver, as well as establishing an accomplished in-house design team. This soundly commercial enterprise made use of chemical dyes that produced harsher and more fugitive colours. and its carpets never matched the quality of their Morris precursors.

Susan Moore

Blue Remembered Hills

THE MAN IN THE MOON

Do you remember when instead of draping your jumper round your neck, you tied it round your waist? do you remember when you had a waist? If you do, then you are in the childhood territory mapped out by Dennis Potter's its first theatre version Potter's brilliant 1979 TV play used adult actors for the

all-child cast. Rural settings gave perspective and context to the action, a day in the life of seven West Country children in 1943. It started in gentle comedy and ended in hor-ror. The result was a mix of Just William and Lord of The Flies set in that "land of lost content", borrowed - like the tit<u>le</u> – from A.E. Housman. This stage version is enjoyable but not essential viewing. The children behave like the

composites they are; confusions of comics, sweets, jamjars, Elastoplast and balls of string. Beneath this, they show us their hopes and uncertainties still, as it were, unadulterated. This is a world where saving and doing are synonymous.
The production catches the the production catches the children discovering rules for getting along together without the safety-valve of social lying which adult sophisticates need.

Alastair Macaulay

One girl asks: "Am I your best friend?" and hears "Well, I'm best friend to lots and lots." The wit comes when Potter sets the range of adult savoir-faire against the ingenue reper-

The acting is infectious, par-Brown as Per the local bully deposed, and Elliott Nicholls as Audrey the little monster in wellies. Andrew Beynon plays the stuttering Raymond sensitively, willing to lend out his knife for a day, or to stand on his head for a dare. The ensemble, apart from Giles Thomas as Donald the shunned misfit, are a wonderful brawling, whining, lead-erless collection as fickle as an April afternoon. The set is simple and ingeniously done, the forest created with classroom chairs as tree-roots, and the ending a shocking coup.

toire available to the child.

A stage setting of this play however, is always doomed to lack the inwardness of mental process and the expansiveness of about door set that the TV camera can provide. Potter orchestrated the languor and adness of childhood together with the discoveries and delights: here, the range is

Andrew St George

London Baroque

WIGMORE HALL

The Stefan Zweig series of concerts, run by the British Library, is planned so as to make a link with treasured items in the library's music collections. Sooner or later it was inevitable that an evening would be devoted to Handel fuly featured a pair of works, for which the Library holds either the original manuscript or the next best thing.

Actually only a part of Venus and Adonis survives. The auto-graph score is lost; the recita-tives have not come down to us at all. So the soprano in this solo cantata. Lorna Anderson. read the text of the recitative in an attractive, soft Scottish accent before going on to deliver its pair of contrasting arias. Pure and unaffected singing, which might have sounded even better if joined by a solo instrument, as it is helieved that Handel intended The main work was Aci, Galatea e Polifemo. This is the Italian cantata, not the better-known English masque of ten years later. Handel obviously had an affection for the story and although his first treat-

ment of it lacks the easy tune-

fulness that has made the

English Acis so popular, the Italian one is full of good and

also has a star - a "primo uomo" who is really an anti-hero in Polyphemus. The role is written for a bass who can stretch from the occasional high note down to many low ones deep in his boots. David have been written for him, had all the notes and twice the personality, just as entertaining to hear raging through a stormy aria as he was rumbling like

In the best Italian style it

thunder down on a low D flat. When taken by modern singers, the Acis and Galatea come out as high and low female voices respectively, which can feel strange. A less rounded mezzo than Carolyn Watkinson might have cut through the orchestra better and she only came to life for the last aria, when Galatea (a good Italian girl) goes out in fighting form. Lorna Anderson was heard to good effect in Acis's reflective moments, most notably his death scene, a marvellously poignant piece. With a sensitive accompaniment from London Baroque under Charles Medlam, this aria seemed as moving and as original in its musical inspiration as anything in the later Acis and Gal-

Richard Fairman

Royal Opening of Symphony Hall

On Wednesday the Queen formally opened Birmingham's International Convention Centre, and the same evening, in the presence of the Princess Royal Symphony Hall was offi-cially launched, with a gala concert given by Simon Rattle and the City of Birmingham Symphony Orchestra and shared across the country in a

sion relay. The Symphony Hall promises to deliver to the radio listener a great deal of what audiences will experience there. Already, it seems, this auditorium has its own "signature"; the rich, highly detailed tex-ture that unfolded in the opening bars of Elgar's arrange ment of the National Anthem conjured the extraordinary depth and clarity that performances acquire, and its capa-bility to contain and keep distinct the most massive complexes of sound was demonstrated consummately in Mahler's Second Symphony, very much one of the CBSO's

For such late-romantic extravaganzas Symphony Hall will eventually be able to bend its acoustic - provide extra space by raising the saucershaped reflector above the platform, and extra resonance via the doors that ring the auditorium and issue on to the reson

ating chamber backstage. But

be seen, but already there is ample proof that a work of such size can be accommodated with acoustic room to spare. Rattle has delivered more starkly dramatic accounts of the symphony than this one; here he and the veying its lucid splendour and expressive nuance, with solo-ists Arleen Auger and Alfreda Hodgson, and the CBSO Chorus on first-rate form.

The CBSO's associate com poser Mark-Anthony Turnage also provided his own ten-minute celebration. Momentum, commissioned by the BBC for the opening, takes a football chant as the basis for a series of ricocheting transformations, which carry the music through Turnage's familiar bluesy-rock sound world. The method of working with the basic mate rial always lurking in the texture suggested a piece like Ruggle's Suntreader more than anything else, but the keening saxophones and stabbing elec-tric bass had an unmistakable tang, the mixture of sweet and sour, violence and gentle lyricism that characterises Tur nage's best music.
The concert will be repeated

Andrew Clements

INTERNATIONAL PREVIEW & EXHIBITIONS ...

The 1991 Athens Festival opens next week with a new production of Aida at the Herod Atticus Theatre (Wed, Fri and next Sun), with Natalia Rom in the title role and Vladimir Popov as Radames The main event the following week is a visit by the Bolshoy Ballet with Giselie (June 26 and 27) and Swam Lake (June 29 and 30), in the first week of July, the Royal Ballet of Flanders gives three. performances of Don Quixote: followed by the Moiseyev Folklore Ballet from the Soviet Union. In August there are concerts by the Boston Symphony and Israel Philharmonic under Ozawa and

Athens also hosts a lazz lestival over the next fortnight, with Jerry Lee Lewis, Chuck Berry, B.B. King, Herbie Hancock and Manhattan Transfer among the artists due to appear at the Lycabettus Theatre.

The ancient theatre at Enidaures, with a capacity of 14,000, hosts a two month drama festival from June 28, with works by Aristophanes, Sophocles and Euripides. Tickets for all performances are sold at the ·

Athens Festival box office, 4 Stadiou Street, tel 322 1459. Two towns in central France have international festivals starting tonight. Nimes (tel 066 672802) kicks off with a concert by Sting in the Arena, followed in early July by a week of open-air cinema, a Paul Simon concert (July 13) and a jazz festival (July 16-20). Artists performing at Sully (minital 3615 fnac) over the comin month include the Slovak Chamber Orchestra (tonight), James Bowman (Sun), Christian Zacharias (next Fri), the Labeque. Sisters (June 29) and Miles Davis (July 12).

Other events of note include Peter Stein's Welsh National Opera production of Falstaff at the Théaire des Champs-Elysées in Paris (six performances from Martinoty's new production of La ciemenza di Tito at the Deutsche Oper, Berlin (five performances from Sun till June 29); and a double-bill of new ballets by Heinz Specificand Maurice Belart at Lausanne (June 18-23), Basie (June 27 and 28) and Zurich (July 2. S and 4).

EXHIBITIONS GUIDE

AMSTERDAM Van Gogh Museum Japan: Van Gogh's Utopia, examining the influences of Japanese prints and . culture on the life and work of Van Gogh. Ends Sep 22. Daily Rijksmuseum Chinese Painting: scroll paintings and album leaves from 16th to 19th century. Ends June 20. Also 19th century Dutch and French paintings from the museum's own collection. Ends

Stedelijk Museum Prints by Charles Meryon (1812-186 ranked with Piranesi as the greatest of architectural etchers. Ěnds Aug 4. Daily

(1891-1968): retrospective of the influential Berlin-born photo-montage artist. Ends July 11. Closed Mon and Tues Kunstgewerbernuseum Fayence from Stralsund: an exhibition of 18th century glazed earthenware from the Hanseatic town where the craft of Fayence flourished. Ends July 21. Closed Mon and

Schloss Charlottenburg Imperial Art from the Dutch Exile of Kalser Willem II: paintings, sculpture and artefacts, including sliver and turniture from the time of Frederick the Great, much of which has never left the Doom estate since 1920. Ends Sep 29. Closed Mon

BERNE Kunstmuseum Emblems of Liberty: the image of the republic in art from 16th to 20th century, with paintings by Dürer, Veronese, Rembrandi, Goya, Delacroix, van Gooth and others. Ends Sep 15. Closed Mon

DRESDEN Albertinum Hans Arp and Sophie Taeuber-Arp: paintings, drawings and aculpture by early 20th century Dadaist pioneers. Ends Aug 11. Closed Mon FRANKFURT

Schin Kunsthalle Marc Chagali: the Russian years (1906-22), with 250 oils, watercolours, drawings and sketches. Ends Sep 8. Daily Stadel Bruce Nauman: sculptures and drawings 1985-90 by the American artist, who was awarded

the 1990 Max Beckmann Prize. Ends Aug 18. Daily Judisches Museum Friedi Dicker Brandels (1898-1944), Jewish artist killed in Nazi concentration camp. Ends July 28. Closed Mon

Mauritabula Portraits in Miniature: 250 miniatures from 16th to 20th century selected from the Royal and Stadtholders' collections, some mounted in medallions, bracelets and on tobacco boxes. Ends Aug 18. Daily

Hayward Gallery Richard Long (b1945): Walking in Circles, a selection of sculptures, mud works and photographs inspired by walks in landscapes as varied as Dartmoor, the Himalayas and the Sahara. Ends Aug 11. Daily Royal Academy Summer exhibition, with work by Viera da Silva, Jasper Johns, Willem De Kooning, Norman Foster and many others. Ends Aug 18. Daily Tate Gallery John Constable: largest-ever survey of the British artist's work, including many unfamiliar examples. The exhibition concentrates entirely on landscapes, including 188 oils, 121 drawings and watercolours, and four sketchbooks from public and private collections worldwide.

Ends Sep 15. Daily Victoria and Albert Museum Photographs by Lee Friedlander 1956-87, including his acclaimed photos of 1950s jazz musicians, American street life and nudes. Ends Aug 25. The T.T. Tsui Gallery of Chinese Art, housing the V&A's rich Far Eastern collection, is now

open. Daily Walpole Gallery The Cinquecento: more than 50 Italian paintings and Old Master drawings, Including

works by Tintoretto, Verone and Carracci. Ends July 26. Closed MADRID

Fundacion Juan March Maria Helena Vieira da Silva: 64 abstract peintings by the Franco-Portuguese artist (b1908). Ends July 7. Daily MUNICH

Antikensammiung Ceremonial
and ritual drinking bowls from
Attica: 168 examples from ancient
Greece. Ends Oct 27. Closed Mon
Kunsthalle der Hypo-Kulturstiftung Marc Chagall: 111 paintings and four wall tapestries from American and European collections. Ends June 30. Dally

Lanbachhaus Expressionist Greetings: 173 postcard originals by members of the Brucke and Blaue Reiter. Ends July 7. Closed Villa Stuck Genuine Fake: the art

of copying by Mike Bidio, with numerous startling examples. Ends Aug 18. Closed Mon NEW YORK Brooklyn Museum The Blue of Jingtai: Chinese cloisonne enamel

vessels mainly from the 18th century Qianlong era. Also Tiffany lamps and glass vases from the early 20th century. Ends June 30. Closed Tues Metropolitan Museum of Art Masterpieces of Impressionism and Post-Impressionism: The

Annenberg Collection, including works by Gauguin, Cézanne, Van Gooh, Renoir and Degas, Ends Oct 13. Also The Art of Paul Manship: retrospective of one of America's foremost sculptors. Ends Sep 1. Also Sculpture of Indonesia. Ends Aug 18. Closed

seum of Modern Art Ad

Reinhardt (1913-67); the first full-scale retrospective. Ends Sep 2. Also The Gardens and Parks of Roberto Burle Marx, 20th century landscape architect. Also Seven Master Printmakers, showing how Hockney. Rauschenberg and others redefined possibilities for

redefined possibilities for print in the 1980s. Ends Aug 13. Closed Wed PARIS Centre Georges Pompidou André Breton (1896-1966): wide-ranging exhibition recreating the aesthetic world of one of the leading theorists of Surrealism. Ends Aug.

26. Closed Tues Galérie Daniel Malingue Moise Kisling: retrospective of the Pollsh-born member of the cosmopolitan Ecole de Paris. Ends July 14. Closed Sun Galérie Schmit French Masters of the 19th and 20th centuries:

annual exhibition dominated this year by a jewel-coloured Rouault. Ends July 18. Closed Sun Grand Palais From Corot to the Impressionists. Ends July 22. Also Sourat retrospective. Ends Aug 12. Closed Tues

Petit Palais Germanic Designs: an exhibition drawn from the Albertina collections in Vienna. Ends July 21. Closed Mon Louvre, Pavillon de Flore Spanish Drawings: Masters of the 16th and 17th centuries, with works from the Louvre and Spanish museums. Ends July 22. Closed Tues Louvre des Antiquaires Seating power: the historical development of seats as furniture, including a maharajah's throne, guilded Louis XIV armchairs and art nouveau chairs. Ends Aug 16. Closed Mon Louvre, objets d'art department

A newly opened room housing the Edmond de Rothschild donation, ranging from Hellenistic goldsmiths' work to Watteau and Fragonard drawings, Sèvres porcelain and 18th century French furniture. Closed Tues Cartes musées available at all metro stations and museums, to avoid queuing at 60 museums including the Louvre, Musee d'Orsay and Versailles VENICE

Fondazione Cini Michelangelo and the Sistine Chapel: photographic and scientific documentation of the restoration, prints by artists inspired by the frescos and a group of original preparatory drawings by Michelangelo. Ends July 28. Closed Mon

VIENNA Albertina Dutch drawings from the Abrams collection. Also drawings by Swiss artist Martin Disler (b1949). Ends June 30. Daily Kunstiorum Länderbank Kokoschka retrospective. Ends

June 23. Dally Kunsthistorisches Museum Gold from the Kremlin: 100 works from the era of the Tsars, many never previously seen outside Moscow, including the golden crown of Peter the Great. Ends Sep 1.

Closed Mon Museum of the 20th century Image-Light: developments in non-material forms of painting, such as those consisting only of light and pure colour. Ends July 7. Closed Wed

WASHINGTON National Gallery Robert Rauschenberg (b1925): 150 examples of the influential American artist's recent work. Ends Sep 2. Daily

FINANCIAL TIMES

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Friday June 14 1991

Trading blocs and the Gatt

THE passage by Congress last month of the extension of the president's "fast-track" trade negotiating authority has, as hoped, breathed life back into the Uruguay Round of international trade negotiations. It has also been followed by the inau-guration this week in Toronto of negotiations intended to lead to a North American free trade agreement, embracing the US, Canada and Mexico.

Some fear and others hope that the formation of such trading blocs would undermine liberal global trade. Hopes and fears are misplaced. Free trade areas may stimulate global liberalisation, but they are also no substitute for the Gatt.

The US is, in any case, not

the initiator of this policy. It is, instead, following the example of the European Community, a customs union itself and the customs union user and the centre of a web of preferential trading arrangements. Even now, the EC is negotiating a European Economic Area with the seven members of the European Free Trade Association and is discussing new agreements with the countries of eastern Europe as well. The EC has long argued that such agreements do not undermine the Gatt. If so, what is sauce to the EC goose is also sauce for the US gander.

Gatt provisos

Free trade areas, like customs unions, are allowed in the Gatt, subject to two provisos: first, obstacles of the members to external trade shall not be more restrictive after formation of the free trade area than they were before; second, obstacles to trade within the free trade area are to be "eliminated on substantially all the trade between the constituent territories in products originating in such territories".

The first requirement is intended to minimise the extent of "trade diversion", the switching of trade from more competitive external supplie The second is designed to ensure that the number of free trade agreements is limited by the intensity of the required

Unfortunately, far too many of the agreements that have been accepted in the past, notafrom the EC's agreements with Efta makes even their consistency with the Gatt questionable. But the US insists that Nafta will be compatible with the Gatt. If so, it cannot be open to any formal objection.

Capitalist colossus

Should it be regretted, none the less? Almost certainly not. A working free trade agreement between two of the world's richest countries, one of them the colossus of capitalism and a struggling develop. ism, and a struggling develop-ing country will prove a test bed for global liberalisation. More immediately, it should become a nucleus for the desperately needed entrenchment of liberal economic policies. first in Mexico itself, but subse quently - following an early extension to Chile - throughout the Americas.

Nevertheless, such a "bloc" cannot be a substitute for the Gatt, for two reasons: first, because free trade areas always leave the external trade policies of their members free; second, because the trade areas now under discussion will exclude a substantial part of the trade of at least one participant. Almost half of US exports, for example, goes to developed countries other than Canada. Free trade areas can even be a spur to wider liberal-isation. This is partly because the costs of trade diversion to a participant are greater the higher its barriers against the rest of the world and partly because the rest of the world will seek liberalisation from any free trade area that includes the US or the EC.

Nevertheless, regional free trade areas - unlike the more supra-national customs unions should not be a final destination. The economic arguments for regional liberalisa-tion are no different from those for global liberalisation. The difference is feasibility. The world may not soon be ready for liberal trade. If so, the best follow up to the Uruguay round may be to extend Natia to any country, developed or developing, willing to abide fully by its rules. Such an offer would be consistent with the history of imaginative US trade policy. It would also challenge the world to another huge leap

bly among developing countries, fail to meet these standards, particularly the second.

ariier this week, at a party at the bome of a middle-ranking mili-tary officer in Moscow, the conversation turned to the forthcoming Russian presidential election. The talk became gloomy. Yeltsin would win, the officers agreed, and with his victory would come an anti-communist reac-tion: they might soon be hang-ing from the lampposts.

It was not entirely serious, but nor was it entirely a joke.

Mr Boris Yeltsin, who now seems certain to become the first president of Russia on the first ballot, inspires feelings of dread as well as of admiration. To suggest that a man who was until two years ago a senior member of the Commu-nist party, and who chose as his vice-presidential running mate a (reform-minded) mem-ber of the Communist party, would instigate or encourage a bloody purge is loose talk. But there is little doubt that Mr Yeltsin will use the power to which he now has access to attempt to dethrone the party apparatus from its position

throughout Russia. He has promised as much, saying that he will call elec-tions for the heads of councils (soviets) in short order, seek-ing to replace the often une-lected functionaries with peo-ple who would owe their position to a popular mandate,

as he now does.

As a shrewd politician, he will see the advantage of capitalising quickly on the surge of support, especially in the big cities. The radical "ticket" has swept the board: Mr Gavril Popov is elected mayor of Moscow, Mr Anatoly Sobchak mayor of Leningrad - which, most of its citizens also indicated, should be renamed St Petersburg. It is a solid success for men whose programmes were less than clear, but who have fairly consistently cham-pioned democratic procedures and a rapid shift to the market.

Now, with Mr Yeltsin in place, the fissiparous tendencies already apparent among those who have been calling for democratic reform and for sovereignty for the republics will become more manifest. Mr Will become more mannest. An Yeltsin's agreement with Mr Mikhail Gorbachev, the Soviet president, and the eight other republican leaders of April 23, which breathed life into efforts to secure a new union treaty and an economic agreemen caused the more radical of his followers to break with him. He will lose more if and when he makes himself responsible

for harsh economic measures. The 16 autonomous republics of Russia fear that Mr Yeltsin may wish to reduce the limited rights they now enjoy: only Tataria went so far as to refuse to take part in the Russian elections, but the others are watchful Even his closest supporters admit he is given to the populist gesture and the quick

Yet, since moving away from confrontation with the centre to his word and his deed. He has publicly said that he believes a union agreement will be ready to sign next month, and he has refrained from the attacks he made on Mr Gorbachev in the first three months of the year - attacks which were accompanied by huge demonstrations on the streets of Moscow and other

Now, from a position of great

Yeltsin will now take on Russia's Communists, writes John Lloyd

A mandate for change



popular power, he must take new stock of Mr Gorbachev and vice versa. During impromptu remarks at the polling station on Wednesday, Mr Gorbachev sagely noted that "there can simply be no union without Russia", adding more pungently "but in its turn, Russia is also in need of the Union". The first of these points is self-evidently true: in his flush of victory, Mr Yeltsin may feel tempted to ask an unelected, unpopular Mr Gorb-achev whether the second has as much weight.
It does. By committing him-

self to the path of negotiation and compromise, Mr Yeltsin has already recognised that he cannot do much for the country he leads unless the Soviet Union transforms itself. The new union and economic agreements are the most prortant; at their core is the definition of the relative strengths of the centre and the clings to the formula of "strong republics, strong centre", while many of the republics favour a centre shorn of much of its strength, without even - this is one of the main points of disagreement - tax-reising powers of its own. As the elected head of a republic three times as big as the next largest
- the Ukraine - Mr Yeltsin will carry the standard for all

of his republican colleagues.

He also wants a great deal which the centre "owns", inas-much as any identifiable body owns anything in the Soviet Union. In particular, he wants the oil, gas, gold and timber resources to follow the coal mines in being transferred to Russian control - a pitch which is now being made behind closed doors, and whose success will depend on a deal in which the centre is able to lay claim to some of the hard currency revenue.
Mr Yeltsin's victory has

underpinned the already evident swing back towards a market orientation in economic strategy: in particular, it lends strength to the efforts of Mr Grigory Yavlinsky, his former deputy prime minister and still his adviser, to craft a reform plan using western assistance. Mr Yavlinsky's plan, drawn up with the aid of US experts, is now complete, US experts, is now complete, and goes to Presidents Bush end. It is aimed at providing a basis for the discussions between the Group of Seven leaders and the Soviet president at their summit in London next month, and it will call for the most dramatic of economic and political reforms. It cannot be attempted without agreement between Russia and the Soviet Union at its core, and it cannot hope to suc-

ceed unless the Russian gov-

ernment and the Soviet guvernment show a level of commitment to ride political trouble and to push through reforms - on free prices, pri-vatisation and rouble convertibility - at which they have hitherto baulked, either from fear of the party and adminisfear of the party and administrative apparatus or fear of the people. Laws which are iriendly to reform and to foreign co-operation are now being pushed through the Supreme Soviet: in particular, a draft law on foreign investment, which passed its first reading earlier this month, could go a long way towards providing a legal base for the operations of overseas corporations.

But the Soviet Union, or its constituent parts, will not be able to attract a significant amount of the investment it needs until it provides a stable political, economic and legal order. Mr Yeltsin is the critical element in such an order. The forces which have put him into power are diverse and often contradictory. He was the candidate of the intelligentsia, which tends to be western oriented. But he is also carrying the votes and aspirations of many Russian nationalists, whose numbers and influence may grow as times get harder and Russia is seen to be suffering under a foreign-imposed yoke. To establish stability, he will have to encourage the growth of parties and social groupings which are indepennt of him and of the Communist party and will express these currents.

There are already signs of such groupings. The Demo-cratic Russia Group which has been his main support is an umbrella rather than a party but under it are social democrais, ilberals and others. Mr Eduard Shevardnadze, the for-Rousru Shevarunadze, the for-mer foreign minister, has him-self called for an assembly of democratic forces (and will be disciplined by the Communist party to which he still belongs because of it). One of Mr Yeltsin's competitors, Mr Vladimir Zhirinovsky, is leader of the all-union Liberal Democratic Party which pitches its appeal to what might be described as the centre but which has so far proved to be a cross between a joke and a provocation. In every republic, especially the Baltics, political differentiation is well advanced.

Similarly in the economy, there are signs of a tide which Mr Yeltsin may be able to ride – notably the growth from below of private business activity. In every part of Russia, the old state structure are discolu old state structures are dissolving as people take matters into their own bands; chaotically, new privatised enterprises are springing up, fending for them-selves and forging new links. The process is often corrupt or close to it but that was never to be avoided. It is grossly inegalitarian, since - as in Poland and Hungary - those who have had access to the levers of power now seek to

furn them into cash.

Mr Yeltsin will have to struggle hard to prevent his new, inexperienced government being tainted by that world. Still, the spirit of enterprise is alive and it is escaping from beneath the rubble of the state. He has been its most consistent advector and in consistent advocate, and is thus best placed to extend it and raise it from the grey world it has been forced to

A ticking off for twenties

Barry Riley finds high-value banknotes inconvenient

've personally nothing against Michael Faraday, who was perfectly splendid at electrolysis, but do we really need him and his new down-sized £20 note, which was introduced on June 5 as a replacement for the version which had William Shakespeare on the back?

After all, there is a perfectly good £10 note and a £50 note too. We don't appear to require a £2 coin (at least, not regularly, although one was once issued in small quantities) to bridge the gap between the £1 coin and the £5 note. So why do we need a 520 note, which I find extremely inconvenient?

Next year a new compact £10 note will be introduced with Charles Dickens taking over a stint on the back in succe to Florence Nightingale. But Dickens should not have any great expectations, because he will be too late to enjoy much

of a spell in the nation's wal-lets if the £20 conspiracy is allowed to run unchecked. I suspect that few people ever actually choose a £20 note. In many shops it is greeted with suspicion and held up to the light (because forgers naturally prefer to print them rather than lower denomination notes). Even if genuine the note can then be the cause of delays while extra small change is called for. Many peo-ple use credit or debit cards for transactions of £20 or more, so have no practical requirement for a note of this denomination. And try buying a newspa-per or a bus ride with one, if you want to become unpopu-

But public preference does not come into it. Why? Because the £20 note is an unexpected Banks like to fill hole-in-thewall machines with them because that way they will hold twice as much money, or alternatively they only take half the time to load, compared

with £10 notes. It was different when most people drew cash over the counter. "How would you like the money, sir?" In those cir-cumstances the wishes of the public could indeed be

FARR (BY 704GBOURNE) LIKETED

Nature of behinest- Property remain cour-pany
Date of appointment Joint Administrative Receivers: 24 May 1997
Name of portion appointing the John Admin-istrative Receivers: The Governor and Company of the Bark of Scotland C J Hughes and J M Iredaia CBba Holder Numbers: 2047 and 2104 Joint Administrative Receivers of Cork Gully, Shalley House, 3 Noble Street, London ECCV 200

COMPANY NOTICES

CANADIAN PACIFIC LIMITED

At a meeting of the Board of Directors

held today, the following dividends

A quarterly dividend of sixteen cents

(16c) Cenedian per share on the Out-

standing Ordinary Shares, payable on

July 29, 1891, to holders of record at

the close of business on June 28, 1991

A semi-enousi dividend of \$2.02 per

Consider Dollar Preference Share and

2/3 pence per Sterling Profesence

Share on the outstanding Preference

Stares in respect of the year 1991,

payable on July 29, 1981, to holders of

were declared.

GROWARY SHARES

PREFERENCE SHARES

June 28, 1991,

D.J. DEEGAN

The second secon

BY ORDER OF THE BOARD

CALGARY, JUNE 10, 1991.

VICE-PRESIDENT AND SECRETARY

responded to. Many years ago a friend of mind used to draw out all his cash in 10-shilling notes because he felt richer that way. That was going too far. But cash is there for the convenience of the public, not for the bottom line of the banks (bowever much the bankers wish that cash could be abolished).

The tyranny of the auto-mated teller machine is now becoming not just irasome but positively infuriating, because of a strange technological asymmetry. While the machines that deliver cash now only seem to disgorge \$20 notes, plus perhaps a couple of makeweight fivers, the machines that accept cash do not recognise that \$20 notes

Returning to Gatwick Airport recently, I reached for my wallet to feed an automatic car park machine. Before leaving the UK I had stocked up with sterling cash for just such a contingency. But I found that I had only 220 notes, which the car park device would not

There are many examples of this. You cannot use £20 notes in a London Transport ticket machine. Even closer to home, there is an automated teller machine within the Financial Times building which disgorges £20 notes that cannot be fed into the adjacent vending

card recharger which prefers

- you guessed it - tenners.

I fear that only a vigorous campaign on the part of the public will push back the imminent tidal wave of Faradays, beloved as they are of bankers. Many years ago now C. Gordon Tether mounted a campaign in the Lombard colfailed, and in the case of that crevice-loving coin perhaps he deserved to But the £10 note albeit not enjoying the purchasing power that it used to, and due to suffer a 10mm physical shrinkage next year, is still a substantial unit of cur-rency and merits a better fate. We must not be dictated to by ATM-stuffers, and it is time to proclaim a new slogan: "Treasure your tenners!"

The challenge to Walesa

GETTING through 1991 was always going to be difficult for the fragile democracies of east and central Europe. It has been made tougher by the Gulf crisis and the collapse of trade with the Soviet Union.

The signs of strain are currently most acute in Poland where unemployment is rising, many enterprises face bank-ruptcy, and hope that sacrifice will bring prosperity is fading. Poland was the first to throw off Communist party rule, but still has a parliament dominated by communists guarannated by communists guaran-teed seats by the 1989 "round table" agreement. The govern-ment led by Prime Minister Jan Krzysztof Bielecki also has a credibility problem. It derives its authority not from parlia-ment and the people but form ment and the people, but from President Lech Walesa, who chose it after his own demo-

cratic election last December. This week Mr Walesa rejected a new electoral law as too complex and too likely to result in an unstable parliament of many small parties. The president proposed to bypass parliament and grant the government powers to take urgent economic decisions by decree. He also recommende the setting up of a special police unit to investigate the role of former communist "nomenkiatura" members in the emergent free-market sec-tor of the economy.

Like so many of Mr Walesa's interventions, his latest move eems like a mixture of shrewd political common sense and ambiguity bordering on dema-

Painful adjustments

Poland needs a democrati-Poland needs a democratic capable of sustaining a government intent on carrying through the painful adjustments needed to transform the old command economy into a market system. The shape of the electoral law is relevant to this. A law which permitted too many small par-ties would probably lead to unstable coalition governments. A series of weak gov-ernments could also, by default, give disproportionate

power to the president. Poland needs a strong and democratically elected govern-ment to persevere with the tough policies which have won it the respect and support of

the international financial

Thus far Mr Walesa has publicly supported both the gov-ernment and his finance minis-ter, Mr Leszek Balcerowicz, the main architect of the stabilisation plan. His demand that the government be given greater economic powers could be construed as proof that his trips abroad have convinced him that Poland has no alternative. He has certainly been told that current policies are the condition not only for international financial assistance but also for the foreign equity invest-ment that Poland needs.

Political suicide

The problem is that his apparent support for the gov-ernment has been undermined by insistent demands from some of his closest advisers, such as the Kaczynski brothers, for reflation.

The reflators argue that with elections looming in the autumn, provided parliament approves a revised electoral reform, it would be political suicide not to change course. Looking over their right

shoulders they see Mr Stan Tyminski, the Polish-Canadian Tyminski, the Polish-Canadian populist who gained nearly a quarter of the votes at the presidential elections. Over their left they see protest votes flowing back to a "reformed" Communist party. They fear that their old Solidarity support is eroding faster than growth of a new middle class, whose emergence is still on the whose emergence is still on the distant horizon.

These are genuine fears held by shrewd political operators, who know Poles well. They want to build a centrist catholic bloc similar to the CDU in Germany as the solid base for the political future of a democratic Poland.

But the bottom line for Poland is that reflation now is more likely to boost inflation than promote growth. President Walesa should use his influence to tell Poles unequivocally that there is no alternative to the bitter medicine now being swallowed if inflation is to be beaten and the basis for future prosperity laid. The alternative is a return to hyper-inflation and Soviet-style economic disarray, and no Pole

Ranger's good old boys

Who's going to step into the shoes of Jack Pierce, founder of Canada's Ranger Oil, who died last weekend? Ranger was one of the great successes of the early North Sea oil boom and right to the end was Pierce's personal fiefdom Whatever his faults, he had a nose for finding oil.

As independent oil explora-tion companies go, Ranger is not big these days. It never went in for issuing lots of paper for acquisitions like some of its rivals. But Ranger importance is higher than its size suggests. For example, Pierce was a founder of Lastno, a company now more than

twice as large as Ranger. Simon Reisman, who stepped up as chairman yesterday, has to be regarded as a stopgap. A former civil servant who made his name as Ottawa's chief negotiator for the US-Canada free trade agreement, he is within a week of his 72nd birthday and unused to the rough and tumble world of the

independent oil men.
Heir apparent would seem
to be chief operating officer
Fred Dyment. But, oddly, he does not sit on the main board which is going to exercise the powers of the chief executive, whereas there is a seat for Alan Henderson, London-based director of corporate relations and part of the Henderson/ Cazenove family.

Seeing that so many Cazenove partners have put their children through school on the profits they made on Ranger, it would be surprising if this well connected old boy network did not have some-thing else up its sleeve.

Who benefits? ■ One of Observer's colleagues dabbles in conspiracy theories, based on the cui bono principle. It's probably the result of spending too long in the Middle East.

OBSERVER

For instance, he used to claim that Arnaud de Borchgrave and Robert Moss, authors of The Spike (a novel purporting to show that most of the western media were manipulated by the KGB through a liberal Washington thinktank), were themselves KGB agents, tasked with discrediting anti-communism by crying wolf too soon and too often. Absurd, of course.
Now he has come up with

another, equally far-fetched. He thinks Nicholas Ridley and Patrick Robertson are in the pay of Jacques Delors, sent to infiltrate the anti-European wing of the Conservative Party and destroy it from within. Ridley after all was a self-proclaimed European fed-eralist back in 1969, while Robertson, founder and secretary of the Bruges Group, boasts of his continental connections and upbringing. And what has done more to sabowhat has tone note to sano-tage the anti-European cause than Ridley's Spectator inter-view last summer (which led to his own resignation from the cabinet) — except perhaps the Bruses Groun's intermerthe Bruges Group's intemperate attacks on John Major?

Transfer 1

■ Having introduced football clubs to raising money through debentures offering holders little more than a seat with their name on it, Graham Watson is hanging up his boots at Edinburgh's Noble Grossart merchant hank With his assistant Mark

Walker, who devised the £16.5m issue that has so far raised £5m for Arsenal, he is setting up a sports management company. It is backed by David Murray, the Scottish businessman who controls Glasgow Rangers. The Watsondevised Rangers bond, launched last year, has so far been 80 per cent taken up. Called Carnegie and based



"I love the Tory Party so much I'd like to see two of them."

in Edinburgh, the new company will help sportsmen and clubs in fields such as golf, football, motor-racing and rugby to manage their strate-gies and finances. Projects such as the Arsenal bond will be only part of the service. So it seems that, unlike some other ex-directors of Noble Grossart, Watson won't be going into direct competition with his former employer. Indeed he will still be under the eye of Angus Grossart, the creator and chairman of the

Grossart is a director of Murray International and Noble Grossart Investments is, with 7 per cent, the biggest shareholder in Mintay International after Murray himself.

Transfer 2 ■ Meanwhile another Graham Watson - also a Scot in banking – is believed to have also handed in his notice. While he refuses to confirm his

impending departure from his job as the HongKong Bank's

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press man in London, his superiors are already looking for a replacement. What's more, I hear he has accepted the poisoned chalice of being the mouthpiece of Jacques Attali, mercurial boss of the European Bank for Reconstruction and Development. Brave man. He certainly has the right

credentials. A professional interpreter by training, he is fluant in French, German and Italian, and has an Italian wife. His political skills were honed in the mid-1980s when he ran the private office of former Liberal leader Sir David Steel.

Talking head

Democrats rise in the opinion

■ As Britain's Liberal

polls, their leader Paddy Ash-down may be overtaking Labour shadow chancellor John Smith as one of the most sought-after guests in City boardrooms. Not that he is always available: Ashdown aways available: Ashdown
is not a big lunch man.
Yesterday he addressed the
annual Claridge's lunch given
by Euram, the headhunters.
The message: a Liberal Democrat government would be less
interventionist than Labour and more market-oriented than the Tories. He went down very well and left before pudding. Euram has a habit of backing politicians on the way up. Last year's speaker was Mich-ael Heseltine.

Missing link A visitor to Moscow watched ascinated as the first of two workmen on the street pavement dug a hole, after which both paused for a while before the second filled it in. They then moved on five yards and did the same again.

Eventually, the visitor went up and said: "Excuse me, may

I know what you two gentlemen are doing?" "Actually there's three of us," came the reply. "But our mate's off sick today — it's his job to plant the trees."

BATH & BRISTOL PROPERTIES LIMITED IN THE HIGH COURT OF JUSTICE Registered tember: 1213800

Nature of bustness: Property Development
Tratic classification: 35

Date of appointment of joint administrative
receivers: 6 June 1991

Name of person appointing the joint administrative
receivers: Hill Sersuel Benk Limited
Instrument conterring power to appoint
behanture dated 14 Junuary 1991 granting
the holder foad and Boellog charge over the
whole of the assets of the company
ADRIAN RICHARD STANNAY and ALAN
PETER WHALLEY
(Ottics holder number 296 and 6596)
Joint Administrative Receivers of Cork Guity
5 Town Cusy
Hampshire

LEGAL NOTICES

n the Matter of UNITED PRENDLY RISURANCE PLC THE COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that a Position was on the 17th May 1981 presented to Her Majority's High Court of Justice for:

(b) The confirmation of the Reduction of the Capital of the above-named Company by cancelling shares of the said Cote-peny in accordance with the terms of the said Scheme of Arrangement. The capital reserve resulting from the gre-posed Reduction of Capital is to be applied in paying up in this new charse of the said Company.

AND NOTICE IS FURTHER GIVEN the the said Petalon is directed to be heard before the Honourable Mr. Justice Merrya Dress at the Royal Courts of Justice, Strand. London, on Monday 24th June 1891

ANY Creditor or Shursholder at the said Company desiring to appose the saiding of an Order for the confirmation of the said Reduction of Capital should appear at the liter of hearing in person or by Commel for that purpose.

DATED the 7th day of June 1991 Staughter and bloy. 35. Casinghall Street. London, ECZV SD9.

Tet: 071-600 1200 Ret: JSE/FWN/RLH

HALFWAY HOUSE CAPE AND FILLING STATION

and Filing Sactors
Trade description: 1978
The of appointment of LPA, receivers 5
Alone 1991
Name of person appointing the LPA, remiv-STR. LONDERY NORTH COURSE PIC.
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(Office helder not 249 and 814) of Core Golly.

ingvar Carlson is expec-fred to make a symbolic consey to the Hague on July I to hand in his country's appli-cation to join the European cation to join the European Community. It will stemal a clear and unequivocat and to Sweden's self-imposed political isolation from western Europe. For many Swedes the trip is long overdue, a belated recognition that their future lies inside the EC. Today the Swed-ish parliament due to make a declaration setting out the country's intention to join the country's intention to join the Community—a statement which will emphasise the broad national consensus that the country should become a full EC member as soon as possible. Its main aim is to convince public opinion that joining the EC will be compatible with maintaining Sweden's traditional neutrality in defence and foreign policy.

The speed of Sweden's political conversion to the EC cause has been surprising. It was only as recently as last October that the ruling Social Democrats announced—as part of an emergency economic crisispackage to restore overseas financial confidence—that it

Zi-Vala financial confidence - that it was Sweden's desire to seek EC

Cilien:

nembership. In practice, the Social Democrais have moved a long way since gaining power in September 1982 to reshape the econony through the development of a free-market strategy. The gradual removal of financial restrictions which culminated in the abolition of foreign exchange controls on July 1 1989 was a clear recognition that Sweden as a small, tariff-free economy had no alterna-tive but to embrace free trade and capital movements. IIntil the mid-1980s Sweden exercised tight curbs on the movement of money to protect its finan-cial system from foreign encroachment. But these regu-lations increasingly came to be seen as an obstacle to eco-nomic growth and thus to the country's ability to compete

with its main trading rivals. Moreover, the decision by Sweden's central bank last month to peg the Swedish krona to the European Currency Unit (Ecu) made it clear to international markets that the country had abandoned its traditional readiness to devalue the currency to make Sweden more competitive.

Both Mr Bengt Dennis, the governor of the central bank, and Mr Allan Larsson, the finance minister, have stressed that Sweden's economic future is tied irrevieably to that of governor of the central bank, and Mr Allan Larsson, the finance minister, have stressed that Sweden's economic future ingly viewed participation in is tied irrevocably to that of the EEA as a transition to full the EC indeed, they wish to see the krona enter the exchange rate mechanism of the European Monetary System as soon as Brussels will see the krona enter the exchange rate mechanism of the European Monetary System as soon as Brussels will see the krona enter the exchange rate mechanism of the European Monetary System as soon as Brussels will see the EC into a more integrated economic might be left outside the enlarged and barrier-free European market, and second, that they might face trade discrimination in future. But it also reflected the view of the big employers that their operations needed to be located much closer to their customers to cut transport and distribu-

Sweden comes in from the cold

After decades of isolation, the country has finally decided to embrace the EC. Robert Taylor reports

permit it. They see this as the next step to Sweden's partici-pation in the process leading to

full European economic and monetary union.

Over the past year the government has speeded up its economic liberalisation measures to meet the challenge from Europe's single market after 1992. Several important after 1992. Several important reforms are now under way.

The highly protectionist agricultural system is being dismantled over a five-year period with the phasing out of subsidies for farmers and the eventual removal of controls on imported food. Sweden's monopolistic retail distribution sector is also being opened up sector is also being opened up to greater competition.

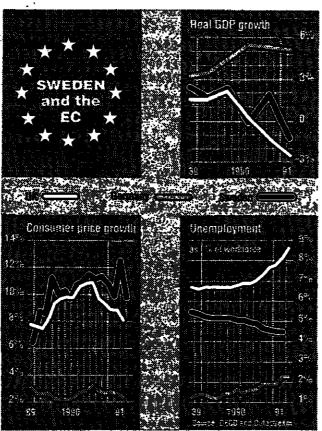
A new tax system was intro-

duced last January, which shifts the burden of taxation from personal incomes to goods and services. It is designed to improve work incentives and to create a more entrepreneurial climate.

• The government has promised to cut the value added tax on food next year from 25 per cent to 18 per cent to bring food prices more into line with those in the rest of the EC.

Efforts are being made to introduce market forces into public services. A programme of partial privatisation will be introduced within the next two to three years in the state-run utilities, forestry and mining

industries.
These adaptations are designed to make Sweden's economy more responsive to external competition, particu-larly from the EC. Over the past six years the country has also started to incorporate EC regulations into its domestic laws. Since 1984, Sweden, as a member of the European Free Trade Association, has been involved in the creation of the 18-nation European Economic Area - which aims to bring Efta members and the EC into



tually a *de facto* EC member. The direct net outflow of Swedish capital into the EC rose from Skr10,4bn in 1987 to SKr59.1bn last year. Companies such as Volvo, the auto group, the pulp and paper companies Stora and SCA, Ericsson, the telecommunications giant, and the engineering company Asea-Brown Boveri, have all made aggressive acquisitions inside

Their determination to establish a strong presence within the EC stemmed in part from two worries: first, that they might be left outside the

about the difficult business cil-mate within Sweden as the country's economy began to suffer in the late 1980s from high unit labour costs, skilled labour shortages and threats to cheap nuclear energy supplies from environmental protesters. This trend undoubtedly alarmed the ruling Social Dem-ocrats and particularly their ocrats and particularly their powerful allies in the blue-col-lar trade unions who feared the corporate exodus into the EC would mean job losses at home among their own members. Fears about the EC were wide-spread inside the party and the unions where many felt it threatened the Swedish model of solidarity and consensus based on full employment and

There were added doubts

about the difficult business cli-

a strong welfare state.

That negative attitude is cause of EC rarely heard today. Both impregnable.

among the Social Democrats and among union leaders there is widespread support for join-ing forces with their EC coleagues to combat unemployment, strengthen the campaign for an EC with strong social rights for workers, and join in co-ordinated efforts to clean up the environment. As Mr Carls-son puts it, Sweden wants to join the EC not only to embrace free-market principles but also to spread its own

social message.

The economic arguments for Swedish membership of the EC were mounting long before last year, but until last October the traditional Swedish committee. traditional Swedish commit-ment to its policy of neutrality looked as if it would prove an immovable obstacle. It was this issue that prevented a Swedish application to Brussels in the early 1960s and again in 1971-72 when the then prime minister Olof Palme was known to favour Swedish entry.

favour Swedish entry.

However, the end of the cold war and the collapse of communist regimes in eastern Europe has led Sweden to reassess its position. The concept of neutrality has never been enshrined in law, but is a pragmatic recognition of Sweden's recognition of Sweden's recognition of Sweden's recognition. matic recognition of Sweden's national self-interest. Because neutrality has always been a flexible doctrine, Sweden now feels that membership of the RC and the concept itself are no longer incompatible. Brus-sels may view the matter difseis may vew the matter un-ferently, however, and it may still cause problems. At the moment Mr Carlsson sees Swe-den, together with Ireland and Austria, if it also becomes an EC member, remaining outside any defence alliance that might emerge within the EC.
There is undoubted popular support for Sweden's EC membership application across western Europe. But some doubts persist among poorer

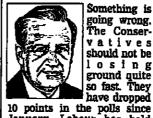
southern European countries, notably Spain, which fear Sweden's entry might tip the balance of power towards the more affluent northern industrial Europe. Negotiations are expected to

Negotiations are expected to begin with Sweden as well as with Austria in early 1993. Nor-way and perhaps Finland and Switzerland might also have applied to join as well by then. Mr Carlsson hopes Sweden can become a full EC member as early as January 1 1995 after early as January 1 1995 after the approval of a referendum on the entry terms at the 1994 general election.

The timetable may be too

The timetable may be too ambitious and problems may emerge as serious talks start. But today Sweden — with a mixture of hard-headed calculation and idealism — appears to have made up its mind. The national consensus behind the cause of EC membership looks impregnable.

Joe Rogaly Tories off the charts



Something is going wrong. The Conservatives should not be losing

January. Labour has held steady: the statistical beneficiarles have been the Liberal Democrats. The net effect is to put Labour 10 points ahead. This should not be happening. The Torles ditched their

unpopular leader six months ago. They are led by a well-liked prime minister who performed brilliantly during the Gulf war and, after it ended, boldly did away with the poll tax. A series of half-point cuts in interest rates has started to work its way through to mort. work its way through to mortgages. We are a fortnight into a new series of ministerial speeches attacking Labour. These are all positive factors. Yet down and down they go, to the point where you have to ask yourself - could

there be an anti-Tory land-slide? Unlikely as this may seem, we will be obliged to consider such a prospect if the deterioration continues. By an anti-Tory landslide I mean a result in which Labour takes 40-45 per cent of the vote, with the Conservatives in the low 30s and the Liberal Democrats in the high 20s. That would be the mirror image of what hap-pened in 1983 and 1987, when Labour was the victim of similarly cruel arithmetic. It would also constitute the most improbable turnaround in the history of British elec-

Such a landslide could, however, occur if uncommit-ted voters were so disen-chanted after 13 years of Tory government that they wanted a change at almost any price.
Those who no longer fear a
Labour government would
vote for Mr Neil Kinnock's
party; others would abstain or rest awhile with the Liberal Democrats. An electorate of such a fed-up cast of mind is unlikely to be persuaded to return to the Conservative fold. If the election had been held a week ago, when sam-pling was in progress for the latest ICM/Guardian poll, the result would have been Labour 44 per cent, Conservative 34 per cent, Liberal Democrat 17 per cent. Labour

would enjoy a solid majority of around 70. The Gallup poll in last week's Daily Telegraph put the Liberal Democrats at 21 per cent, with Labour at 41.5 per cent. The theoretical result is still a majority Labour government.

In real life the election need not take place until another year has passed. There is time for recovery. The conventional observation is that it all depends on the economy. If we are pulling out of the recession by the time polling day comes, if inflation then stands at 4 per cent, the base rate at 10 per cent or less and mortgages correspondingly lower, the government should win another term of office. But the correlations are no longer holding true. The cost of borrowing is falling – and so is support for the Tories. The mortgage rate has come down by 1.55 percentage points since March; the level of Tory support has fallen even faster. Conservatives

Mr Major will need a whole summer of vigorous speeches to penetrate the public consciousness

must place a great deal of faith in time-lags not to be discomfited by this.

As a plodding student of charts and graphs, I have to acknowledge that those who regard analytical aids with scepticism may have a point. Politics, the science of gut feel, appears to be changing the rules. You can measure many of the apparent causes of the Conservatives' decline, such as the sharp rise in unemployment, or the growing perception that Mr Major is not a firm leader of a united party. What cannot be assessed by numbers is the weight of a charge in the rub. weight of a change in the pub-

This should not be exaggerated. Labour still fails to arouse the excitement of 1964, the last time a Conservative government was toppled after 13 years in power. The Liberal Democrats, who are doing well, provide a home for believers in the free market who value public services, and want both a wholehearted

embrace of Europe and a pro gramme of constitutional reform. They are not, however, a potential party of government. Tories who have drifted to them could drift back; if they do there will be no landslide.

Yet the prime minister can-not rely on the usual indica-tors to save him. The economy may recover far too slowly to have the required effect, or it may not recover to an extent sufficient to wipe out the feeling that Britain needs a change of government. He must therefore fall back on political instinct. He needs to show both that he is in charge of his party and that he knows where it is

He has a chance to do so today, in a speech to Welsh Conservatives in which, by all accounts, he will first squash the romantic Little Englanders who snipe at his efforts to negotiate inside the European Community and then go on to proclaim "majorism", by which I think he means the provision of efficient public services. He will need a whole services. He will need a whole summer of such speeches to penetrate the public consciousness. A reshuffle of his Cabinet might give a kick-start to the process, but the difficulty is that there are not many aces to move around.

There is, however, plenty to say. Contrary to popular

say. Contrary to popular belief, there is a significant area of difference between the Labour party, which believes in government, and the Con-servatives, who seek to extend consumer choice even in public services. Mr Kinnock has wrought miracles with the Labour party; people are at least clear about what it does not stand for even if they are overwhelmed by the ava-lanche of policy papers. Mr Paddy Ashdown has worked hard to give his party a dis-tinctive philosophy. Unlike Mr Kinnock, he is well-re-garded by the public.

The Tories must hope that the present wobble away from previous statistical verities is just that - a wobble. If not, the Liberal Democrats will continue to attract disaffected Conservatives, at least until Mr Major figures out how to lead his own nervous troops with the same distinctive flair as that evolved by his rivals in oppo-sition.

Training and investment in Europe cannot be left to market forces alone

From Prof Paul Ormerod.
Sir, Your leader, "Labour rand the world" (June 7), contains a strong attack on both the Social Charter and the concept of industrial and regional policy. The argument used is the familiar free market one that such ideas "run counter to the economic benefits which

are arising from the develop-ment of the internal market". Yet the 1985 European Commission document which set the agenda for the single market programme acknowledged that "as a result, existing eco-nomic discrepancies could be exacerbated and the objective

of convergence jeopardised".
This is not an argument against the single market. Rather it shows the need for an active industrial and regional policy at a European level in order to minimise dislocation costs incurred by the single market programme.

More generally, the clear

commitment of the Community to secure economic convergence and social cohesion is threatened by the scale and speed of technological develop-ment. The fifth wave of technological development has trig-gered "gales of creative destruction" (to quote Schum-

peter) throughout Europe. In such circumstances, policies to promote social cohesion should no longer be seen as a cost but as a pre-requisite of continued prosperity. A trained and educated labour force throughout the Community is essential to encourage invest-ment by private industry. But neither the training nor the investment will take place either on a sufficient absolute scale or in a balanced regional way if the outcome is left to

market forces alone. Paul Ormerod,

Liverpool: certainly not a city in 'chaos'

"Liverpool in chaos as centre is seized" — Is untrue and unjus-tified. The trouble is, so many people in the City of London, making important investment decisions about our area, will take the article to be the literal truth. They are mentally pro-grammed to believe only the worst about Liverpool because. that is all they ever see in the press. All too few take the

Sir, Yes, Liverpool has a serious strike (of council workers), drunken, riotous natives with important overtones. brawling back to their hovels through the weekage of what was once the "centre" of the city (The "centre" your article refers to is the control centre for the council's security ser-vice and is located in one of

the suburbs.)

The reality is that the sun shone this morning, people were out shopping in our tree-lined pedestrian streets, others were in their offices and mak-ing money - it's a good place

to make money. We do have problems that need to be tack-led, but "chaos" – what non-sense! Your headline writer must know that, for many City

people, direct knowledge of the UK does not extend beyond the bounds of the Network South-East commuter railway system. When false information is given, great and quite unjustified damage is done to our economy. Please try to do better.

Andrew Pearce,
13 Lingdale Road,

Minimum wage at right level

From Mr Frank Field MP. Sir, the employment secre-tary, Mr Michael Howard, mis-represents my views (Letters, June 13) on the introduction of

Like the Labour party, I am however, concerned about introducing a minimum wage at too high a level. That is why in 1984, in The Minimum Wage: Its Potential And Dangers, I suggested that this policy should be linked to a programme to raise productivity with a special emphasis on investment and training for those workers most likely to be affected. That, too, is a crucial

part of Labour's strategy.
Similarly, the plea to link
the introduction of a minimum wage to a much-enhanced child benefit scheme has been taken on board. Such an approach makes a lower minimum wage an equally effective measure in reducing poverty among workers with children.

My comments, quoted by the employment secretary, relate to an introduction of a high target minimum wage, unac-companied by any of these other measures. Michael Howard is right to say that this would be a recipe for unem-ployment - but that is not the policy Labour is advocating. Frank Field, House of Con

Why it is realistic for Africa to seek reparations for slave trade

Sir. In your editorial "New leadership for the OAU" (June 7), you described Africa's call in respect of the slave trade and colonialism, as "unrealisslave trade had its "horrors" and that it had a "terrible impact on Africa".

Why should it be unrealistic to seek reparations for a trade that, historians calculate, cost Africa as many as 130m lives, when it was agreed that Israel should be paid compensation by Germany for the murder of 6m Jews by the Nazis, at a time when the state of israel , moment, to demand reparations from Iraq for the crimes it committed against Kuwait. Saudi Arabia and Israel during the Gulf war, when Iraq has been bombed back into the backward

Middle Ages? In each of the above instances, a factor other than "realism" was the key to the demand for reparations. This is the moral precept that those who commit aggression against their fellow human beings should be held accountable for their crimes and be made to compensate their vic-

In the course of the slave trade the following crimes among others were committed. Our most virile, young people were taken away to cultivate sugar, tobacco and other crops for British, Spanish, Portuguese, French and American plantation owners. Much of the capital that funded the indushad not even been created? capital that funded the indus-is it realistic, at the present trial revolution in Europe came from this source. But while thus enriching Europe, Africa, because its motor for development had been taken

out, remained economically

ended, the Europeans came back to Africa and enslaved its people again. Through coloni-sation, they stole our minerals and forced us to use our best lands to grow crops like cocoa, coffee or shal, that we do not eat, but which European facto-

This distortion is our leading tragedy today. We are impotent price takers unable to influence the terms of world trade. Worse, some of us have become food importers. In the course of colonisation,

Africa's people, millions of whom had already been dispersed through slavery, were once again disgorged into sepa-rate "states" by Europeans who drew maps across the con-tinent without regard to the ethnic origins of the people they enclosed in new borders. Many of Africa's current civil wars, as well as the instability

In spite of having so drasti-cally altered the pattern of our lives, Burope and America talk of "aid fatigue" when asked to alleviate our economic hard-ship, or are asked to reduce the burden of Africa's debt. Yet high interest rates and worsening terms of trade are demon-strably making it impossible for Africa to eke out a decent

Without wide understanding of the economic consequences of their countries' past activities in Africa, there cannot be a more equitable tomorrow. M K O Abiola,

Concord Newspapers of Nigeria

Fax service

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FINANCIAL TIMES

Friday June 14 1991

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US may ban navigation aid sales

THE US State Department is proposing strict limits on exports of global positioning system receivers, the most accurate electronic naviga-tional equipment, with poten-tially devastating effect upon rapidly expanding commercial

A draft proposal to put GPS receivers on the munitions control list, which limits export of materials and equipment that pose a threat to national security, has been circulated among US manufacturers of the equipment.

GPS, designed for military navigation and tracking, has

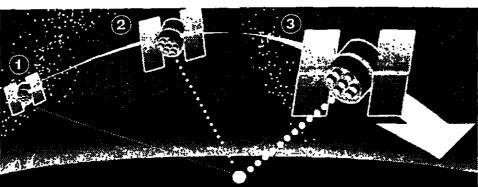
spawned a range of commercial applications ranging from precise aircraft and marine navigation to vehicle tracking systems and surveying equip-

GPS played a prominent role in the Gulf war when US and allied troops used navigational

receivers in the desert.

This successful military deployment of GPS has raised renewed concerns about com-mercial exploitation. Worldwide sales of GPS equipment are expected to top \$6bn by

The system relies on US Defence Department satellites which transmit signals that give ground-based receivers



GPS, global positioning systems, work by triangulation from the subject to a moving satellite at fixed points 1,2 and 3: distances are measured to earth by radio message timed by highly accurate onboard clocks. Satellite position is found by measuring the degree of delay on the signal as it passes through the ionosphere and atmosphere

positioning data accurate to within a few metres.
With error cancelling tech-

niques, accuracy can be creased to a centimetre. A scheme to encrypt the GPS signals to limit access to the system proved to be of little

"Selective availability" was abandoned during the Gulf war when a shortage of military-style receivers forced the US military to place emergency orders for tens of thousands of commercial-style GPS receivers from Trimble Navigation and

Magellan Systems, both of Cal-

Now the same US companies that struggled to fill those military orders face the prospect of a virtual export ban on many

a virtual export can on many of their products.

With European and Japanese companies also offering GPS receivers, the US manufactur-ers would be placed at a seri-ous competitive disadvantage. The proposed export controls "could have a disastrons effect upon the US industry", according to Mr Stephen Colwell, president of the Global Positrade group representing GPS manufacturers and users. Nearly 50 per cent of sales currently go to customers outside the US, he said. GPS industry executives are

now taking part in government inter-agency working groups designed to resolve the conflict in military and commercial

The industry has been encouraged by support from navigational experts in the Pentagon and the Commerce Department who recognise the

vital role that commercial producers play in developing the technology and supplying the

The Federal Aviation Administration and the US Coast Guard are also keen to see continued commercial develop-

However, hard-liners within the Pentagon and State Depart-ments have so far remained unswayed by the industry's pleas. Unless a compromise is reached within the next few weeks, the issue is expected to be referred to the White House Office of Management and

Some within the industry fear GPS may become a pawn in a high-level dispute between the Departments of State, Defence and Commerce over which should have jurisdiction over export control of "dualuse" technologies that have both military and commercial applications.

This long-running battle has been made worse by the recent decision of the Co-ordinating Committee on Multilateral Export Controls to relax restrictions, and concern that US export controls failed to prevent Iraq from obtaining materials of war.

exhausts

By David Gardner in Luxembourg

to face tougher than expected limits on exhaust emissions from 1996, after EC environ-

Wednesday to muster a quo-rum to vote through the emission norms it had itself suggested for 1996, and for which it had won European Commission backing, manufacturers are going to have to wait longer to know what

standards they must aim et.
Instead of roughly a 4½
years lead-time ahead of the
1996 standards, carmakers may now have to wait to the end of 1993 to know exactly what norms they will be bound to two years later.

Yesterday's agreement fol-lows December's decision by ministers to impose obligatory norms on new models from July 1992, and on all new cars from January 1993. It was established then that a second raft of tighter norms would that ministers would agree on them by the end of 1993.

At a separate meeting in Luxembourg, of EC interior ministers, efforts were made to see if UK objections to lifting internal frontier controls after 1992 could be accomo-dated. The current Luxembourg presidency of the EC suggested that the UK could be exempted from parts of the Community's internal border scrapping provisions.

British officials said the sug-

gestion might help break the deadlock, but resisted the idea that this might be a formal "derogation" - implying a

member states.

Carmakers face tough → limits on

CAR manufacturers are likely ment ministers last night agreed on a three, rather than two-part programme for tighter emission controls. But because of the European Parliament's failure on

come into force in 1996, and

However, agitation by the Parliament to set tough 1996 norms this year won Brussels' support, making the approval of ministers more likely under EC legislative procedures. Parliament's failure to get the 260 (of 518) quorum needed for all but a small amendment means that ministers yesterday adopted only the 1992-93 stan-dards agreed last December.

The Commission's intention now is to propose a new directive next year, with emission values for 1996, and a third, new stage with standards for new stage with standards for the year 2000. Commission officials say the 1996 norms are likely to be as tough or tougher than the ones which might have been decided this year, bringing the EC into line with, or slightly ahead of, US standards in the same year.

time limit on any exemptions. They instead referred to a uni-lateral statement by the UK on how its requirements could be meshed into the agreement.
The officials insisted that the Single European Act did not require member states to remove controls on non-EC nationals entering from other

Peering through the gloom

On the face of it, yesterday's clutch of UK statistics confirmed the impression of an economy setting off downward on the third leg of a W-shaped recession. Unemployment is still soaring and average earnings are rising by nearly 9 per cent. Perhaps above all, the Confederation of British Industry reports that after a couple of uncertain months in the of uncertain months in the aftermath of the Gulf war and the rise in VAT, retail volume

is again falling at the rate seen at the beginning of the year. Even on a closer look, parts of the CBI survey are degressing. None of the retail respondents expected their stock lev-els to be other than massively high this month, while expectations on both employment and investment continued to shump. But against the odds, business confidence is picking up for the second month running, if only shakily, with the balance of retailers expecting things to get better war the things to get better over the next three months. This is consistent with at least some of the polls on consumer confidence generally, even if this has yet to show through in actual spending.

actual spending.
Similarly, the running threemonth total of new unemployed has fallen slightly for
the first time since unemployment started rising last April.
The figure will doubtless carry
on rising, with luck more
slowly, to the end of the year.
As for average earnings, the As for average earnings, the figure has fallen now for four months in a row and is back to the level of two years ago. Whatever today's headline inflation figure, the chancellor is not to be envied the task of picking the right date for the next base rate cut.

Cable and Wireless

Cable and Wireless has been one of the great concept stocks of recent times. Hope has tended to be more important than experience, if not necessarily triumphant. But now that Mercury's challenge to BT is a reality and the much-hyped global digital highway is in the present not the future. reported profit figures could start to assume greater signifi-cance in market thinking.

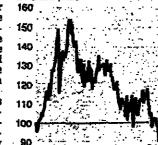
On the face of it, last year's flat result at the operating level and static earnings per ularly impressive performance. But the underlying growth of the business - around 15 per cent at constant exchange rates - appears intact. Investor gloom following the duopoly review may also have been

overdone, and the outcome of

FT-SE Index: 2,514.8 (-5.6)

Cable & Wireless

Share price relative to



negotiations with Oftel over charges for interconnecting with the BT network could bring some good news in the coming weeks. C and W is in any case confident that it has refuted its rival's arguments.

The shares were reflecting an optimistic stance yesterday, rising 3 per cent to 537p. Of rising 3 per cent to 537p. Of late they have been trading close to their five-year-low relative to BT, though the prospective multiple of 14 to 15 has been on a bigger premium to the market in the past. More needs to be done via acquisition to reduce dependency on Hong Kong though regulators Hong Kong, though regulatory changes there are unlikely to pose a serious threat in the short term. The possible rise in gearing which will accompany Mercury's stepped-up investment programme for its personal communications network, meanwhile, looks like coinciding with a period of fall-ing interest rates. With so much of the market's attention directed to BT and Racal, it could be time for C and W to

tiptoe back into the limelight.

Wall Street

if surging bond yields were ever going to undermine the recent gains in US stock prices, yesterday might have been the day. Headline figures for pro-ducer prices, retail sales and jobless claims all pointed to a stronger than antiducted ecostronger than anticipated economic recovery. Bond traders responded with an initial sell-off which took the long bond yield to 8.61 per cent from its previous 8.54 close, but then were exaggerating the infla-tionary threat and a spot of short-covering helped them

regain their cool.
Strip out exceptional factors from the latest indicators -such as the one-off seasonal boost to producer prices from tobacco, and the Memorial Day holiday which distorted jobless claims — and the picture is confirmed of a weak recovery without much additional pressure on prices. There is little chance of a strong consumer-led revival with savings still depressed. High corporate debts will restrain any bounce in inventories even from their current abnormal lows. Reco sion elsewhere and a strength-ening dollar should damper. demand for exports, while recovery is likely to be crimped by the severe fiscal tightening projected by state and local

Admittedly there is some upward pressure on bond yields from the heavy federal funding requirement of some \$100bn in each of the next two quarters, but even this is likely to be limited to no more than about 50 basis points as the prospect of a still higher dollar attracts foreign buyers. All that may be some comfort for the stock market, but it is a double edged message. If weak recovery prevents bond prices falling out of bed, it means the upside for stock prices must be limited too.

Salvesen

Christian Salvesen remains a hard stock for the market to classify. Any company which makes bricks, freezes vegetables and hires out power plant is in normal terms a conglom erate. Salvesen resists the term, preferring to see itself as a technology-driven service company specialising in markets which it can afford to dominate. That scarcely covers brick-making, though it is impressive that the brick busi-ness should have simulta-neously increased market share last year and generated a 20 per cent return on capital Either way, Salvesen presents old-style conglomerate virtues in terms of cash generation. with the high-growth plant hire business being financed by the low-growth traditional businesses like distribution.

Yesterday's 11 per cent rise in full year earnings suggests the combination has contra-cy-clical virtues as well. This is bound to limit Salvesen's appeal as a recovery play. On flotation in 1985, the shares promptly underperformed by the lost ground over the past two years. At yesterday's 209p, they stand on some 12 times prospective earnings. If the upward trend continues, it will be because the market is still nervous enough to be thinking

Without us, the joint wouldn't swing.

Thermal Processing Group Ltd is a Ti Group company successfully tackling critical problems associated with medical implants.

TPG's electron beam welding process, used in the manufacture of 9,000 artificial hip, elbow, knee and shoulder joints each year, has eliminated problems formerly experienced with conventional techniques.

Moreover, TPG's vacuum heat treatment of such implants after welding has not only increased their resistance. to corrosion from body fluids, but has also dramatically reduced instances of their rejection by the body.

Without them, people would have less freedom of movement.

TI Group

We get the critical answers right



Black power: A US pilot stands in front of the F-117A Stealth Fighter on display at the Paris Air Show yesterday

Airbus and Boeing win \$7bn in orders

Continued from Page 1

gined jet and of a 600-700-seat

jumbo aircraft. European ministers are to review new Airbus programmes next Wednesday. Airbus is unlikely to take any of development is put at \$400m.

opment of a smaller 130-seat decision on a new 130-seat airversion of the A320 twin-encraft, code named A319, until early next year. But Mr Pierson suggested sufficient interest in such an aircraft could enable Airbus to deliver its

Mr Pierson said Airbus had already reached a preliminary agreement with the General Electric-Snecma CFM engine consortium to develop an engine for the new small aircraft. Talks are also advanced with the Pratt & Whitney and

Rolls-Royce-led International Aero Engine (IAE) group to provide an alternative engine. with some airlines the specifi-cations of a new 600-700-seat jumbo aircraft aimed at challenging Boeing's dominance

nuclear bomb ready by early 1991. Scientists working on the

project considered late 1991

to a US Marine checkpoint

near Dahuk in northern Iraq to

and defect ed just over a week

ago. Early last week he was debriefed by two US nuclear scientists from the Oak Ridge,

Tennessee nuclear weapons and research plant. Senator John McCain, a

senior Republican member of

the Senate Armed Services

The unnamed scientist drove

more realistic

Iraq's nuclear capability 'remains intact'

weapons capability remains intact, according to informa-tion given to US intelligence by a senior Iraqi nuclear scientist who defected earlier this

The information, according to a senior State Department official, has been confirmed from other sources, including technical means used by US intelligence. It indicates that lraq is continuing its efforts three months after the war ended - to achieve nuclear weapons capability.

According to information obtained as part of a joint investigation by the Financial Times and ABC News/Night-line, the Bush Administration has discovered that it identi-fied and targeted only three of sites. A damage rate of only 60

claims have continued to fall

suggesting the economy is

However, producer prices for finished goods showed the larg-

The latest figures support

est rise since last October.

vear-long recession.

By Peter Riddell, US Editor, in Washington

US RETAIL SALES rose last any further cuts in interest month and new unemployment rates in the immediate future.

A SUBSTANTIAL portion of the three sites were bombed. Iraq's nuclear and chemical A senior Administration official said Iraq was in violation of UN resolution 687 and the US would veto any effort to lift sanctions against Iraq "until there is a full accounting of all its nuclear activities".

The National Intelligence Digest – a top secret daily intelligence summary distributed to President George Bush and a few senior US officials - says that photographic evidence shows the three targeted sites were stripped of key equipment before Allied bomb-ing began in mid-January.

The report says that nuclear material and equipment was removed and hidden in north-

The Administration also has photographs that appear to indicate Baghdad concealed
The Iraqi defector said that
nuclear bomb development
activities from the UN's International Atomic Energy towards baving a single including military action."

Two members of the Federal

Reserve's key policymaking committee said this week that

all the recent evidence had

been positive, and one suggested that the economy

Agency (IAEA) inspection team, which recently visited Iraq. Photographs of one of the bombed nuclear weapons sites show Iraqi workers digging up equipment from a large pit

after the IAEA visit.
US intelligence has also made a new assessment of Iraq's chemical and biological warfare capabilities which finds that only 60 per cent of the capability known about

before the war was damaged.
US intelligence photographs
taken in the last month also indicate that Iraq still has at least 700 Scud missiles. Photographs of the Taji weapons complex north of Baghdad show the Scuds being refur-bished, placed on new launchers and transported away from the complex.

The Iraqi defector said that President Saddam Hussein

Committee, told the FT/ABC News investigation on Wednesday night that the defector's information raised "an issue of very serious concern. We cheated on the inspections and we now must insist on a new

US retail sales rise boosts recovery hopes from the previous month. Sales man of the president's council have now risen for three of the of economic advisers, said the

last four months, although the increase in the March-May period above the level of 1990 economy had "quite possibly" begun a national recovery, but he said he wanted to see the was just 1.6 per cent, well under the inflation rate. recovering sectors "really pre-dominate" before saying the Unseasonably warm weather process had begun. A less helped boost sales at depart-ment stores. Moreover, initial favourable sign was an unex-pectedly sharp 0.6 per cent increase in producer prices, caused mainly by a 24 per cent

would grow in the third quar-ter without any reductions in interest rates. Monetary policy was last eased in late April. The most favourable sign claims for unemployment benefit fell by 38,000 to 401,000 in administration hopes that consumer spending is at last on the way up and the economy the week to June 1, the fourth weekly decline in a row.

Mr Michael Boskin, chair- See Lex may have begun to recover. was the 1 per cent rise in retail But this will damp hopes of sales in cash terms in May WORLDWIDE WEATHER

rise in energy prices.



FINANCIAL TIMES

COMPANIES & MARKETS



O THE FINANCIAL TIMES LIMITED 1991

Friday June 14 1991

INSIDE

Hungary plans to tap sterling bond market

The National Bank of Hungary is planning its first vanture into the sterling bond market. Later this year the bank, which funds the Hun-garian government, will attempt to raise around £50m through a long-dated sterling bond issue maturing in 20 to 25 years, with a put option after seven years. Meanwhile the bank makes its first Eurodollar bond offering, a \$100m five-year deal, next week. Page 26.

Christian Salveson rises 7.2%



terday announced a 7.2 per cent rise in pre-tax profits to £66.6m (\$110m) on turnover of £422.7m. But the Scottish-based distribution, manufactur-ing and specialist hire company, also made big provisions for slimming its distribution side.

Brent Walker accord

Brent Walker yesterday moved a step closer to winning approval for the restructuring it needs if it is to trade its way out of financial difficul-ties. Early yesterday the UK leisure group agreed a deal with its banks and the holders of its £161.9m (\$167.11m) convertible capital bonds which should open the way for the banks to advance £20m needed for working

Gambling on gold

The Johannesburg gold market remains a defi-ant outpost of the guts and gambling school of investment with movements dictated more by sentiment than fact. Recent months have see gloom and doors stories about the local gold industry. The agonies of producers, however. have been offset, at least partially, by the plea-sure of watching their share prices perform. Philip Gawith reports. Page 33

No comfort from an empty half



County Halt, the former hope of the Greater London Council, stands empty after the col-lapse of plans to create one of the largest post war developments in central London. Yesterday the failure worked its way through to the results of property developer London & Metropolitan, contributing to a £100.3m.(\$164.49m) pre-tax loss in 1990. Page 28

Pumping up the oil volume

A fresh wave of oil exploration has hit the Caribbean. Driven by the need for guaranteed foreign exchange samings or concern over stable oil supplies, several countries are encouraging large international oil companies to step up the pace of exploration. Canute James looks at the Caribbean's efforts to pump more of their own requirements. Page 31

Market Statistics

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Chief price changes yesterday

New York prices as at 12.30pm.

ASTRA, Sweden's largest pharmaceutical company, announced yesterday that its ulcer drug Losec had secured the

The announcement is a setback for Astra's UK competitor, Glaxo, whose best-selling drug, Zentac, has 40 per cent of the world's anti-ulcer market – compared to 6 per cent for Losec. Astra shares closed SKr9 up at SKr640 while

The FDA's decision is an important breakthrough for Astra into the lucrative US mar-

It follows lengthy talks

FDA proposal and agreed to sup-ply further details about Losec to persuade the US authorities to

approve its use in short-term duodenal ulcer treatment. The FDA gave its approval in September 1989 for Merck to sell Losec in the US under the Prilosec trademark. But this was only for its restricted use in the treat-ment of ulceration and inflamma-

tion of the oesophagus. Losec is one of Astra's most successful drugs. It has received regulatory approval in more than 50 countries and around 12m patients have now been treated. In 1990, Losec sales totalled SKr2.1bn (\$328m). Last month the drug was introduced into Japan, potentially the biggest national market outside the US.

Losec is the first of a new class of ulcer drugs, known as "proton pump inhibitors". They work in a different way from the "H2-antag-onists" such as Zantac and the previous best-seller, SmithKline

Beecham's Tagamet.
Losec is a more potent drug than Zantac and there has been concern about its toxicity and possible side effects. Several pro-ton pump inhibitors are under development but only one, lanso-

prazole from Takeda of Japan, is likely to reach the US market

before 1995. The FDA decision will come as a relief to Astra which expected it around last Christmas. It ends a prolonged period of doubt about Losec's possible wider use in the US. It is bound to boost Astra's already bullish financial position.

A few weeks ago the company reported a 45 per cent leap in pre-tax profits for the first four months of this year to SKr757m. It said 1991 profits would climb 30 per cent to about SKr3.3bn.

Peter becoming the head of a bank. At BP he developed an

in-house bank, on the premise that commercial companies

Banks should know what BP is doing on a continual basis five years ahead. They should try and cement relationships so that

there are no surprises - on either side. It all comes back to

customer servicing." In some cases, Sir Peter thinks banks could buy stakes in their clients,

As for personal customers, Sir Peter believes the next impor-

tant development will be to

delivery systems, such as tele-

weekends. This m

German-style.

KLM falls into loss and omits payout

By Ronald van de Krol in Amsterdam

KLM, the Dutch national carrier which earlier reported heavy losses in the year ended March 31, said yesterday that it would omit its dividend, the first time it has done so in seven

The airline also confirmed a provisional estimate in May that its 1990/1991 net losses totalled Fl 630m (\$315m), a sharp reversal from the net profit of Fl 340m

KLM, which is carrying out an extensive cost-saving drive, paid a dividend of F1 1.80 in 1989/90.

The airline is 38.2 per cent owned by the Dutch government. The remainder of the shares are with private investors and traded on the Amsterdam stock

The passing of the 1990/91 dividend was announced after the close of trading in Amsterdam, where KLM's shares finished the day fractionally higher at Fl 28.90 compared with Fl 28.80 on Wednesday.

KLM, which gave complete 1990/91 figures for the first time, said revenues increased 1 per cent to FI 6.55bn, as adverse exchange rate movements counteracted a 6 per cent increase in

traffic.

could perform banking functions at least as well as a bank. BP also invited banks to tender for Operating costs rose by 11 per cent to F16.84bn, reflecting higher fuel bills and a substan-tial increase in depreciation due its business as they were all so eager to lend it money. None of this helped strengthen banking relationships.

He stresses that he does to the introduction of new air-

Nearly half the 1990/91 loss was due to a provision of Fl 300m taken to finance KLM's restructuring pro-

KLM also suffered its share of the Fl 144m in losses posted by associate companies. These mainly represented the loss in 1990 by Northwest Airlines of the US, in which the Dutch carrier has a 20 per cent

The Kuwait crisis and the Gulf

war worsened the prob-lems which KLM had begun make banking more convenient, particularly by enabling people to do their banking from home to confront in the autumn of

The airline hopes to achieve a 7 per cent increase in productivity over each of the next three

phone banking, an area where Midland is already innovative It plans to cut 1,000 staff jobs with its FirstDirect service.

Sir Peter says banks are going to have to be much more prudent to avoid a repeat of the billions of pounds of bad loans they have suffered in recent years. This with more property was a figure of the part of the property was a figure of the part of th as well as eliminating a further 2,000 jobs by devolving non-core services such as canteens to external contractors.

It aims to raise operating margins to 5 per cent of turnover by 1994, but it has not made a specific forecast for 1991/92

Astra wins US approval for ulcer drug

By Robert Taylor in Stockholm and Clive Cookson in London

approval of the US Food and Drug Administration (FDA) for use in the short-term treatment of duodenal ulcers.

SiR Peter Walters sampled life as the chairman of the Midland Bank yesterday afternoon. Although he does not take over until today, he had to appear before the chancellor of

the exchequer to explain Mid-land's position in the row over bank charges for small busi-

It was not an unfamiliar expe

rience. As chairman of British

remote as characan or british Petroleum, he was often in the firing line over the sensitive issue of petrol prices. Yesterday's encounter will have driven home to him that bankers have

because of who it was who asked me," referring to the behind-the-scenes machinations by the Bank of England to beef up Midland's

After a string of poor results and the failure of its proposed marriage with the Hongkong and Shanghai Bank, Midland is per-

Four clearing banks. This may have whetted Sir Peter's appetite

for a challenge. At BP he trans-

manager. Since then, he has

between the company and the FDA during the past few months, after the FDA indicated in January it would only approve a nar-rower use of Losec than its own advisory committee recom-mended in May 1990.

Astra refused to accept the



An injection of survival instinct

Sir Peter Walters, who takes over as Midland Bank chairman today, tells David Lascelles of his plans

learnt more about banks as a director of National Westmin-

to me to him that bankers have to work hard to be liked.

Sir Peter becomes the third chairman in 10 years to try to haul Midland out of its troubles. This task defeated his predecessor, Sir Kit McMahon, and Sir Peter admitted: "I took it because I was asked to, and because of who it was who asked His aim is "to make Midland once more a profitable indepen-dent bank". Sir Peter insists that there is no hidden agenda to find a buyer for the bank or break it up, as many in the City of London have speculated. He has given himself two years

oduce results but he will not be trying to do it on his own. Mr Brian Pearse, a career clear-ing banker from Barclays, taking day-to-day charge of the group. Sir Peter's acceptance of the job ceived as the weakest of the Big depended on him getting on with Mr Pearse, but he said: "I was impressed by his knowledge and background in a very important part of Midland's activity." formed the company's mediocre performance and acquired a rep-utation as a firm and far-sighted Sir Peter has well-formed views on business management

which he intends to apply to Midland. He believes a company must achieve critical mass in its markets, and then apply "selective excellence". "You must aim to be among the first three in a customer's mind in your market. I haven't yet found any business to which you cannot apply those principles. Customers don't go for everything. They go for the best in the field, and if you don't

supply it they will go somewhere else," he said. He thinks Midland has the necessary size but its problem is that it has not developed selec-tive excellence. Sir Peter will push it to focus more sharply on its strengths, which he thinks lie in its traditional markets. "There's a lot to be said for a cobbler sticking to his last."

He applauds the steps Midland has already taken to close superfinous branches and sell unnec-

essary businesses but the bank will have to learn to sell more services to the customers it already has to boost its earning potential. "If you get it right, it can be self-regenerating."

Midland is not heading for a hig shake-up. "It's not a question of how much change we do, but

how much change we try to stop. This is a time for consolidation rather than change." One of his worries is that cost-cutting at Midland may be reaching point where cutting through the fat has reached the muscle. There are "a lot of good things

at Midland", such as Samuel Montagu, its merchant bank, Trinkaus & Burckhart, its German subsidiary, and its gilt-edged dealing business. It is a matter of developing these alongside the bank, and making the most of them.

could mean a firmer line with borrowers. "A bank's responsi-There is some irony in Sir bility lies with its survival."

C&W rides recession with 16% increase before tax

By Hugo Dixon in London

CABLE & WIRELESS yesterday confirmed the ability of telecomconfirmed the ability of telecom-munications companies to ride the recession when it lifted its pre-tax profit by 16 per cent. The UK-based international telecommunications group reported an increase to £609m (\$1.02bn) for the financial year to

the end of March. BT and Racal Telecom had previously reported sharp increases in profits. C&W's Mercury Communications subsidiary increased its trading profit by 76 per cent to £116m, after a 47 per cent increase in turnover to £702m. Mercury, which was set up as a competitor to BT in the mid-

together from existing data com-munications subsidiaries in the UK, the US, Japan and elsewhere. It will be run by Mr Colin Bell, a former managing director of the US telecommunications giant, AT&T, in the UK.

Next year, C&W hopes to launch "Planet", a more ambitions international service providing voice, data and video com-munications to multinational

Lord Young, the former Con-servative Cabinet minister who is now C&W's chairman, confirmed that following a strategy review, C&W would not go into areas of the world telecommunications 1960s, now has half a million telephone lines in the UK.

The group also announced the creation of an international data communications company put

The group also announced the creation of an international data communications company put

The group also announced the creation of an international data communications company put

The group also announced the creation of an international data communications company put

He said there were many other opportunities: taking stakes in newly-privatised telephone companies, setting up operations on the pattern of Mercury in those parts of the world that allowed competition, and providing data

and nobile services.

Lord Young also said he had "every confidence" in the outcome of the UK Office of Telecommunications review of the charges Mercury will have to pay BT for using its network. Previ-ously, there had been fears that these access charges would harm Mercury's business.

The directors have recom-mended a full-year dividend of 11.8p, up 18 per cent on the previous year. Earnings per share were unchanged at 31.3p.

Doubts on screen-traded options

By Jim McCallum and Tracy Corrigan

PROPOSALS to move trading of UK share options from a face-to-face market on to com-puter screens may be dropped after stiff opposition from intures

and options traders.

Mr Michael Jenkins, chief executive of the London International Financial Futures Exchange (Liffe), said yesterday that "there may be an alternative to the move to screen trading.

Seven weeks ago the boards of the Liffe and the London Traded

Options Market endorsed the proposed move as the best way to revive the flagging UK stock options market when the two exchanges merge later this year.
Screen-based trading was
intended to tackle the lack of
transparency in the traded
options market, but Mr Jenkins

said that the "issue of anonymity is not as important" as had origi-nally been thought.

He said that changes to existing trading procedures might help boost the equity options market instead, but he declined to specify what changes were under consideration.

The Liffe board met informally with some members yesterday to discuss some of the problems facing individual stock options, and also the feasibility of stock

A decision on the issue of screen trading was "an urgent task", according to Mr Jenkins. Until a solution is reached, the prospectus offering shares in the new, merged exchange cannot be issued. It is hoped that the prospectus will be published in A number of leading European

futures and options markets are already screen-based, and equity options trading is thriving in sev-

Independent traders at Liffe, who had hoped to break into the market, were also unhappy.

> cussed at a board meeting of LTOM on Monday. A senior LTOM board member said there was a growing feeling among Liffe and LTOM board members that the new London derivatives exchange would still have an

don stock exchange moved on to don stock exchange moved on to screens five years ago.

Smaller firms and independent options traders at LTOM resisted the proposal to end pit trading of equity options, saying the change could put them out of business.

The proposal was welcomed by larger members of LTOM, partic ularly the market makers which dominate trading of UK equities, as a means of restoring profitabil-ity to the traded options market. The issue is likely to be dis-

options trading floor. Outcry over screens, Page 28 In 1990 the consensus was a soft landing. In 1991 the consensus is early recovery.

At Pyrford International we are wary of "consensus". Our performance speaks for itself.

Pension Ford Satures	PYREORD 'Fond A'	PYRFORD Yund B'	CAPS Median For
Return in 1990	+2.4%	+3.6%	-10.5%
Average Annual Compound rate of return 3 years to 31st December 1990	+13.3%	n.a.	+9.4%

We would welcome the opportunity to tell you why we believe the consensus is wrong again.

FOR FURTHER INFORMATION CONTACT THE MANAGING DIRECTOR, BRUCE CAMPBELL



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INTERNATIONAL COMPANIES AND FINANCE

Job cuts at Dutch affiliate skrbling

VOLVO CAR, the Dutch affiliate of Volvo of Sweden, sims to

reduce operating costs by up to 15 per cent and to eliminate several hundred jobs in the ran-up to its planned joint venture with Mitsubishi Motors of Japan, writes Ronald van de Krol in

Volvo wants to reduce Volvo Car's "break-even" point to a coduction level of 100,000 cars per year through its cost-reduc-

In 1990, the company, which is currently 70 per cent owned by the Dutch state and 30 per cent by Volvo, posted a net loss of Fl 76m (\$38m) on annual output of 121,343 cars.

The Dutch government is to sell a 33.3 per cent stake in Volvo Car to Mitsubishi later this year, turning the company into a three-way partnership between the Dutch state and the Swedish

Volvo Car will cut approximately 380 non-production jobs and eliminate an unspecified number of other jobs throughout the organisation by offering workers early retirement and freezing

Union officials said the number of jobs lost could reach 1,200

out of a total workforce of 9,000.

Volvo Car would look "very seriously" at union demands that

the job losses be made at all levels, including senior manage-

Top Italian banks Volvo wheels out challenge to family car market agree to scheme for Federconsorzi

FTALY'S leading banks agreed yesterday to the voluntary liquidation of Federconsorzi, the agricultural services group with a debt of L4,200hn (\$3.2bn), under a plan proposed by Mr Giovanni Goria, the

farm minister. However, the decision will not satisfy the large number of foreign banks which have called for the repayment of their loans to the company. They say the loans were widely perceived as being state-guar-anteed. Repayment has been sought by members of a syndi-cate led by Mitsubishi and Sumitomo banks of Japan.

The move by the Italian banks ends a tense week of deadlines and postponements following their decision last Friday to consider, but not ately accept, Mr Goria's

rescue plan. The banks' latest position endorses the proposals for-warded by the three special administrators installed by the minister at Federconsorzi, but is still subject to certain condi-

Under the scheme, Federconsorzi will be liquidated and a new company established to undertake its functions. Some stakes in the new concern. The banks have accepted a moratorium on repayments of interest from January 1, and of principal, subject to unani-mous agreement by all credi-tors. More ominously for those foreign bankers hoping for a separate solution, the Italian banks have also stressed the

need for equal treatment for all those with loans outstanding.

The chances of a merger between Istituto Mobiliare Italiano (IMI), the big Italian financial services concern, and a group of regional savings banks, led by Milan's huge Cariplo, have risen sharply following a meeting yesterday at

lowing a meeting yesterday at the Italian Treasury.

Under the plan, Cariplo, along with the Bologna, Verona and Turin savings banks, are expected to be given the green light to buy IMI, whose major shareholder is currently the Treasury. The group may also include the Venice savings bank. Venice savings bank.
The plan is believed to have

At the same time, the company has invested heavily at its assembly plant in Ghent, Belgium, where the the 800 series will be assembled. been approved in principle by the Bank of Italy and by Mr Guido Carli, the Treasury minister. Opposition from the Socialist party to an exclusive takeover by Cariplo appears to have been attenuated by the inclusion of the other banks. Exceptionally in the world auto industry, the new car range is being launched simul-taneously with a family of new

generation engines and gear-boxes. Development of the new car like Volvo 200 series, which range has cost around was launched in 1974, but

he newspapers in Goth-enburg, headquarters of Sweden's leading

carmaker, were in no doubt

that Volvo was facing its "Odesdag" or "Day of Destiny" this week.

Disregarding the traditional hype surrounding a car launch around the world, the long-

awaited unveiling of Volvo's new range of large family cars,

the 800 series, marks a crucial step in the restoration of the

Swedish carmaker's battered

fortunes during the first half of

The 800 series is the fruit of

the most ambitious develop-ment project ever undertaken

by the company. Volvo claims that it represents the first

step in an industrial generation change".

Between 1986 and 1991 it has

invested around SKrl6bn

(\$2.5bn) for the development and production of the series,

making it the biggest single industrial project ever under-taken in Sweden.

A large part of the SKr16bn has been spent on renewing Volvo's industrial base, with

the modernisation of its main engine, gearbox and stamping plants in Sweden.

the 1990s.

ssembly plant. The 800 series is set to

become the company's main volume car during the first half of the 1990s, eventually replacing the venerable box-

and Japanese carmakers.

the hiring of temporary workers.

SKr4.5bn; SKr5bn has been

invested at the company's Skövde engine plant and on

developing the new engine range; SKrlbn in new gear-boxes, the Köping gearbox

plant and brake components;

and SKr2.5bn at the Olofström

body components pressing plant. A further SKr2bn has

been invested at the Ghent

whose origins go back to the 140 launched in 1966. The new range marks a land-mark in Volvo's history as a carmaker, as it is likely to be the last car series to be developed entirely alone by the com-

pany. Mr Pehr Gyllenhammar, Volvo chairman, says that future product generations – in particular major compo-nents – would be developed in close co-operation with Renault of France, the Swedish group's industrial partner with which it has entered into

"The next time will be a co-operation with Renault, where we will agree a product plan covering both companies, but with a clear differentiation of the products and their qualities. But we will strive to have as many components in common as possible and to do as much research and development as possible together." The dramatic events of the last 18 months - with agreement on two strategic alliances with Renault and Mitsubishi Motors - mean that Volvo

faces a radically different

1986 87 88 89 90

Capital

expenditure

Operating profits/

The alliance with Renault will shape the replacement product generations for the 800 and the 900/700 large car ranges, while the present 400 series built in the Netherlands will be replaced in the mid-1990s with products drawing heavily on the planned co-operation with Mitsubishi Renault would provide the

1986 87 88 89 90

Sales volume

engines, transmissions and some other components for the products to be developed with Mitsubishi, says the Volvo chairman. The Japanese carmaker would do "much of the development work for the chas-

The Swedish carmaker faces a period of reckoning with the launch of its 800 series, writes Kevin Done sents a dramatic change of direction for Volvo, which has switched to front-wheel drive for the first time in its large

car series. The model unveiled this week, the 850 GLT, is designed to be the top of the range car in the 800 series and, unusually, features a five-cylinder, transverse-mounted, 20-valve 2.5 litre engine generating 170 brake horsepower.

Tolvo is seeking to win customers from the likes of Audi, Mercades Whites of Audi, Merceles-Benz and EMW as it tries to increase its share of the world's large family car mar-ket from 10 per cent to 12-13 per cent. While holding on to core "Volvo values" of safety and longevity. Volvo is taking the unprecedented step of emphasising "driving plea-sure" with the 800.

At the same time, it claims to have broken algnificant ground with the 800 series, and has patented four innovations with a side impact protection

has parented four innovations with a side inspect protection system, SIPS, for side collisions; an automatic self-adjuging seat belt reel; a very compact manual gearbox specially developed for the transverse engine, and its so-called Deltalink semi-individual rear-wheel

suspension system.

Production is forecast to reach around 25,000 units in the first model year beginning in Angust, but Voivo is alming to reach a peak of more than 200,000 cars a year in the 300 range during the first half of the 1990s.

Fortis ahead by 31%

By Ronald van de Krol

FORTIS, the new name chosen by the banking and insurance company created in 1990 out of the merger between Amey of the Netherlands and AG of Belgium, reported a 30.9 per cent increase in first-quarter net profit to Ecu62.2m (\$71.5m).

The company, which yester-day unveiled its new name for the first time, said the profit rise would have been even higher at 36.4 per cent if it had not been for adverse currency movements, particularly the decline of the dollar.

AG, Amey and Amey's bank-ing subsidiary VSB will all own names on their home mar-kets. The Fortis group, which ranks among the 15 largest insurance companies in Europe, is also active in the

Excluding the effects of the storms, other non-life sectors such as motor and fire insurance turned in lower results in the 1991 first quarter.

The sharp improvement in first-quarter results was due mainly to the non-life insurance sector, which had been hit badly in the comparable period of 1990 by a series of winter storms in western

For 1991 as a whole Fortis forecasts that it will at least match the net profit of

Olivetti may help SMT-Goupil

By William Dawkins in Paris and Halg Simonian in Milan

asked Olivetti, the Italian electronics group, to consider tak-ing a stake in the loss-making SMT-Goupil, France's last independent maker of micro-com-

SMT-Goupil, the subject of a management buy-out four years ago, is on the brink of collapse, with debts at FFr750m (\$123.4m) after a FFr450m loss in the 15 months to last March.

Mrs Edith Cresson, the prime minister, discussed the group's future with Mr Carlo

man, earlier this week and Olivetti officials believe an agreement is possible in the next few days.

It is understood that Oli-

vetti's decision hangs on the completion of a financial res-cue package for SMT-Goupii, being negotiated between the Finance Ministry and a consortium of bank lenders, led by Société Générale. This is the latest French gov-

ernment attempt to co-ordinate an industrial ball-out since last month's temporary rescue for

VEV, the ailing textiles group The SMT-Goupil plan could include a debt rescheduling and an issue of new shares, to which France Télécom, a minority investor in the stricken computer group, would also subscribe Olivetti could then take part

in a later capital increase, pos-sibly in a year's time. Siemens-Nixdorf, the German computer group, said yes-terday it was discussing a technical and industrial accord with SMT-Goupil, but it would not be part of a rescue.

Norwegian pulp group net halved By Karen Fossii in Osio

NORSKE Skogindustrier, one of Scandinavia's biggest pulp and paper producers, has blamed a significantly weaker pulp market for depressed net profits. The company said prof-its for the first four months of the year fell to NKr213m (\$30.6m) from NKr430m last time, and it forecast a poorer result for the whole of 1991 compared with 1990.

Group operating profits were NKr245m against NKr439m. Norske Skog said last year's first four months had been NKr68m by Papeteriesde Gol-bay, covering outlays incurred when the company was estab-lished. It said this year's figcal pulp were affected by overcapacity, following unusually strong expansion during 1989-90. Prices had also fallen and maintenance had shut some production for three ures were forced down by a weak domestic building products sector. Inventories of sawn timber and newsprint were higher than budgeted at

gian shipowner, said that pre-tax profits for the first fourmonth period of 1991 dipped to NKr367m from NKr391m. The company attributed the fall to a NKram loss on the sale of securities against a NKr159m gain last year, writes Karen Fossil

This announcement appears as a matter of record only.

NEW ISSUE

13th June, 1991

AOKI INTERNATIONAL

AOKI INTERNATIONAL CO., LTD.

U.S.\$200,000,000 4 per cent. Bonds due 1995

with

Warrants

to subscribe for shares of common stock of Aoki International Co., Ltd.

ISSUE PRICE 100 PER CENT.

Nomura International

Kankaku (Europe) Limited Bank of Yokohama (Europe) S.A.

Ace Securities (Hong Kong) Limited Barclays de Zoete Wedd Limited Dresdner Bank Goldman Sachs International Limited Hokuriku Finance (HK) Limited Lehman Brothers International **New Japan Securities Europe Limited**

Daiwa Europe Limited Fuji International Finance PLC Banque Indosuez

Baring Brothers & Co., Limited Robert Fleming & Co. Limited Hachijuni Asia Limited KOKUSAI Europe Limited Mitsubishi Trust International Limited Okasan International (Europe) Limited **Swiss Bank Corporation**

Salomon Brothers International Limited S.G. Warburg Securities

SOLVAY & CIE

rear 1990 of a net dividend of BF500 or will be payable by BF draft, by transfer to a BF account, or, in sterling at banker

London EC2V 8AS

after 6th June, 1991, UK tax will be de ted from the net dividend unles odgements are accompanied by the nec-assry affidavit. Payment can be made rsons residing outside the Belgo-urg Customs Union. Shareholders should note that under the serms of the UK/Belgian Double Taxatlon Con-vention Solvay shareholders resident in the UK are eligible, upon submitting daily completed form 276 DIV, to partia

ax equal to 13.33 per cent of the n

GMAC 79% Awat Backed Cortif Series 1980 Easy-A On Just 17, 1991 halders of composes by met Backed Certificates will be estitled

ORGAN GUARANTY TRUST COMPANY

from 32 per cent. The company said that markets for chemical and mechaniboosted by a repayment of

NOTICE TO HOLDERS

Bearer Warrants to subscribe up to ¥118,760,000,000 for shares of common stock

the end of the reporting period. Group operating income fell to NKr3.02bn from NKr3.21bn a year earlier, but Norske Skog's

equity ratio rose to 33 per cent

TOYOTA MOTOR CORPORATION

(the "1987/1992-Warrants") issued in conjunction with U.S.\$ 800,000,000 1 1/4 per cent. Bonds 1992

Bearer Warrants to subscribe up to ¥213,000,000,000 for shares of common stock

TOYOTA MOTOR CORPORATION

(the "1989/1993-Warrants") issued in conjunction with

U.S. \$ 1,500,000,000 4 per cent. Bonds 1993

Notice is hereby given, pursuant to Clauses 3 and 4 of the Instrument relating to the 1987/1992-Warrants dated 22nd July, 1987 and pursuant to Clauses 3 and 4 of the Instrument relating to the 1989/1993-Warrants dated 8th June, 1989. On 13th June, 1991, the Board of Directors of Toyota Motor Corporation resolved to split the shares (the "Stock Split") owned by the shareholders appearing on the register of shareholders as of 30th June, 1991 (Japan time), at the rate of one point one (1.1)

Accordingly, the Subscription Prices of the 1987/1992-Warrants and the 1989/1993-Warrants will be adjusted, respectively, as follows:

1987/1992 -Warrants

- 1. Subscription Price before such adjustment: ¥ 1656.50 per share of common stock. 2. Subscription Price after such adjustment: ¥ 1505.90 per share of common stock.
- Effective Date: 1st July, 1991 (Japan time).

3. Effective Date: 1st July, 1991 (Japan time).

1989/1993-Warrants

- Subscription Price before such adjustment: ¥ 2413.80 per share of common stock.
 Subscription Price after such adjustment: ¥ 2194.40 per share of common stock.

Dated: 14th June, 1991

TOYOTA MOTOR CORPORATION

NOTICE OF PREPAYMENT

NORDBANKEN

Yen 5,000,000,000

Floating Rate Notes 1993 (the "Notes") In accordance with the Condition 5(A) of the Terms and Conditions of the Notes, notice is hereby given that Nordbanken, formerly known as PKbanken, will, on the interest payment date falling in August 1991, redeem all the outstanding Notes at their then Redemption Amount.

Payment of Interest and reimbursement of Redemption Amount will be made in accordance with the Terms and Conditions of the Notes.

Stockholm, 14th June, 1991 Nordbanken Hamngatan 12

NOTICE TO HOLDERS OF WARRANTS

S.T. Chemical Co., Ltd.

U.S. \$25,000,000 2½ per cent. Guaranteed Bonds due 1992 with Warrants (the "Warrants")
ubscribe for shares of common stock of

S.T. Chemical Co., Ltd. Pursuant to the relevant provisions of Clauses 3 and 4 of the Instrument (the "instrument") and paragraph 12 of the Paying and Warrant Agency Agreement, both dated 10th June, 1987, relating to the captioned Warrants, notice is hereby given to you that:

(1) The Board of Directors of S.T. Chemical Co., Ltd. "Company") at its meeting held on 22nd May, 1991 resolved that the Company shall make a free distribution of shares of its Common Stock on 20th August. 1991. Japan time, to the shareholders of the Company registered on its register of shareholders as of 30th June, 1991, Japan time (the "record date"), at the ratio of 0.1 share for each one share owned by such shareholders.

(2) As a result of such free distribution the subscription price in respect of the captioned Warrants, which is currently 906.60 year per share, will be reduced to 824.20 year per share of the Company's Common Stock in accordance with Chause 3, paragraph (i) of the Instrument. The new subscription price will abecome effective on 1st July, 1991 which is the day immediately after the record date.

The Mitsubishi Bank, Limiter

14th June, 1991

as Principal Paying Agent for and on behalf of S.T. Chemical Co., Ltd

ANGLO AMERICAN CORPORATION OF SOUTH AFRICA LIMITED docorporated in the Republic of South Africa.

NOTICE TO HOLDERS OF ORDINARY SHARE WARRANTS TO BEARER

Credit du Nord G.C. Boukhaug Haurismann 75000 Paris

Bangos Brouder, Lamber 24 Avenus Maino 1950 Brissels

Girmate de Banque 1 Montagny de Parc 1500 Bresselo

effer in the notice of ductaration of dynamic enjoyment in the Press on 4 June 1991

Sees Bask Corporates 1 Assolvence: 198 4002 Basks

La 153 Luin retaure

Least Linearity of an authorized decir in machining in the Republic of Scritt, Africa nominated by the continental paying agent inclination; respecting despect of the payment is made can only be given to such authorized delike by the continental paying agent concerned.

In All this Coupons Department of Batclays Bank PLC 10s Frenchisch Clark Liberton ECOP (JHT Unless passants depositing drugons at such office request payment in another addition in the Republic of South Africa, payment with the martie in Unlend kingdom coursely other to toupons ladged into prior to 25 July 1991 at the United kingdom decreacy considered it coupons ladged into prior to 25 July 1991 at the United kingdom or interspect of coupons ladged after 25 July 1991 at the two others and of the atmospheric policy of coupons begind after 25 July 1991 at the two others are atmospherical decir on exchange in Johannesburg to the Coupons Department of Batclay, Plank PLC 108 Freichutch Street, London ECOP HPP.

Coupons much be left for all less) four clear days for examination and may, be presented any weekday (Sabuday excepted) between the hours of 10 A million 2 pain.

THE THAILAND INTERNATIONAL FUND LIMITED

International Depositary Receipts

issued by

Morgan Guaranty Trust company of New York

Evidencing Beneficial Certificates

Representing 1000 Units

Notice is hereby given to the unitholders that the Thailand International Fund declared a distribution of usd 0.35 per

As of June 28, 1991 payment of coupon number 2 of the

International Depositary Receipts will be made in US dollars

at the rate of usd 350,- per IDR less usd 0.875 depositary

Payment will be made at one of the following offices of

1, Angel Court

Frankfurt, 44/46, Mainzer Landestrasse

38, Stockerstrasse

Depositary: Morgan Guaranty Trust Company of New

Brussels, 35 Avenue des Arts

Morgan Guaranty Trust Company of New York:

share. The record date for this dividend is May 10, 1991.

Level CUA income to at 10 40245% of the groce amount of the deadern of 240 cents.

Union Bare of Senturiand Butthroftburse 45 802: Zunur

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INTERNATIONAL COMPANIES AND FINANCE

Tate & Lyle threatens to drop its Bundaberg bid

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miller Bundaberg Sugar Ltd cent of Bundaberg's shares yesterday by threatening to remained unimpressed with walk away if it did not receive the ultimatum.

walk away if it did not receive the ultimatum.

alceptances for 50 per cent by "I'm as good as anyone at time 28.

"Mr James Kerr Muir, Tate & senior fund manager at Bank-Lyle director, Said yesterday ers Trust Australia which has his group would not drop its. 7.8 per cent of the stock. tonditions of 90 per cent acceptance until it was assured of aware that Tate & Lyle had control.

"I'm a don't succeed now we tiel offer of 42 70 a share and

"If we don't succeed now, we will go away," he said.
"We won't be coming back at \$3.50, \$3.10 or any other price."
Tate & Lyle launched its bid
12 weeks ago and has added
only 2.5 per cent of the capital
to the 2.8 per cent it acquired
before announcing the take-

"Mr Kerr Muir relierated that Tate & Lyle would not lucrease its offer of \$4.10 a share which

tial offer of A\$3.70 a share and expect the UK group to have to sweeten its offer if it wishes to

win control.

Tate & Lyle and the institu-tional shareholders who will decide Bundaberg's fate over the next fortnight will attempt to stare each other down to see who breaks first. The UK raider will hope the institu-tions cave in and accept the offer, while the shareholders

TATE & Lyle, the UK he has described as "generous say they will call Tate & Lyle's sweetener group, raised the and final".

Stakes in its A\$325m (US\$25m) institutional shareholders the bid by at least 11 cents. Instille bid for Australian sugar who account for about 50 per "They are creating a lot of They are creating a lot of tension, but with a slight

Maker of

turtle toys

plans offer

and placing

LOVERS of Teenage Mutant

Ninja Turtles who have seen the movies and bought the toys can now buy the shares -

The company behind the

the company benind the design and marketing of the Tartle toy range, Playmates Holdings, is already listed in Hong Kong and has been one of the best performing stocks in Asia following the spectacular success of the pizza-loving rentilles.

reptiles.
Now, the main manufac-

turer, Harbour Ring Interna-tional, is offering 320m new shares at HK\$1.03 and a plac-

shares at HK\$1.03 and a placing to raise HK\$347.6m (US\$45m). The money will be used to expand capacity in China and Macau and to buy office space for the company in Hong Kong. The company expects to be listed on the Hong Kong stock exchange on July 5.

The two companies have independent management but

independent management but have grown closer since Play-mates took a 30 per cent stake in Harbour Ring in 1989. Play-mates then concentrated on

marketing and transferred production of the turtle range

to Harbour Ring. Following the offer Playmates' stake will fall to 21.75 per cent.

The companies are very different. Playmates is unusual in Hong Kong because it designs and warkets its own.

designs and markets its own products. Harbour Ring is a

products. Harbour King is a traditional Hong Kong origi-nal equipment manufacturer. Harbour Ring, and its new issue manager Standard Char-tered Asia, are stressing that

the company makes toys for other customers, such as Mat-tel and Tomy. But Harbour

Ring's profit forecast for the six months to the end of June of HK\$108m includes HK\$66m

from turtles. Last year 88 per

cent of turnover was sales to

The company's reliance on a single product range has worried some analysts. But others point to the company's offer price, on an historic price earnings ratio of 4.1 times, as good value.

HK company

sets up group to

invest in Macau

A NEW INVESTMENT holding

company has been set up by Hong Kong financial services

company Sun Hung Kai aimed at investing in Macan, the Por-tuguese enclave 40 miles along the Chinese coast from Hong

Kong, writes Angus Foster in Hong Kong.

The company has paid-up capital of HK\$256m (US\$32m) and is the first such vehicle investing in Macau. It has the

backing of leading Macau businessmen like Dr Stanley Ho,

who is also an investor in Macan's new airport and infra-structure projects.

Philippines to sell

bank seized from

again.

increase they could probably win Bundaberg," said one fund . Mr Kerr Muir is doing the rounds of the institutions this week to try to persuade them to accept the \$4.10 offer. Yesterday he criticised the valuation of between A\$4.54 and A\$5.16 a share of Bunda-

berg by adviser Macquarrie
Bank as being "theoretical,
unrealistic and incomplete".
He said Bandaberg's share
price would probably fall back
to below A\$3 if the bid lapsed.
Mr David Poole of Macquarrie Pank recognised to the critical rie Bank responded to the criti-cism by pointing out that Bun-daberg traded as high as A\$4.50 a year ago and that its price reflected the fall in the sugar

Regional banks fall to Y788bn

By Emiko Terazono in Tokyo

THE JAPANESE regional banks' combined pre-tax prof-its fell for the second consecutive year, declining 2.4 per cent to Y788-2bn (US\$5.7bn) for the

The Regional Banks Associa-tion of Japan announced busi-hess profits, a measure of prof-its from banking operations, for the 64 regional banks fell by 9.8 per cent during two
years to T773.1bn. After tax
profits declined 7.8 per cent to
Y404bn, the first fall since fis-

cal year 1985. The smaller banks have been hit by deregulation of interest rates, as higher interest rates on deposits have squeezed mar-gins. The average return on points to 6.9 per cent, but the cent to Y629.8bn.

Shinkin official.

Shinkin official. by 1.69 percentage points to the strong rise to increased points to 0.75 per cent.

EARNINGS COMPARISON OF REGIONAL AND CITY BANKS (Ybe)

773

159,151

On the other hand, combined pre-tax profits for "shinkin banks", or credit associations, grew 16.5 per cent to Y484.3m. The National Association of Shinkin Banks said that busi-

lending to small busines Smaller companies have turned to shinkin banks for loans, reflecting tighter loan policies of the commercial, or city banks, due to capital adequacy requirements of the Bank for international Settle-ments. The outstanding balto Y60.258.2bn. The average margin rose 0.03 percentage

1.462 1,658 328,367

Lucky Goldstar to restructure

By John Ridding in Secul

is to restructure its chemical operations in line with a government policy of encouraging specialisation in industry.

Under the restructuring, Lucky Ltd, Korea's largest general chemicals company and bne of the largest subsidiaries in the Lucky Goldstar group, is to merge with three other subsidiaries.

Lucky Advanced

sidiaries - Lucky Advanced Materials, Lucky Polychemical and Lucky Pharmaceutical Lucky Goldstar said the merger is intended to rational-ise management within the

increase its competitiveness. A spokesman said management vould be streamlined.

chemical businesses and

"Through the merger, Lucky Ltd. could rise to become one of the world's 20 biggest chemical companies by the year 2000, compared with its current

TÜCKY Goldstar, one of South ranking of between number 50 Korea's largest conglomerates, is to restructure its chemical adding that combined annual specialisation in industry.

Index the restructuring of between number 50 and number 60," he said, adding that combined annual sales of Lucky Ltd. would rise to about Won2,300km (\$3.17bm) this year from last year's level of Won2,800km.

of Wonl, 800hn.

But analysts said that the primary motive for the reorganisation was to take advantage of easier credit to be made available to specialised companies under a new government

According to the policy, which took effect at the beginning of this month, each of South Korea's 30 largest conglomerates can nominate three "core businesses" which will he taked from existing conditions. be freed from existing credit

Bank credit for non-core group businesses is to be fur-ther tightened. Lucky Goldstar selected Lucky Ltd as one of its core businesses.

"Lucky's move is the sort of restructuring we expected would follow the government's policy on industrial specialisation," said one analyst at a foreign securities company. "We don't think it will lead to substantial change within the groun"

Lucky Goldstar said there will be no change in staff numbers and the merger would be completed by October 31.

Shares in Lucky Ltd rose

Won100 to Won16,200 yester-day. Shares in Lucky Advanced Materials, the other of the four companies which is listed on the stock exchange,

isted on the stock exchange, fell Won500 to Won18,300.
Currently, the paid-in capital of the companies is: Won270bn for Lucky Ltd; Won40.5bn for Lucky Advanced Materials; Won15th for Lucky Polychemical; and Won3.2bn for Lucky Pharmaceutical.

AustCons sells Packer TV stake

AUSTRALIAN Consolidated australian constituated investments Limited has sold its remaining holding in Mr Kerry Packer's Nine Network Australia after several statements during the year that its holding was a long-term one, writes Mark Westfield.

AustCons., formerly Bell Resources, sold 205m shares at 48 cents each late on Wednes-day evening to raise A\$98.5m

(US\$74.6m).
It originally held 27 per cent of Nine Network following Mr Packer's takeover of Bond Media from Bond Corporation

a year ago. AustCons has sold down the stake in three tranches at between 55 cents and 48 cents.

Danish investors regain power at Malaysian group

By Hilary Barnes in Copenhagen

DANISH investors have regained control of a Malayregained control of a Malaysian plantations company, United Plantations Berhad, which they lost in 1982 as a result of the Malaysian government's policy for local control. The development follows a decision by Malaysian businessman Y. Bgh. Tan Sri Haji Ismail to sell a 19.1 per cent holding in UP which was held by his company, Food Industries Malaysia.

It is being bought by Aarhus Olie, the Danish vegetable oils refiner, which has also acquired a second block of

shares to give it a total holding of 31.7 per cent plus an option on a 16.8 per cent block held by the Kuwait Investment Office. Other Danish investors hold

about 15 per cent to 20 per cent of the shares and are regarded by Aarhus Ofle as friendly.
UP owns a 27,000 hectare
plantation in Perak. It was
founded by Dato' Seri B. Bek
Nielsen, a Dane who is resident in Malaysia and is a board member of UP and Aarhus Olie. The Danish company has made an advantageous deal, according to Mr J. Handberg, the company's chief executive.

friend of Marcos By Greg Hutchison in Manila PHILIPPINE National Bank will buy California Overseas Bank for \$11.7m, and after

rehabilitation — expected to take a year — will merge the US bank with Century Bank, also based in California. California Overseas Bank, which has six branches in the US and one in Guam, was pre-viously owned by Mr Roberto Benedicto, an associate of Mr Ferdinand Marcos, the late

resident.
The bank was seized by the Presidential Commission on Good Government.

Æ. **Bankers Trust**

U.S. \$300,000,000 Floating Rate Subordinated Notes due 2000 For the three months 13th June, 1991 to 13th September, 1991 the Notes will carry an interest rate of 6%% per annum and interest payable on the relevant interest payment date 13th September, 1991 will be U.S. \$161.32 per U.S. \$10,000 Note and U.S. \$4,032.99 per U.S.

New York Corporation

Bankers Trust Company, London

Agent Bank

The PHARMACEUTICAL INDUSTRY

The FT proposes to publish this survey on 23 July 1991.

It will be seen by approximately one million readers in 160 countries world wide. If you want to reach this important audience, call Bill Castle on 071 873 3780 or fax 071 873 3062

FT SURVEYS

Sonatrach

U.S. \$50,000,000

Guaranteed Floating Rate Notes due 1986 to 1992

For the six months 13th June, 1991 to 13th December, 1991 the Notes will carry an interest rate of 75/96 per annum. Listed on the Luxembourg Stock Exchange

Bankers Trust Company, London

Agent Bank

Bank of Tokyo (Curaçao) Holding N.V. U.S. \$100,000,000 **Guaranteed Floating Rate Notes due 1991**



The Bank of Tokyo, Ltd.

In accordance with the provisions of the Agency Bank. Agreement between Bank of Tokyo (Curação) Holding N.V., The Bank of Tokyo Isd., and Chilbank. N.A., dated December 8, 1981 nature is hereby given that the Rate of Interest has been fissed at 64.25% p.a. and that the interest prophete on the relevant Interest Payment Date, December 16, 1991 against Coupan No. 20 will be US\$170.23.

June 14, 1991, Landon By: Citribank, N.A. (CSSI Dept), Agent Bank.

CITIBANCO



Leveraged Capital Holdings N.V.

Curacso, Netherlands Antilies Notice of Annual General Meeting

Notice is hereby given that an Annual General Meeting of Shareholders of Leveraged Capital Holdings N.V. has been called by the Manager. Intimis Management Company N.V. The Meeting will take place at the offices of the Company, John B. Gorsinaweg 6, Willemstad, Curaceo, Netherlands Analies on

The Agenda and the Annual Report for 1990 may be obtained from the officer of the Company or from the Paying Agent mentioned hereunder. Shareholders will be admissed to the meeting on presentation of their certificates or of vouchers, which may be obtained from the Paying Agent against delivery of

Paying Agents Pierson, Heldring & Pierson N.V., Rokin 55, Amsterdam

Willemstad, 14th June, 1991.

Intimis Management Company N.V.

PNC Financial Corp

US\$100.000.000-Floating rate subordinated notes due 1997

In accordance with the terms and conditions of the notes, the rate of interest for the interest period 14 June, 1991 to 16 September, 1991 hasbeen fixed at 6 % per annum. Interest payable on 16 September, 1991 will be U\$\$164.83 per U\$\$10,000 note.

Agent: Morgan Guaranty Trust Company JPMorgan



Coupon No. 3.

Union Bank of Switzerland

Loudon Branch Agent Bank

FUTURES AND FOREIGN EXCHANGE 24 HOUR COVERAGE

U.S. \$50,000,000

Variable Rate Guaranteed Notes due 2000

Unconditionally and irrevocably guaranteed by

The Mitsubishi Trust and Banking Corporation

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the six month period ending 16th December, 1991 has been fixed at

6.95% per annum. The interest accruing for such six month period will be U.S. \$3.571.53 per U.S. \$100,000 Bearer Note, on 16th December, 1991 against presentation of

CAL Futures Ltd Londor: SWIH ONW Tel: 071-799 2233 Fax: 071-799 !321







SOUTHEAST BANKING CORPORATION

US\$75,000,000

Floating rate subordinated notes due 1996

For the six months 14 June, 1991 to 16 December, 1991 the notes will carry an interest rate of 6 $\frac{1}{2}$, per cent per annum. Interest due on 16 December, 1991 will amount to US\$340.45 per US\$10,000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan

U.S.\$100,000,000 Guaranteed Floating Rate Notes due 1994 Citicorp Overseas Finance Corporation N.V.

(Incorporated with finited bability in the Notherlands Amilies)
Unconditionally guaranteed by

CITICORP
Notice is hereby given that the Rate of Interest has been fixed at 6.5% and that the interest poyable on the relevant Interest Payment

Date, September 16, 1991, against Coupon No. 50 in respect of US\$1,000 nominal of the Notes will be US\$16.97.

June 14, 1991, London
By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANCO

CITY OF VIENNA US\$ 70,000,000 Floating Rate Secured Notes Due 1992

For the 3 months period 12th June, 1991 to 12th September, 1991, the Notes bear the interest rate at 6.3125%. US\$161.32 will be payable from 12th September, 1991 per US\$10,000 principal amount of Notes.

Yamaichi Internationa (Europe) Limited, Agent Bank

amount of Notes.

U.S. \$200,000,000 MARINE MIDLAND BANKS, INC. Floating Rate

Union Bank of Swilzerland

Subordinated Notes Due 2000 6,4% per annum Inserest Penad 14th June 1991 16th September 198

Interior Amount per U.S. 950,000 Nere dun 18th Beptember 1991 U.S. 5824.15

DEVELOPMENT FUND OF ICELAND (FRAMKV/AEMDASJODUR ISLANDS) (Established under the laws of the Republic of Iceland)

U.S.\$35,000,000 Floating Rate Notes 1997

Retractable at holders' option in 1995
Notice is hereby given that the Rate of Interest has been fixed at 6.625% and that the interest poyable on the relevant Interest Payment Date December 16, 1991 in respect of U.S.\$100,000 naminal of the Notes will be U.S.\$3,404.51. June 14, 1991

By: Citibank, N.A. (CSSI Dept.), Agent Bank CITIBANG

The Bear Stearns Companies Inc

U.S. \$200,000,000

Floating Rate Notes due 1994

For the three month period 13th June, 1991 to 13th September, 1991 the Notes, will carry an interest rate of 6%% per annum with an Notes will carry an interest rate of 6'-9's per annum with an interest amount of U.S. \$164.51 per U.S. \$10,000 Note payable on 13th September, 1991.

Bankers Trust Company, London

Agent Bank



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US\$50,000,000 Floating Rate Notes Due 1993

In accordance with the provisions of the Floating Rate Notes, Interest Period : 13th June, 1991 to

13th December, 1991 (183 days) Rate of Interest : 6-13/16 % per annum Coupon Amount - US\$346.30 (per note of US\$10,000) US\$17,315.10



(per note at US\$500,000)

To the Holders of

Middletown Trust

101/2% Notes Series A due 1993

NOTICE IS HEREBY GIVEN that, pursuant to Article Eleven of the General Covenant, for the Sinking Fund due July 15, 1991 U.S. \$8,675,000 of the Notes will be redeemed at 100% of their principal amount plus accrued interest to July 15, 1991, when interest on the Notes redeemed shall cause to accrue. Following the above redemption, U.S. \$22,375,000 Series A Notes, U.S. \$102,885,000 10%% Notes Series B due 1998 and U.S. \$37,205,000 11%% Notes Series C due 2010 will remain outstanding.

The redemption price and accrued interest are payable against surrender of the Bearer Notes together with all coupons maturing subsequent to July 15, 1991 at the offices of the Paying Agents outside of the United States listed below:

The Chase Manhattan Bank, N.A., Woolgate House, London EC2P 2HD.

Luxembourg, S.A., 47 Boulevard Royal, Luxembourg Ville,

Avenue Marrix 24. 1050 Brussels,

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The Connecticut Bank and Trust Company National Association as Trustee

Dated: June 14, 1991

NOTICE TO THE HOLDERS OF

US\$4,000,000,000

UNITED KINGDOM

Floating Rate Notes due 1996 (the "Notes")

NOTICE IS HEREBY GIVEN that, pursuant to Condition 5(c) of the terms and conditions (the "Conditions") of the Notes, the Lords Commissioners of Her Majesty's Treasury ("HM Treasury") on behalf of the Government of the United Kingdom of Great Britain and Northern Ireland will, at the option of the holder of any Note, redeem such Note on 30th September 1991 at 99½ per cent. of its principal amount provided that, in the case of Bearer Notes, all unmatured Coupons relating thereto are attached thereto or surrendered therewith and for this purpose a Coupon maturing on 30th September 1991 shall be deemed to have matured. Where any Bearer Note is presented for redemption without all unmatured Coupons relating thereto, redemption shall be made only against the provision of such indemnity as H.M. Treasury shall require. Interest due on the Notes on 30th September 1991 will be paid in the usual manner. Coupons due on 30th September 1991 should be detached from the Bearer Notes and surrendered far payment at any of the offices of the Paying Agents specified below other than the Paying Agent in the United States in accordance with the Conditions of the Notes.

To exercise such option the bolder of a Note must deposit such Note, in the case of a Bearer Note, with any Paying Agent specified below and, in the case of a Registered Note, with the Registrar or any Transfer Agent specified below, in each case after 16th July 1991 but prior to 2nd August 1991 together with a duly completed form of redemption in the form available from any Paying Agent (in the case of Bearer Notes) or from the Registrar or any Transfer Agent for the case of Registered Notes). Any Note, if so deposited, may not be withdrawn without the prior consent of H.M. Treasury.

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DATED: 14th June 1991

Any payment made within the United States or by transfer to an account maintained by a non-U.S. payer with a bank in the es may be subject to reporting to the United States Internal Revenue Service ("IRS") and to backup withholding at United States may be subject to reporting to the United States Internal Revenue Service ("RSS") and to backup withholding at a rate of 20% if a payce not recognised as an exempt recipient fails to provide the paying agent with an executed IRS Form W-8, certifying under penalties of perjury that the payee is not a United States person. A payment made within the United States to a non-exempt U.S. payee is reportable to the IRS and that U.S. payee is required to provide to the paying agent an executed IRS Form W-9, certifying under penalties of perjury the payee's templayer identification number or social security number, as appropriate) to avoid 20% withholding of the payment. Failure to provide a correct tempayer identification number may also subject a U.S. payee to a penalty of \$50.

Autopistas del Atlantico aria Espanola S.A. U.S. \$115,000,000 Guaranteed Floating Rate

in accordance with the proisions of the Notes, notice is hereby given that the Rate of terest for the next Interest Period has been fixed at 5%% per annum. The Coupon Amounts will be U.S. \$333.59 in respect of the U.S. \$10,000 denominstion and U.S. \$8,339.84 in respect of the U.S. \$250,000 denomination and will be payable on 13th December, 1991 against surrender of Coupon No. 13.

Notes due 1993

CNT

Caisse Nationale des FF 2,000,000,000 Floating Rate Bonds due 1997

Notice is hereby given that for the Interest Period 13th June, 1991 to 13th September, 1991 the Bonds will carry a Rate of Interest of 9% per cent. per annum with a Coupon amount of FF 245.97 per FF 10,000 Bond and FF 2,459.72 per FF 100,000 Bond. The rel-

evant Interest Payment Date will be 13th September, 1991.

IRELAND U\$\$3000,000,000 Floating rate notes due June 1998

notes, notice is hereby given that for the six months interest period from 14th June, 1991 to 16th December, 1991, the noti will carry an interest rate of 6.41% per annum. Interest payable on 16th December, 1991, will amount to US\$330.94 per US\$10,000 note and US\$8,273.61 per US\$250,000 note.

Agent: Morgan Guaranty Trust company

INTERNATIONAL COMPANIES AND FINANCE

National Semiconductor ends year on a flat note

NATIONAL Semiconductor of the US eked out a small net profit for its fourth fiscal quarter but earnings were boosted

by a one-time credit.
The Silicon Valley semiconductor manufacturer reported net earnings of \$5.6m, or 3 cents per share, for the fourth quarter, compared with earnings of \$4.7m, or 2 cents per share, in the same period a year ago. But the earnings fig-ure includes a \$6.3m from the sale of an equity investment. Fourth-quarter revenues declined to \$444.9m from

For the year, National reported a net loss of \$151.4m, or \$1.56 per share, compared with a loss of \$25m or 34 cents per share in fiscal 1990. The 1991 results include a first-quarter restructuring

charge of \$143.6m and a gain from the sale of the company's production facility in the state of Washington. Revenues for fiscal 1991 were \$1.7bn, up from \$1.68bn in fiscal 1990. Dr Gilbert Amelio, who on last month succeeded Mr

Charles Sporck as National's president and chief executive officer, said the fourth quarter results met the company's expectations.

"During the quarter, the company continued to strengthen its already healthy balance sheet, increasing its

cash position, while reducing debt," Dr Amelio said. We expect the current fist economic conditions which we're experiencing in the US to continue throughout the remainder of this calendar

"Given this economic envi-ronnent, along with the tradi-tional summer slowdown in the semiconductor business, we are cantious in our cirilook for the industry through the

remainder of calendar, 1991,"

Dr Amelio added. National Semiconductor reported a third-quarter profit of \$5m, or 2 cents a share, after a pre-tax gain of \$21.1m which included the sale of a water institution plant.

NTT Bata Communications
Systems has bought a 50 per
cent stake in a US subsidiary

of Japanese software maker MIS International, Reuters MISI, based in Los Angeles develops, produces and sells computer software systems in the US. NTT Data, fully owned by Japan's largest telecommu-nications carrier Nippon Tele-graph and Telephone (NTT), lesigns and manufactures

computer systems. NTT Data, which did not dis-close what it had paid for the US company, said it wanted to have a share in a company

Ranger enters transition period

THE FUTURE of Ranger Oil, the Calgary-based energy pro-ducer with sizeable North Sea interests, has been thrown into confusion with the death of its founder and the withdrawal of one of the company's two largest shareholders.

Westcoast Energy, a Vancouver pipeline utility, has sold its 10.8 per cent stake in Ranger, leaving Norway's Norsk Hydro as Ranger's only substantial shareholder with an 11.8 per cent interest. Westcoest's stake was sold into the market to a

was som into the market to a sizeable number of investors. Ranger is currently valued at around C\$700m (US\$614m).

Norsk Hydro made an unsuccessful effort earlier this year to sell its shares. Westcoast's withdrawel and the guiden. withdrawal and the sudden death last weekend of Mr Jack Pierce, Ranger's founder and chief executive, has fuelled speculation that the Norwegian utility may now be willing to hold on to or even expand

Argentine

unresolved

THE NEW owners

Aerolineas Argentinas, the Argentine airline privatised

last November, have again failed to reach agreement with the government over payment for the company.

The consortium holding 85

per cent of the company was to have delivered US\$770m in for-eign debt certificates to the

government on Wednesday as the final instalment of their \$1.61bn cash and debt-foreq-

uity acquisition. However, the economy min-

istry in a terse statement said Aerolineas was expected to deliver only \$300m in debt cer-tificates, with a market value of about \$100m.

of anout \$100m.

Aerolineas, in which Iberia, the Spanish state-owned airline has a majority stake, claims the government still

owes it \$150m for items miss-ing from the original inven-tory and for honouring tickets sold last year while the airline

soin last year while the airtine
was still in government hands.
That "debt" approximately
equals the \$470m in debt certificates withheld.
The dispute has been simmering since the privatisation

survey on

is intense.

airline

dispute

Buenos Aires

its holdings in the company.

British institutional investors also hold sizeable, though smaller, blocks of Ranger

Last night Mr Torleif Enger, Hydro's vice president in charge of exploration and pro-duction, was due to return from London where he had been engaged in talks with Ranger since last Friday. Mr Denis Mote, analyst at

Maison Placements in Toronto, predicted that a takeover bid for Ranger would emerge within a year. "I still think the company's in play," Mr Mote The large number of options available to Ranger was underlined yesterday by the appointment of Mr Simon Reisman, formerly one of Canada's most

senior civil servants, as the new chairman of the company. Mr Reisman, aged 71, is unlikely to take an active role in running the company but

has a wide network of contacts both in North America and abroad. Ranger said its board of directors will for the time being exercise the powers of

chief executive.

The company's future is further complicated by its financial condition. Earnings fell by 39 per cent in the first quarter to US\$4.7m on operating revenues of US\$4.8m mes of US\$34.6m.

Ranger has warned that its cash flow will shrink this year as production falls from the Ninian Field, in which it has a Niman rieal, in which it has a
12 per cent stake, it recently
scrapped plans to operate a
natural gas-fired power station
at Great Yarmouth, Norfolk,
after failing to find gas supplies at an acceptable price.
Ranger's shares were trading

at C\$8% on the Toronto stock exchange yesterday morning compared with the C\$9 per share sought by Norsk Hydro when it put its stake on the block in March.

Hongkong Bank boosts net income in Canada

By Angus Foster in Hong Kong

the six months to the end of April to C\$25.8m (U\$\$22.6m).
Consolidated assets increased 62.7 per cent to C\$10.9bn. The steep rise partly reflected the bank's takeover last year of the loss-making Lloyds Bank Canada, which is now "proving a success", the

bank said. Hongkong Bank of Canada is wholly-owned subsidiary of

HONGKONG Bank of Canada has remained a rare bright spot for its Hong Kong parent, reporting a 29 per cent increase and Shanghai Banking. edian arm's result

were better than expected and follow a 40 per cent increase in profits last year. The bank had warned that this year could be difficult because of the recession and the takeover of Lloyds

Bank Canada.

The takeover has allowed the bank to lessen its reliance on Asian business which now accounts for about 15 per cent of revenues.

Peoples Jewellers income outpaced by Zale losses

By Robert Gibbens in Montreal

PEOPLES Jewellers, Canada's biggest retail jewellery chain, warned that continued losses by Zale, its US affiliate, more than offset Canadian profits for the year ended March 31. Peoples will report a deficit

for the year, against a profit of C\$26.Im (U\$\$22.9) on sales of C\$183m in the nine months ended December 29. The company owns Zale in

an equal partnership with Swa-royski International of Switzer-land. Mr Irving Gerstein, Peo-ples president, has taken over as full-time chief executive of

in November, but economy ministry officials say the prob-lem should be sorted out by the end of this mouth. In April, both sides agreed to new payment terms, with two instalments in May and June, an arrangement that was to have compensated for the \$150m debt. The govern-ment has refused to hand over the shares until it receives full

EUROPEAN INVESTMENT

LOCATION

The FT proposes to publish this

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FT SURVEYS

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The partnership acquired Zale in 1986 for US\$650m in a leveraged buy-out. Two compa-

nies operate more than 2,000 outlets in Canada and the US.
Zale has reached a new agreement with its lenders. and employees are investing US\$40m in return for a 5.5 per cent equity stake. Its debt has been cut over the past year to US\$1bn from US\$1.3bn Peoples has been trying to sell 10 to 20 per cent of Zale without success since last sum-

 A dispute over policy has led to the abrupt resignation of Mr Marco Genoni as president of Oerlikon Aerospace, a Mon-treal defence systems pro-

He is being replaced by Mr James Cherry, vice president, finance and corporate strategy. The Swiss parent company, Oerlikon-Bührie Holding, said in James it could not afford in January it could not afford the C\$100m it would cost the Montreal unit to switch its ADATS anti-tank defence system technology to peace-time uses in robotics, environmental

and aerospace products.
Fifteen ADATS systems have been delivered to the Canadian and US armed forces and existing contracts will keep the plant busy for only a few

SEC looks at Time Warner rights issue

By Karen Zagor In New York

TIME Warner's controversial TIME Warner's controversial tights offering, which the company hopes will bring in as much as \$3.5th, is being scratinised by the Securities a Exchange Commission. The US watchdog says it could delay the offer for a month.

Time Warner, the worlds higgest media and entertainment company, is proposing to

ment company, is proposing to issue 34.5m new shares

through a rights offering to current shareholders.

The price of the new issues will range between \$63 and \$105 a share, depending on how many rights are exercised.

In the US, all new stock issues must receive regulatory approval, and analysts were not surprised that the SEC would plan a full review of an offer as large and complex as the Time Warner proposal.

The company hopes to take advantage of any extra time to persuade investors of the marits the offer's structure and the benefits of a strengthened bel ance sheet

ance sheet.
The company is facing to number of lawsuits from holicers who claim the offer is concive and that the dilution will be harmful. Time Warner plais to use the proceeds to redule its \$11bn debt-load.
On the other hand, Time Warner had timed the offer to take advantage of the stock.

take advantage of the stock market's strength. When the offer was announced on June 6. the Dow Jones industrial Average had closed above 3,000 for a week and Time Warner shares were trading above

However, by mid-day Wednesday, the Dow had slid to 2958.15, and further erosier in the stock market could have the company's share price, thereby making the offer less attractive.

Motorola to develop Ford chip

By Louise Kehoe in San Francisco

MOTOROLA has won a key contract to supply Ford Motor with microcontroller devices for engine and transmission control. The devices will eventually be used in all Ford cars

The companies said they would collaborate in the development of the microprocessor which Motorola would then

The device is targeted for completion by the mid-1990s. Ford plans to introduce the new Power Train Electronic Controller, incorporating the Motorola chip, in stages beginning with selected North American car lines and eventu-ally including the company's entire worldwide production of cars and trucks.

The agreement represents a breakthrough for Motorola, which has been lesing ground to competitors for chips that power desktop computers.
Apple Computer, one of its largest customers, is reportedly considering microprocessors from other suppliers for its

next generation of PCs.

The Motorola device will replace one currently supplied to Ford by Intel, which competed for the new contract.

Gota profits rise 16% in quarter

GOTA, the parent company of Gota Bank, Sweden's fourth largest commercial bank, yesterday reported a 16 per cent growth in profits to SKr297m (\$46.1m) for the first four months of the year, writes Robert Taylor in Stockholm.

The group warned that credit losses were likely to increase this year and that it had raised its reserves by nearly a quarter to SKr402m to cover likely defaults.

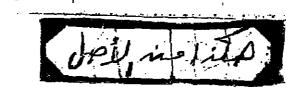
At the Annual General Meeting in Luxembourg on Thursday, May 30, 1991, the shareholders of

Attel Finance SA

approved a dividend of 20 cents of USD per share which represents a 2.74% net dividend on book value per share; an increase of 24.7% over the 1989 dividend.

The dividend is payable value date June 18, 1991 against presentation of coupon No. 5 at the offices of Banque de Laxembourg SA, 80, Place de la Care, P.O. Box 2221, 1616 Luxembourg, Tel. 00352-499241, Tx. 2451 blope / 3757 bluxh, Fax 00352-483337.

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INTERNATIONAL CAPITAL MARKETS

Treasuries rally following sharp fall in early trading expected

By Patrick Harverson in New York and Simon London in London

US bond prices fell sharply in early trading yesterday morning on fresh evidence of a recovering economy, but ral-lied later in the session as dealers covered short positions in the wake of the big sell-off.

By midday the benchmark

June, 1991

Tokai International Limited

Baring Brothers & Co., Limited

Fuji International Finance PLC

Deutsche Bank Capital Markets Limited

Maruman Securities (Europe) Limited

Salomon Brothers International Limited

Tokyo Securities Co. (Europe) Limited

Mitsui Trust International Limited

Sumitomo Finance International

Wood Gundy Inc.

Daiwa Europe Limited

30-year Treasury bond was down i at 95%, to yield 8.549 per cent. At the very start of New York trading the long bond had been over half a point lower, but the issue made up most of that lost ground later in the morning.

The two year note was unchanged at 991, yielding 7.060 per cent The news that spurred the initial selling was a 0.6 per cent rise in May producer

prices, a 1.0 per cent increase in May retail sales, and a 38,000 drop in the number of jobless claims in the week ending The figures were above market forecasts and were taken as more proof that the economy is slowly coming back to life. Prices fell early on because

GOVERNMENT BONDS

of fears that the recovery could lead to higher inflation, but the fact that the market had been weaker in the days before the figures were released meant that the impact of the data had already been discounted.

■ GERMAN government bonds continued to show resilience yesterday despite the weakness of the US bond market and the weakness of the D-Mark against the dollar on the for-

eign exchange markets.

The September bund futures contract on the London International Financial Futures Exchange traded up to around 85.58 by late afternoon, having

opened at 85.35. Volume was a healthy 33,000 contracts. Prices were marked down sharply following the release of producer price index figures in the US which sug-

gest that the US economy is recovering.

The bund future hit a low of 85.20 shortly after the US figures were announced. The dollar continued to the for lar continued to rise on the foreign exchange markets, peaking at DM1.8090 before falling to below the DM1.80

Later in the day bond prices firmed as dealers bought bonds

	Goupon	Red	Price	Change	Yield	Week	Most
USTRALIA	12,000	11/01	104,3906	1.268	11.27	11.19	<u>දෙර</u> 10.8
ELGIUM	10.000	06/00	104,3000	-0.100	9.27	9.20	0.10
ANADA *	9.750	06/01	98,6750	-0.550	9.96	9.70	9.64
ENMARK	9.000	11/00	98,5500	-0,075	9.22	9.13	9 1
RANCE STAN	9.000	02/96	99,1921	-0.037	9.19	9.09	8.9
<u> OAT</u>	9.500	01/01	102,3900	+ 0.230	9.10	8.06	8.8
ERMANY	8.375	05/01	100.1400	+0.080	8.35	8.36	8.4
ALY	12.500	03/01	98,9000	-0.250	12.69	12.49	12.9
APAN No 119	4.800	06/99	87.3271	+ 0.091	7.33	7.07	7.07
No 129	6 400	03/00	97.5074	+0 240	5.86	6.68	6.6
ETHÉRLANDS	6.500	03/01	99,0000	+ 0.050	8.65	8.63	8.66
PAIN	11,900	07/96	99.6500	-0.100	11.99	11.98	12.0
K GILTS	10.000	11/96	98-15	+05/32	10.37	10,41	10.3
	10.000	02/01	97-04	+08/32	10.47	10.52	10.4
	9 000	10/08	90-21	+ 12/32	10.15	10.19	10.07
s treasury "	8.000	05/01	97-18	+01/32	8.36	8.21	8.16
	8.125	05/21	96-10	+02/32	8.56	8.41	8.3

■ JAPANESE government

bond prices recovered yester-

day following six consecutive days of falling prices in which yields had risen towards 7 per

The benchmark government

bond issue No 129 opened on a yield of 6.91 per cent in Tokyo

and quickly slipped to 6.93. However, the market recovered

bought bonds to cover short positions and the No 129 closed

to yield 6.85 per cent. Short covering was also in

evidence in the futures market. The September JGB futures

contract rose to 94.85 from an

proposal to raise the annual foreign loan limit for govern-

ment and state agencies to \$2bn from \$1.5bn, Reuter reports from Bangkok.

The committee has endorsed

plans for state enterprises to seek \$1.96bn of foreign loans for 31 development projects

during the fiscal year starting

British Aerospace aircraft.

later trading as dealers

to cover short positions. The market was also relieved that yesterday's meeting of the Bundesbank Council left monetary conditions unchanged. Many dealers had taken short further rise in German interest

Elsewhere among mainland European markets, Sweden maturing 1997 with a coupon of 10.75 per cent.

Bids for the bonds must be channeled through approved dealers no later than June 17, and payment is due on June 24. The government's May issue was of SKr5bn of eight-year bonds. The average accepted rate was set at 10.404 per cent.

BUK GOVERNMENT bond prices moved higher yesterday in response to a firmer tone in many European markets and UK labour market figures which suggest that wage infla-tion is falling. The benchmark 11% per cent

gilt maturing 2003/2007 rose to 108% for a yield of 10.494 per cent, having opened at 107%. On the London International Financial Futures Exchange the June gilt futures contract had risen to 90.04 by the close, having opened at 89.28.

However, volume was a light 9,000 contracts. Average earnings in the UK economy grew at year-on-year rate of 8.75 per cent in April, down from 9 per cent in March.

Today the market will focus on retail price index figures for

May. Analyst's forecasts centre on a "headline" year-on-year inflation rate of 5.9 per cent compared with 6.4 per cent in April.

FT/AIBD INTERNATIONAL BOND SERVICE

future for ANZ

By Mark Westield in Sydney

ANZ Bank Group's chief executive, Mr Will Bailey, said yesterday the worst was over for his bank and its results for the second half of the year to September 30 would be "a lit-

tle better than the first". Mr Bailey said the bank's non-performing loans would continue to be "a millstone" for some time, but the recent drop in interest rates had

shaved A\$50m a year in fund-ing costs of its bad loans. The ANZ announced a 72 per months of 1990-1991 and a doubling of bad debt charges for the period to A\$534.7m. The bank's non-performing loans - loans on which clients were not paying interest - rose by A\$1.89bu to A\$5bu over the six months.

Mr Bailey told a Securities Institute meeting that four of institute meeting that four or the bank's five operating divi-sions were making good prof-its and excluding the business banking division, which con-tained most of the group's bad debts, ANZ would have made a first-half profit of A\$285m.

"Our immediate concerns are with restoring the balance sheet," said Mr Bailey. He added that the A\$600m converting preference share issue had because and the same in the same had boosted capital adequacy from just over 8 per cent to 9.6

opening level of 94.49.

Many analysts suggest that
benchmark yields will again per cent.
Mr Bailey said the preference share issue was expensive push up towards the 7 per cent level next week. There is mounting evidence that the US economy is pulling out of recession and this could limit at 13.25 per cent, but was cheaper than a rights issue. It would not dilute the value of recession and this could limit the scope for further monetary ordinary shares to the same easing in the US and therefore extent as a rights issue and prevent an early easing of monetary conditions in Japan. would increase the pool of franking credits (that is, the bank's ability to pay tax-free dividends) for ordinary share-■THAILAND'S economic policy screening committee

Mr Bailey also said his bank had been holding regular dis-cussions with life group National Mutual Life over ways the two could work ways the two could work together. Former Federal Treasurer, Mr Paul Keating, stopped a proposed merger of the two institutions last year on the grounds that it would have reduced competition.

Last week, National Mutual

Among projected borrowings are state-owned Thai Airways International seeking a \$188m loan for two McDonnell Doug-las aircraft and \$47.6m for two al's main rival, the AMP Society, announced it was forming a "strategic alliance" with Westpac Banking Corporation, in which the two groups would exchange assets and enter a joint venture to sell and dis-tribute life insurance prod-

Norwegian savings bank moves into red

By Karen Fossii in Oslo

SPAREBANKEN Norway's biggest savings bank, plunged into an operating loss of NKr209m in the first four months of this year, after achieving an operating profit of NKr103m in the same review lest year. period last year. Sparebanken Nor is the lat-

est in a series of loss casual-ties experienced this year by Norway's troubled banking sector. Den norske Bank (DnB) is due to announce its first fig-ures for the year on June 18 and analysts' forecasts have profit to significant losses. Credit losses by Spareban ken Nor, however, nearly dou-bled to NKr462.9m from

NKr274.5m last year in the same period. Mr Kjell O. Kran, president, said that despite the poor per-formance there were a few bright spots, including a rise in operating revenue on a month-by-month basis so far

this year.
In the first four months operating revenue increased to NKr294.6m from NKr262.1m while operating profits -before credit losses - fell to NKr253.5m from NKr377.5m. Mr Kran also expects a reduction in the number of non-performing loans and sees the potential for reducing costs this year through staff

reductions and other austerity measures.

Sparebanken Nor said that at the end of the four-month period it had outstanding non-performing loans of NKr2.5bn. The bank's operating costs rose by 6 per cent, or NKr53m. to NKr888m, owing in part to to NATSSEM, owing in part to an increase in payments to the guarantee fund of the savings banks, and to costs associated with the earlier merger between ABC Bank and four small savings banks which now form Sparebanken Nor.

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INTERNATIONAL CAPITAL MARKETS

MEPC moves to beat the Bank's auction of stock

By Sara Webb and Tracy Corrigan

MEPC, the UK property group, yesterday tapped the long end of the Eurosterling market. The unsecured deal was timed to attract investors ahead of the UK government's auction of stock due on June 26. MEPC, which has an A-plus credit rating, issued £150m of 15-year unsecured Eurosterling bonds with a coupon of 12 per

The deal was priced to yield 12.38 per cent with a yield spread of 220 hasis points over the 9 per cent UK government bond due 2008.

The UK property investment and development company is keen to borrow long-term, and with about 80 per cent of its

assets in sterling, has chosen the Eurosterling market.

Ms Carol Nicholson, finance director at MEPC, said the company's current strategy is to repay some of its floating-rate debt rate debt.

Lead manager BZW said that the yield spread over gilts offered on yesterday's issue is 10 basis points higher than that on MEPC's other bond issues – the 9% per cent bond due 2004 and the 101/2 per cent

bond due 2032.
The lead managers were keen to place the issue before details of the Bank of he England's gilt auction are announced: the Bank is auc-tioning between £1bn band £2bn of medium-to-long-dated

The MEPC issue was placed mainly among UK domestic institutions, although one participant commented that the institutional investors had been reluctant to buy large holdings since many of them are already overburdened with property-related bonds.

Foreign investors have limited access to the Taiwanese market, so Microtek's \$29m 10-

INTERNATIONAL BONDS

year corporate bond with conversion rights attracted some interest, despite its small size. Nomura is the lead manager. However, there is no guaran-

tee that the Taiwanese authori-ties will grant permission for foreign investors to convert the bonds into the underlying Two other Taiwanese compa

nies have issued similar bonds
- Yuen Foong Yu, the Taiwanese paper manufacturing com-pany and Acer, the large Tai-wanese electronics maker. have been sold to a small group of investors.

The conversion premium of

15 to 17 per cent was seen as The issue was priced at par, but traded at between 100% and 101% yesterday. If conversion rights are granted, the bond will become callable by the issuer on July 31, 1993, bonds back to the issuer from July 31, 1996 with a yield of 7.5

In the Ecu bond market, Nat-West Capital Markets launched its first deal in the sector, an Eculoom three-year issue for Asea Brown Boveri, the indus-

NatWest became a recognised market maker in Ecu bonds in February. In the Swiss market, Commerzbank, the German bank raised SFr150m of 10-year subordinated bonds.

The 7 per cent coupon, aimed at retail investors, is % point higher than for a recent unsubordinated bond issue by Ostereichische Kontrollbank, guaranteed by Austria. The Swiss market may prove useful options for banks keen

adequacy guidelines, dealers to buy Bank of America's stock transfer business. The pur-chase price was not disclosed, Reuter reports from San Fran-

to raise capital, to meet capital

Bank of America said it is quitting the stock transfer business because it decided there was excess capacity and there was not enough new customer volume to justify a

W INTE	RNATIO	NAL	BOND	issu	ES
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10bn	5	95.15	1999	2/11/2	Daiwa Europe
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FT-ACTUARIES SHARE INDICES

Hungary to tap sterling bond market for first time

By Tracy Corrigan

THE National Bank of Hungary, which borrows on behalf of the Hungarian government, plans to tap the ster-ling bond market for the first time later this year, after a debut Eurodollar bond offer-

debut Eurodollar bond offering next week.

The Bank hopes to raise
around £50m through a longdated sterling bond issue
maturing in 20 to 25 years,
with a put option after seven
years, according to Mr Bela
Sandor, general manager
(international) at the National
Rank. Rank.

He said the yield spread over the seven-year gilt would be "below 300 basis points". Mr Sandor said be hoped Hungary's imminent Euro-dollar bond offering would raise its profile with international investors

The National Bank plans to launch its \$100m, five-year deal via Bankers Trust Inter-national. The launch spread is expected to be set at 280 to 285 expected to be set at 280 to 285 basis points above the five-year US Treasury yield. The deal will have an option allowing some bonds to be distributed in the US private placement market under US rule 144a. Mr Sandor said he hoped the paper would be bought by fixed-rate investors and would not be asset-swapped and therefore held by banks. This should allow Hungary to broaden its investor base.

Hungary has issued bonds in D-Marks, Austrian schillings and Ecu and was a frequent borrower in the Japanese Samurai bond market. The National Bank plans to

launch a further Ecu100m deal and to raise \$100m in the US private placement market later this year. Hungary's Bal-rating by Moody's, below investment grade, is too low for the Yankee bond market, Mr Sandor said. These financings - two in

dollars and one each in Ecu and sterling — will virtually complete Hungary's \$1bn 1991 funding programme. Hungary has the highest per capita debt of any eastern European country. Successive

continue to service it and it has not defaulted on or resuled its debt.

Outcry over screen trading plan

Jim McCallum and Tracy Corrigan on changes at the options market

Proposals to move UK options trading on to computer screens have unleashed one of the most furi-ous rows in the London derivative markets since they were set up over a decade ago.
Just over seven weeks ago, the boards of the London Traded Options Market and the London International Financial

Futures Exchange endorsed plans to switch to screen trad-ing when the two exchanges merge later this year.

Now, the proposals may be dropped and other methods adopted to tackle the chronic problems of illiquidity and lack

of transparency in the stock options market. Mr Michael Jenkins, Liffe's chief exacutive, said yesterday that changes to existing trading procedures were under consideration. It may be possible to find a combination of changes to the way the market making system operates, he said, but declined to elaborate forther.

made by CMAC, the Corporate Merger Advisory Committee established by Liffe and LTOM, stock options would move to a screen-based system, while the FT-SE 100 index option would remain a face-to-face market. The reasons for the two boards backing such radical proposals are not hard to fathom. The stock options market is dying a slow, painful death in London. The contrast with continental Europe, where equity options markets are thriving, could not be starker. Most of those are screen-based. Perhaps copying them would be the shock treatment necessary to bring turnover back to the levels which existed before the stock market crash of 1987.



Floor-based screens may soon be a thing of the past for London's options traders

is required, the London Stock Exchange vanished on to a computer screen five years ago. Screens, rather than traditional face-to-face trading, seem to be the future of many

markets.
The Liffe and LTOM boards must have expected some oppo-sition when they published their proposals. After all, a screen system would make it difficult for many of the independent options traders to survive and the larger firms would be able to execute their clients' orders, cutting out the need for the independents. Mr Nick Faulks of City of

London Options, the largest independent options market maker, put it bluntly: "In a screen-based environment, we and all the other independents would be out of busine

But what the senior market management will not have bar-gamed for is the strength of opposition among independent traders on Liffe. They make their money from buying and

Britain's largest venture capi-

selling futures contracts on the floor of Lifte and many were surprised they were not going to be given the chance to trade

stock options. They feel that with Liffe's marketing flair, bringing stock options alongside such successful futures contracts as the FT-SE index and short sterling, could be the environment for options to flourish. This would depend upon

some of the privileges which equity market makers currentily enjoy being extended to all options traders. With the locals on Liffe up in arms the tide has begun to

move against a completely screen-based system. However, not all their views are shared by the larger securities houses, particularly those active in the options market. For them, screen-based trading could bring their options departments back into profit-ability. There are even sugges-tions that some of the larger securities houses may with-

trading if floor trading contin-

in any case, the open outcry system is unlikely to be disap-pear immediately. It could be another year at least before the computer systems are in place which would allow options to become fully automated. When LTOM moves into Cannon-bridge, possibly in January, options are likely to remain firmly on the trading floor. But with traders being asked

to subscribe for shares in the new market and a prospectus yet to be written, decisions on the market's longer-term future will have to be made

Since the initial proposals seven weeks ago, business lev-els have fallen. We shouldn't underestimate the damage all of this has done," said one senior options trader. "Institu-tional customers who haven't taken options seriously now say they have been proved right."

Northumbrian Water wins top credit rating

If a precedent closer to home

NORTHUMBRIAN Water has heen assigned a top A-1+ credit rating for its £150m commercial paper programme by Standard & Poor's, the US credit rating agency.
The agency said the rating reflected the new pricing

brian operates. This allows the company to raise prices by 7 per cent a year in real terms

until 1995, among the highest price rises allowed under the tal company, because 3i's own-ership is under review. regulatory regime.

"As a result, operating margins are expected to improve providing for strong internal affects about \$1.4bn of debt. funding of investment. Debt levels are expected to remain moderate," the agency said. S&P has lowered the senior long-term debt rating for 3i,

canital in 3i - have indicated they wish to remain long-term The long-term debt rating has been lowered from AA to AA minus. The downgrading shareholders. However, some of the shareholders may sell all or part of their holdings. S&P has changed the rating outlook for 3i from "stable" to "developing" to show the rating could be reviewed again if 3i is currently owned by the Bank of England and the English and Scottish clearing banks. Both Barclays and Nat-West – who together control a large new institutional inves-tor bought shares in 31 as part about 40 per cent of the share of the change in ownership

LONDON MARKET STATISTICS

_	⁶ The Financial Times Ltd 1991. Compiled by the Financial Times Ltd in conjunction with the institute of Actuaries and the Faculty of Actuaries										
	EQUITY GROUPS	instr			ne 13	e Fac	Wed Jun 12	Tite Jun 11	Mon Jun 19	Year ago (approx)	
Fig	& SUB-SECTIONS Jures in parentheses show number of stocks per section	Index No.	Day's Change	Est. Earplogs Yield% (Max.)	Gross Div. Yield% (Act at (25%)	Est. P/E Ratio (Net)	ad adj. 1991 to date	Index No.	lades No.	Index No.	lødex No.
ī	CAPITAL GOODS (186)	833.16	-0.2	10 92	5.82	11.26	15.96	B34.65	844.93	834.92	913.44
2	Building Materials (24)	1059 95	-05	9,87	5.85	12.65	22.01	1064.98	1075.96	1067.18	1138.28
3	Contracting, Construction (31) Electricals (10)	1284,43	-1.1	8.93	6.29	14.73	31.17		1305.78		
4	Electricals (10)	2395,14	-0.3	10 97	5.59	11.61	61.85		2407.08	2403.63	
5	Electronics (25)	11737.71	+0.1	8.97	5 18	14.84	7.83		1752.95		1892,63
6	Eng neering-Aerospace (8)	1 422,06	-0.7	16.54	5.93	7.27	10 60	425.05 449 40	432.73 451.48	429.90 448.52	499.78 504.52
8	Engineering-General (47)	1 450.01 466.02	+0.1 +0.5	12.23 19.42	5 85 7.42	9.90 6.33	8.73 2.31	449 40	464.54	496.32 459.14	498.27
9	Motors (13)	330 (5	+0.2	12.03	7.35	9.80	9.98	329 48	334.01	325 67	372.00
10	Other Industrial Materials (20)	<u>11529 21</u>	70.2	9.23	5.25	12.75	32.53		1563.88	1530.34	
21	CONSUMER GROUP (188),	1476.42	-0.4	8.05	3,69	15.27	20.13	1481.73	1490.47	1474.45	1337.09
22	Brewers and Distillers (22)	1830 58	-0.2	8.67	3.62	14.04	27.26	1833.86			1624.79
25	Food Manufacturing (20)	1166.20	-0.2	9.83	4.24	12.53	21.35		1177.61	1168.27	1122.22
	Food Retailing (16)	2739.03		7.95	3.06	16.52	30.32		2751.31	2757.58	2498.64
27	Health and Household (21)	3460.93	-0.9	5.55	2.48	20.60	29.05			3469.77	2549,27
29 30	Hotels and Leisure (23)		-0.5	10.12	5.35	11.73	23.57 22.92				0.00
31	Media (26) Packaging, Paper & Printing (17)	1423.10	-0.1	9.11 7.97	4.91 4.72	13.69 15.17	11.81	697.63	698.43	690.66	616.53
	Chance (33)	011 99	+0.1	B.47	4.04	15.43	13.06	915.05	920.45	912.69	862.82
35	Stores (33) Textiles (10)	56) 75	+0.3	9.53	5.56	12.95	21.43	559.95	556.89	535.54	512.96
40	OTHER GROUPS (107)	1735 74	-0.1	9.97	5.17	12.73	13.71		1244.60	1235.47	1212.04
41	Business Services (12).	1221 34	+0.5	10.79	5.33	11.39	13 23			1203.40	0.00
42	Chemicals (21)	11 377 65	-0.5	8.26	5,23	13.72	31.63		1393.65	1387.02	
43	Conglomerates (10)	1490.81	+0.2	10.21	6.96	11.81	17.49		1507.78		
44	Transport (13)	2235.79	-0,1	11.03	4.71	11.19	36.17		2230.86	2202.74	
45	Electricity (14)	1204.28	-0.3	11.51	5.54	10.88	0.00		1222.59		0.00
	Telephone Networks(4)	1495.57	+0.4	9.95	4 07	13.14	0.00	1489.27	1490.64	1476.39	
47	Water(10) Miscellaneous (23)	2349.86	-1.1	16.92	6.40 4.98	6.55 21.22		2376.71 1920.03	2394.45 1931.31	2377.33 1909.00	
-70	INDUSTRIAL GROUP (481)	1707.00	-0.5	6.05					_	_	
			-0.2	9.23	4.59	1331	17.29		1256.16	1203.76	
-51	011 & Gas (19)	2368.51	-0.4	11.46	_5.78	11.49		2378.93	2413.86	1	2321_03
	500 SHARE INDEX (500)	1140.21	-0.3	9,52	4.74	13.05	_		1354.78	1341.08	_
61	FINANCIAL GROUP (97)	795.46	+0.3	-	5.99		19.69	793.26	197.22	785.95	814.94
62	Banks (9)	892.27	+0.5	7.73		18.76	22.63	888.09	895.16	881.04	862.16
66	Insurance (Life) (/)	1201.10	+0.9] -	5.51	- 1			1490.53	1469.89	713 58
67	Insurance (Composite) (6)	001.06	+0.5	7.00	6.63	10 50		657.96 1119.96	659.92 1122.19	644.37 1096.36	
68	Merchant Banks (7)	427 20	+0.9	7.02	5,94 4,93	18.54	26.21 8.32	428.07	423.41	422.71	456.33
69	Property (40)	931 16	-0.9	6.72	5.18	20.57	16.45	939.17	947.91		1100.66
70	Other Financial (20)	280.32	-0.3	9.40	6.68	13.21	5.24	281.24	280.57	280.76	
71	Investment Trusts (70)	1219 59	+0.4	-	3.45		17.72	1214.60	1219.19	1211.33	1227.79
	ALL-SHARE INDEX (667)	1208.74	-0.2	_	4.87		19.57	1210 86	1220.12	1207.25	
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BUSINESS SOFTWARE

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UK COMPANY NEWS

Watson &

Philip up

10% and

optimistic

April 26.
Turnover increased 7 per cent from £205.27m to

The purchase of Amalgamated Foods, which extends W&P's coverage into England,

went through on May 29, and the figures have been merger

£220.6m.

High rhodium prices help lift Johnson Matthey 39%

By David Owen

lan

BENEFITS of rationalisation combined with a windfall from produce a better than expected annual result at Johnson Matthey, the precious metals

group.

Pre-tax profits for the year to
March 31 1991 climbed 39 per
cent to a record 286.8m cent to a record 286.8m by a 24.8m exceptional charge (248.2m). The shares rose by relating to further redundan-

10p to 30tp; The figures benefited from both a net 2500,000 exceptional gain (against a hefty Elam charge previously), and a £3.2m hiterest credit (£700,000

paid):
Average rhodium prices
weighed in at £2,346 per ounce
in 1969-91, compared with £695,
making it about eleven times

making it about eleven times more valuable than gold on a pound for pound basis. This helped JM in two ways.

First, bread and butter tho-dium trading yielded benefits of "several million pounds," according to Mr Richard Wakeling, chief executive, compensating for the effect of lower gold and platform rives. gold and platinum prices.

Second, a 25.2m exceptional gain from the disposal of sur-plus rhodium stocks was

The company said that it was possible there would be a further surplus in the current year. The gain was mainly offset

cies and rationalisation Mr David Davies, chairman, Mr Lavid Davies, chairman, said that JM still had more than £160m worth of assets that were not "earning their keep." He said that radundancies in the current year would be "considerably less" than in 1990-91, when they totalled

Group turnover advanced by just over 14 per cent to £1.73hn (£1.51bn). Fully diluted earnings per share climbed by 42 per cent to 24.3p (17.1p). The final dividend is 6.25p for a total of 9.25p (8.5p).

e COMMENT These results will do much to

bolster the Johnson Matthey management's credibility. The slim £200,000 improvement in operating profits was not expected by many analysts (in spite of what one termed "this bonanza in rhodium") and indicates that benefits from the rationalisation programme are

already showing through.

If a similarly speedy turnround can be achieved in those
units which remain below target, JM should continue to progress in the current year, notwithstanding its exposure to the depressed automotive and UK housing markets. A more favourable exchange rate

more favourable exchange rate profile should also help.

Much of this is already reflected in the shares; which are on a p/e of around 12, assuming 1991-92 profits of some £70m. But for those whose horizons extend beyond the end of 1992 — by which time all cars manufactured in the European Community must be fitted with catalytic converters — JM might still prove a decent investment.

Mr Ian Macpherson, chair-man and chief executive, said the economic climate had worsened and the business was not recession proof. Bad debts had increased. was the priority for the next six months, and this would

six months, and this would involve costs. However, the share issue in April had raised £11.2m more than the £35.5m paid for Amalgamated Foods, leaving funds for development and he was cantiously optimistic for the second half.

Earnings per share in the first half were 9.3p (8.3p restated) but were 50 per cent up on the 6.2p reported a year ago.

Merging the two busin

ago.
The interim dividend increased to 4p (3.1p), as predicted at the time of the acqui-

The shares slipped 5p to 338p yesterday, which com-pares with the issue price in April of 262p.

Staveley calls for £27m to fund purchase

STAVELEY Industries, the British Salt, measurement and mechanical and electrical services group, yesterday launched a £27.4m 1-for-5 rights issue and said it proposed to buy out the minority interest in Weigh-Tronix, its US mea-WATSON & PHILIP, the Scottish food wholesale and retail group, which in April issued shares to pay for a £35.5m acquisition that doubled its size, yesterday reported a 10 per cent rise in pre-tax profits from £3.8m to £4.2m in the half year to Auril 26. surement business.

The announcements came as Staveley unveiled pre-tax profits boosted by the inclusion of Chronos Richardson, the international measurement busi-ness, the acquisition of which needed a 1-for-4 rights issue 15

Pre-tax profits came out at £28m (£24.5m) in the year to the end of March, on sales of

the end of March, on sales of £329.5m (£264m).
Pitched at 150p per share, the rights issue is not conditional on the purchase of the outstanding 43 per cent in Weigh-Tronix, valued at about \$23m (£14m) under the terms.
A final dividend of 5.9p (5.5p) proposed making 8.2p (7.6p)

The comparable figures have been restated from sales of £122.4m and pre-tax profits of for the year. Earnings per share were 21.2p (21.6p). Mr Brian Kent, chairman, said buying the minority stake was in Weigh-Tronix was a log-

AMBER DAY, the fashion retail group, has

launched a £24.4m rights issue to wipe out debt and expand its What Everyone Wants

cnam.

The issue of 31m shares at 83p each, on a 1-for-3 basis, will give the group net worth for the first time since May 1990's acquisition of WEW. That £46.7m deal included a 5-for-8 rights issue at 45p.

Amber Day's share price, which had risen to 102½p by the beginning of this month, shed 3½p to close at 98p yesterday.

Mr Philip Green, chairman and chief

Mr Philip Green, chairman and chief executive, said the WEW chain was now

the core of the business. It would account for the lion's share of the forecast pre-tax

profit of £9.75m for the year to August 3.

This would be well over three times last year's total of £3.02m, which included only

European operations. Weigh-Tronix made net income of \$2.4m in the year to March 30. That was a fall of 15 per cent, but was achieved amid some upheaval in the company after the founder retired.

purchase, bought mainly for its

On current trading, Mr Kent warned that Staveley's order books in some areas had con-tracted and he could "not be certain" the lost ground could be made up in the second half.

• COMMENT

This might be Staveley's second rights issue in 15 months but it is scarcely controversial The group essentially had little choice but to buy out the minority in Weigh Tronix after it had acquired a business with very similar activities in Richvery similar activities in near-ardson. Also, buying it for cash would push gearing to 80 per cent, while doing it this way gives Staveley further scope to add to its international operations. As these results demonstrate, Staveley is better-placed than many other UK companies to weather continuing difficult trading conditions this year. Pre-tax profits are

Amber Day £24.4m rights to clear debt

a couple of months from WEW. The Wood-

house and Review menswear shops in the south of England had suffered in the reces-

sion and would make only a small contri-

bution, Mr Green said.

Earnings per share would be at least 6.82p and the total dividend would rise 30

per cent to 2.6p.

The £24.4m rights issue proceeds would virtually wipe out debt, which stood at £23m last July. It had not come down since

then because of the purchase of freehold sites, the opening of eight WEW stores, bringing the total to 45, and refurbish-

Interest costs would total about £3m for

the year.

The group planned to take advantage of opportunities to acquire sites and would



Brian Kent: buying rest of Weigh-Tronix a logical step

bound to be down but probably only to about 528m. That gives earnings adjusted for the rights issue of a little less than

year. It had improved its management and information systems to cope with this.

Mr Green said the group was about to appoint its first finance director. It had just brought two WEW directors onto the

main board and recruited a new non-exec

Late last year, the former owners of WEW, Mr Gerald and Mrs Vera Weisfield, resigned as non-executive directors after a

disagreement over strategy. They later sold their 17 per cent stake.

Amber Day also made news this spring when it switched auditors, replacing Stoy Hayward with Coopers & Lybrand Deloitte, one of the Big Six. Mr Green said yesterday the change had had nothing to

Health and personal products side underpins advance at LIG

LONDON INTERNATIONAL Operating margins of 13.4 per Group, the consumer products and services group – its products include condoms and cent in 1988-87. The interest Group, the consumer products and services group — its products and services group — its products include condoms and gripe water — raised profits before tax and exceptionals by 7.7 per cent in the year to March 31 from 236.5m to 2323m.

However, on a comparable basis the percentage increase was greater, at just under 15 per cent, because LIG provided 12.3m for supplementary interest on a convertible bond, which has an investor put option in March 1992, for the first time.

There was also an excep-tional charge of £5.8m (nil) cov-ering supplementary interest on the bond for previous years. After this pre-tax profits were

Group turnover rose 5 per cent to £369.2m and operating profits by 9 per cent to £49.6m.

charge was 28m (£8.9m).

A fall in the tax rate to 27.5 (30.4) per cent meant earnings per share increased more than analysis had expected to 20.1?p plementary interest had been charged in the previous year). charged in the previous year).

Operating profits from health and personal products rose 15 per cent to £37m on sales 5 per cent higher at £247.7m. Operating profits in photo-processing were down 14 per cent to £12.5m.

A final dividend of £.25p [5.85n] is proposed to give a

(5.65p) is proposed to give a total of 9.25p (8.35p), up nearly 11 per cent.

well from the shock of the

LIG's shares have recovered

rights issue in January — which was at 1909 — and the figures met analysts forecasts. The current year has a number of plus points. The adverse effect of exchange rates last year should be reversed. The group will have a full year of the rights money rather than just two months, and the bal-ance sheet is in better shape. And the Biogel gloves business will start to pay off outside the UK. Recession will still be affecting the overall business though: the tax charge will be rising again and the full weight of the new shares will bear on earnings. Foreasts are for about £50m after supple-mentary interest, and earnings per share barely higher. A prospective p/e about 12.6 is not demanding for a consumer products group with strong brands and high market

Lord Sainsbury receives 8%

retail sector, the annual reports of J Sainsbury and Storehouse reveal some changes to directors' res ation, writes Michiyo Naka-

At Sainsbury, the highest paid director received £217,000, against £220,000 last year, despite the group's 15 per cent increase in pre-tax profits to 2518.2m. The group aid it would not identify the

Sainsbury, chairman and chief executive, received a modest 8 per cent increase, from £175,000 to £189,000, in the Meanwhile, Mr David Dwor-kin, the American chairman and chief executive of Store house's BhS division, became

the group's highest paid director, receiving £369,577, excluding pension payments.

1	DIVIE	ENDS	ANNO	UNCE	D	· ·
		Current payment	Date of payment	Corres - ponding dividend	Total for year	Total last year
•	Barbour lodexlin	4.4	Oct 7	4	-6.6	6
١,	Bradstock Gpint		Sept 26		•	4.5*
	BTPfin		Aug 16	5.1	8.41	7.85
ŀ	Cable & Wirelessfin		Oct 1	8.8	11.8	10
•	Chiltern Radioint		July 26	1	-	4.8
•.	Chrysellsint		-	2	-	· 4
٠.	Cropper (J)fin	1.925	Aug 13	1.825	29	2.7
	Eldridge Popeint	0.875	Aug 3	1.75	-	4.1
i.,	lawickfin	0.38	Aug 22	0.4	D.B	0.6
	Erskine Housefin	4.35	July 31	4.35	6.65	6.65
•	Finley (James)fin	2.15	July 25	2.15	4.15	4.15
	FKIFin		-	2	3.3	4
	Johnson Mattheyfin	6.25	Aug 5	· 6	9.25	8.5
1	Locker (Thee)fin	7.1	July 26	1.1	1.8	1.8
	London Intlfin		Oct 1	5. 8 5	9.25t	8.35
	London & Metrofin	iin .		4.25	nii	6.65
	nt	2.2	Aug 30	2.2		8.95
	ML Holdingsfin	2.6	. •	2.6	3.45	3.45
	RCO Holdingsint	4.2	Sept 27	3.5		10.5
	Selvesen (C)fin	3.85	Aug 9	. 3,5	6.6	6
1	Smith New Courtfin			3_	3.5	3
	Staveley lodsfin	5.9	Aug 6	5.5	8.2	7.6

pay increase

	payment	payment	dividend	year	year
Barbour Indexlin	4.4	Oct 7		-6.8	6
Bradstock Gpint	1.35	Sept 26	1.25*	-	4.5*
BTPfin	5.45	Aug 16	5.1	8.41	7.85
Cable & Wirelessfin	.8.1	Oct 1	6.9	11,8	10
Chiltern Radioint	11	July 26	1	-	4.8
Chrysellsint	ηJI	-	2	-	. 4
Cropper (J)fin		Aug 13	1.825	29	2.7
Eldridge Popeint		Aug 3	1,75	-	4.1
lawickfin	0.38	Aug 22	0.4	D.B	D.6
Erekine Housefin	4.35	July 31	4.35	6.65	6.65
Finley (James)fin		July 25	2.15	4,15	4.15
FKIfin			2	3.3	4
Johnson Matthey ,fin	6.25	Aug 5	· 6	9.25	8.5
Locker (Thee)fin	7.1	July 26	1.1	1.6	1.8
London Intlfin	6.25	Oct 1	5.65	9.25t	8.35
London & Metrofin			4.25	nil	6.65
Lovell (YJ)Int		Aug 30	. 22	-	8.95
ML Holdingsfin	2.6		2.6	3.45	3.45
RCO Holdingsint		Sept 27 :	3.5		10.5
Selvesen (C)fin		Aug 9	3.5	6.6	6
Smith New Courtfin			. 3	3.5	3
Staveley lodsfin	5.9	Aug 6	5.5	8.2	7.6

*Equivalent after allowing for scrip issue. fOn capital rights and/or acquisition issues. §USM stock.

EUROPEAN FUTURES & OPTIONS EXHIBITION

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Floating Rate Notes due 1994

In accordance with the provisions of the Notes; notice is y given that the Rate of Interest for the three month period ending 11th September, 1991 has been fixed at 11.1875% per annum. The interest accruing for such three month period will be £281.99 per £10,000 Bearer Note, and £2,819.86 per £100,000 Bearer Note, on 11th June, 1991 entation of Coupon No. 6.



11th June, 1991

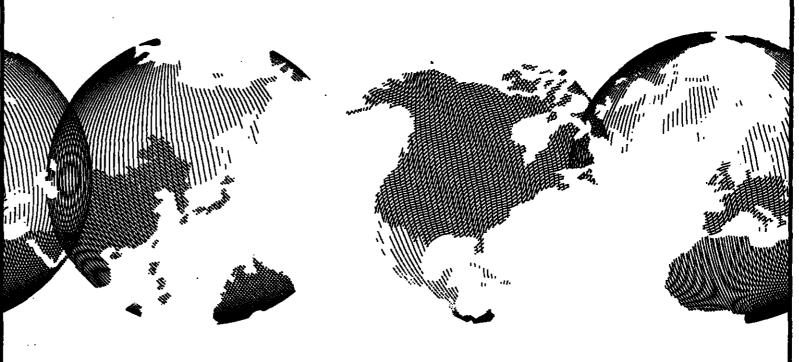
Agent Bank

Gold & Silver to rally?

172 his private of the control of th

Growth worldwide pays dividends

- Profit before taxation has increased by 16% to f_{609m} – an increase of f_{82m} .
- Recommended full year dividend increased by 18%
- Turnover exceeded £2.5 billion an increase of 12%.
- Mercury trading profit has increased by 75% to £116m.



CABLE & WIRELESS ANNUAL RESULTS

(Audited Results)	1991 £m	1990 £m	% Growth
Turnover	2,593	2,316	12%
Profit before taxation	609	527	16%
Earnings per share	31.3p	31.3p	-
Recommended dividend per share	11.8 _P	10.0p	18%

CABLE & WIRELESS

NEW MERCURY HOUSE, 26 RED LION SQUARE, LONDON WC1R 4UQ.

Recommended final dividend of 8.1p payable 1st October 1991. which the auditors have issued an unqualified report, will be posted to shareholders on 21st June 1991. Copies will be available from the Company Secretary If you have any enquiries as a Cable & Wireless shareholder, please call us in the UK on 071-315 4455, or in the US on (212) 593-4813.

UK COMPANY NEWS

London & Metropolitan falls £100m into loss

By Vanessa Houlder, Property Correspondent

LONDON & METROPOLITAN, ers. In the refinancing package the property developer that was rescued by its banks in February, yesterday announced a £100.3m pre-tax loss for 1990, compared with a £10.39m profit for 1989.

The announcement of the loss £88.8m of which was taken at the interim stage. left the shares unchanged at 4%p. The bulk was due to write-downs in the group's property portfolio, which nearly halved in value last year, and the collapse of the consortium that planned to buy County Hall, the former headquarters of the Greater London Council.

The collapse of the County
Hall sale in October, coming on
top of the strain inflicted by
falling property values, pushed

agreed in February, £34.3m of unsecured debt was converted into five year debt, the secured debt was extended until June 30 1992, the banks provided £18m of working capital and took warrants which could be converted into a maximum of 49.9 per cent of the company.

The company has sold 13 UK properties with a value of £18.5m since the start of the year. So far the company has met the cashflow targets set by the refinancing arrangements, At the operating level, there

profit), on turnover signifi-cantly down at £12.89m (£52.58m).
The £88.8m provision broke

down into £54.8m against its development properties, £7.4m

£7.5m against its investment proper ties, £12.7m against investments in associated undertak-ings, £2.22m against investments, £750,000 for reorganisation costs and £3.43m for

refinancing costs.
In addition, it had to take a £5m provision for costs arising from the collapse of the County Hall Development Corporation and a £2.5m provision for deposit paid on the building. The company has restated

its 1989 figures by £3.5m net of tax, since a contract signed in Pont Royal, a development subsidiary in the South of France, was rescinded in 1990, after conditions of the deal

The loss per share was 171.9p (earnings 15p). There is no divi-

Lovell tumbles to £1.52m as recession hits property market

By Andrew Taylor, Construction Correspondent

V.J. LOVELL, the housebuilder and developer under threat of a possible takeover bid from Taylor Woodrow, yesterday announced a 71 per cent fall in pre-tax profits for the six months ended March 31.

Taylor Woodrow, a much larger construction and property development group, revealed last Friday that it had acquired a 4.9 per cent stake in Lovell for "investment pur-

poses."
Mr Antony Hichens, chairman of Lovell, yesterday said he had spoken on the telephone to Mr Peter Drew, head of Taylor, following the share

"The conversation was polite and courteous but he [Drew] did not give anything away about his intentions other than that he was pleased at the price he had paid and the yield on the shares," said Mr Hich-ens, adding that a bid would be vigorously defended.

Lovell's pre-tax profit fell from £5.29m to £1.52m in the half year, as its private housing and commercial property activities were hit hard by the



Antony Hichens: bid would be vigorously defended

(6.7p) but the interim dividend again 2.2p. Figures exclude any provisions for further losses on the group's urban renewal, London housing and commercial prop-erty, which in April Mr Hich-

between £22.5m and £25.9m this year, Full extent of the provisions will not be known until the year end, Mr Hichens said.

ens had warned would be

After the provisions, and tak-ing into account the recent would have a book net asse value of 125p-130p a share. This compared with the share price of 159p yesterday. • COMMENT

The long term attraction to Taylor is Lovell's 3,500 plot land bank, three-quarters of which was bought relatively cheaply before 1987. The group acquired its stake at an average price of less than 133p a share. If Lovell's price falls it has the potential to buy assets on the cheap; if it rises the group will make a nice profit on its shareholding. This looks an ideal position provided Taylor does not lose its head and is forced to bid up the price in a hostile bid for a company which, including its off-balance sheet financing, will have gear-ing of near 100 per cent after the rights issue. Taylor there-fore can afford to take its time with no other rival bidder on the horizon. Without the pros-pect of a bid Lovell's share price would look very vulnera-

Smith New Court near halved to

By Richard Waters

PRE-TAX profits at Smith New Court, the securities company, were nearly halved, from £14.53m to £7.57m, in the year to April 26, following a dip in stock market activity arising from the crisis in the Gulf.

Smith, the largest indepen-dent left in the securities busi-ness, described the result as satisfactory in the light of the aggregate £353m losses incurred by members of the London Stock Exchange last

Mr Michael Marks, chief executive, said that two-thirds of Smith's income for the year had been earned in the first and last quarters. Gross income as a whole was equa income as a whole was equal to the previous year, but costs had risen as a result of new recruitment in the UK agency broking and corporate finance

businesses.
Around half of Smith's income came from its traditional market making business. The results do not include the substantial profit the company is believed to have made helping Hanson to build its 2.82 per cent interest

in ICI last month.

Earnings for the year came to 4.1p (23.5p). The final dividend is 3p to take the total to 3.5p (3p).

Receiver at Ibex as deal with CSG fails

The rescue of Ibex, the USM-quoted recruitment and employment agency, has fallen through and the company has gone into receivership, writes Jane Fuller.

Less than a month ago, Ibex was supposed to have been saved by Corporate Services Group, which planned to take it over in a £1.2m all-share Ibex's borrowings were then

said to be £6.6m, compared with shareholders' funds of £37,000. It had lost £8.15m pretax in 1990, on turnover of

CSG said yesterday that the Ibex board had since declared that current and prospective pated and working capital facilities were inadequate.

Brent Walker deal paves way for funds

By Maggie Urry

A DEAL between Brent Walker, its banks and the holders of its £101.9m convertible capital bond, was finally concluded early yesterday morning, people present at the late-night meeting said yesterday.

The shares closed up 1p at 26p.

The deal is expected to open the way for banks, which are owed £1.3bn by the lei-

sure group, to advance £20m needed for working capital.

Most of the banks have agreed to put up

their share of the money, although a handful, mainly in the Far East, have yet to send letters of consent. None of the banks has refused. Bankers said the deal with the bond-holders also made it more likely that the

banks would agree to restructuring proposals put to them a week ago.

These proposals are intended to put the

group onto a firmer financial footing, so

The plan envisages Brent Walker keeping its pubs and bookmaking activities, while disposing of other assets such as leisure complexes in the UK and on the

The banks have until June 22 to approve the proposals, which would convert \$250m of the debt to ordinary and preference shares, and set an 11.5 per cent interest rate on a further 1720m, with the prospect of some of the interest being rolled up or

converted to more shares. However, next week the banks owed 250m through William Fill, Brent Walker's betting shop chain which had been financed on an off-balance sheet basis, are to meet the group's lead bankers. These banks have different interests to those which have lent directly to Brent Walker,

allowing it to trade its way out of its and must also agree the terms. Under the proposals they would receive capital repayments as asset disposals took

> Mr Christopher Sporborg, deputy chair man of Hambros Bank and head of Hambros Group investments, which holds some of the honds, who has been acting as a conduit between the company and the bondholders, said that an understanding had been reached and all parties involved were honey.

> were happy.
>
> Mr George Walker, coasted two weeks ago as group chief executive, and his family bought £29.5m of the bonds when they were issued iast November as part of Brent Walter's emergency refinancing.
>
> Other bondholders are Jefferson Smurfit the frigh party refinancing. fit, the Irish paper packaging group, and its chairman Mr Mickael Smurft and Lon-rho, the international trading group.

Salvesen rises 7% and slims distribution

CHRISTIAN SALVESEN, the distribution, manufacturing and specialist hire company, yesterday announced a 72 per cent increase in pre-tax profits but made a substantial provision for slimming its distribu-tion operations.

Turnover rose by 11 per cent to £422.7m in the year to March 31 and pre-tax profits advanced to £66.6m (£62.1m). Earnings per share were 10.7 per cent higher at 16.6p and a final dividend of 3.85p makes a total for the year of 6.6p, an increase of 16 per cent.

An extraordinary charge of gamisation and new business \$13.3m includes a \$12.9m write gains were expected to come

down on its distribution contract with Languese Igio, the German frozen food manufac-turing subsidiary of Unilever, plus the costs of getting out of "hire and reward" trucking: more than 90 per cent of the group's distribution business is now on a contract basis.

In distribution, sales advanced from £222.8m to £248.4m, but trading profit was flat at £27.5m. In the UK, Salvesen said performance had been affected by the sluggish-ness of high street trade, but the benefits of last year's reorgains were expected to come

through in the current year. through in the current year.

The group was rationalising its distribution operations to focus on France, Belgium, the Netherlands and Spain, but the German market for contract distribution had developed much more slowly than expected and a thorough review of the business there was being undertaken.

Specialist hire continued to show the best results, with trading profits up 38 per cent to £21.8m on sales of £82.4m, an increase of 24 per cent.

The group's third division, manufacturing, saw trading profits down 9.9 per cent at

291.9m (187.6m). Salvesen Brick saw trading profits slump 42 per cent to £5.6m, but the group said sales volumes dropped by only 2.8 per cent and over the past two years national market share had risen from 3.6 per cent to

5.5 per cent. This was partly offset by food services, where trading profits in processing frozen vegetables grew by 12.5 per cent to £11.2m. Vikoma, which produces pollution control equipment, more than doubled trading profits to £1.4m.

Welsh Water advances 32% to £128m

By Clare Pearson

WELSH WATER yesterday highlighted a decision to invest £25m into environmental projects, on top of planned spending under its capital pro-gramme, which it had made in the light of a strong financial performance in the year to end-

Mr John Elfed Jones, chairman, said that with pre-tax profits up 32 per cent to £128.1m, Welsh had undertaken further work in areas that included water treatment and lead piping replacement. The extra investment compares with \$160m spent under the programme over the year.

Earnings per share were up at 82.2p (61.7p). A final divi-dend of 13p is being recom-

mended making 19.5p for the year, a 16.4 per cent increase over the notional previous year's payment.

Higher UK interest rates Other activities span leisure, helped the pre-tax line, with net interest receivable standwaste disposal. ing at £33.2m (£33.4m). Including at cost the 9.9 per cent stake taken in South Wales Electricity last December, net cash stood at £184.5m at the

year-end. Additionally, net operating costs were held at £197.8m (£191.7m). The company said that after discounting one-off privatisation costs in the previous year, the increase was below inflation at 9.1 per

Group turnover was £293m

(£255.3m). The core water and sewerage business provided all but £300,000 of operational

engineering consultancy and The previous year's results

are calculated as if the com-pany, floated in late 1989, had been privatised for a full-year. Actual pre-tax profits for the 12 months to end-March 1990 were

O COMMENT No wonder Welsh Water is so keen to emphasise its extra environmental projects: having put up bills by the maximum allowable for two years run-

ning, it certainly has not

Mr Peter Bijur

Texaco Europe

Mr Egil Sael

Statoil Exploration and Production

Commission of the European Communities

Mr Robert De Bauw

Mr Ron Probert

Mr Ronald Custis

Mr Peter H Steen

Energy Industries Council

Ministry of Energy, Denmark

Mr Chris Greenfree

British Gas plc

LASMO plc

decided to help customers out by way of its charging policy. It has also come in for criti-cism for buying that stake in that has furnished it with a nice paper profit, but the other utility appears not at all interested in the cooperative ven-tures the investment was meant to foster. Meanwhile, Mr lan Byatt, water industry regulator, is bound to notice that Weish's financial position is more buoyant than that assumed at privatisation. Still, assumed at private and for the though they are not for the totally risk-adverse, the shares look pretty good value on a prospective yield of more faan 7.5 per cent. Pre-tax profits this

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Taylor Woodrow achieved the third best result in our 70 year history. Our turnover rose to a record £1,411.6m and consequently, your board could see no reason to modify the steady prowth of dividends.

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We have rationalised the struct We have rationalised the structure
of the Group, shedding duplication in management and
moving proven profit achievers to key positions of authority.
Our UK construction company has been restructured into naturally self-sufficient profit centres, each under

the leadership of proven directors. During the year we painstakingly planned the integration of our three major construction groups

worldwide and that is now at an advanced stage. We have out back housing starts and concentrated on securing planning consents for housing develop-ments, in preparation for the upturn.



In commercial property develop-ment we have invested an increasing amount of time in improving our stock and securing opportunities for

the future. We are most optimistic about our future in Europe and believe that the renewal of property demand will be seen first in shopping developments and later in the Lond Net rental revenue in

The new generation of house designs will, we believe, restore Taylor

the quality league of housebuilders.

£44.5m in the year and although the value of our portfolio was written down to £646.1m, we continue to view this vital sector of our business with great confidence.

Our trading companies are, we believe, a worthwhile rowth area, as indeed is the investment in our emerging

Taylor Woodrow continues to grow in the service of the community, tackling new problems whether they are in the heat and stench of the Kuwait oil-fields, or in the noise and bustle of our city centres. We continue to be adventurous and also persistent in achieving our goals.

£83.4m

16.8p

9.5p

Highlights of 1990

Turnover £1,411.6m Profit before tax Earnings per share Dividends per share

TAYLOR WOODROW

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LONDON, 2 & 3 JULY, 1991

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Dr Thorleif Enger Norsk Hydro a.s.

Mr John E d'Ancona

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Professor Alexander G Kemp University of Aberdeen

Mr Peter Gaffney Gaffney, Cline & Associates Ltd.

Sir Philip Jones CBTotal Oil Marine plc

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Altogether the group shed 1,700 workers in 11 closures.

An extraordinary provision of £16.89m (£7.32m) was made for

Year-end borrowings rose

from 160m to 523m, gearing of

FKI has been struggling to find

its way since the demerger from Babcock and the abandonment of the original plan to

sell the North American opera-tion. The share price is still less than half its August 1989

level. However, the omens are better. A swift review is prom-

ised, the turnround in US auto-

mation has been impressive and the business should be an

early recoverer. For the future, one of the big questions will be whether to keep the low-mar-

gin US motor components business. A forecast pre-tax profit

of 234m gives a prospective pie of 10 on yesterday's close of 56%p. Even though the interim news will be grim, the shares

are beginning to look worth

buying for recovery and a 7.8

The aircraft handling group made good progress during the year, but was hard hit by the decline in air travel during and

Gearing over the period rose from below

50 per cent to 79 per cent on debt of £21m, but the interest charge remained covered

8.6 times. The debt rose as a result of

reorganisation and start-up costs and a higher level of working capital. Mr Pollock expected gearing to fall below 50 per cent

by this year-end.
Sales under the JP283 contract fell to

only film last year, compared to £34.4m, over half group sales in 1987.

further rationalisatio

O COMMENT

33 per cent.



13% Guaranteed Series 'A' Notes Due 1993

NOTICE IS HEREBY GIVEN that pursuant to Condition 6(B) of the above mentioned Notes (the "NOTES") The Mitsubishi Bank of Australia Limited will, on 15th July, 1991 redeem A\$13,250,000 in principal amount of the Notes at 100.5% and that the following Notes, identified by serial number, have been drawn by lot by The Mitsubishi Bank, Limited as Fiscal Agent for the holders of the Notes.

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Please note numbers covered by the spreads indicated by a hyphen are to be included.

Notes not listed above are not affected by this redemption. The Notes specified above should be presented and surrendered on 15th July, 1991 for redemption the Notes specified above should be presented and surreindered on 1911 July, 1991 for reachiphod together with all unmatured coupons at the specified office of any of the Paying Agents listed below. On such presentation and surreinder payment of the full principal amount of such Notes will be made by U.S. Dollar cheque, at an Australian Dollar exchange rate to be determined on 11th July, 1991, and drawn on a New York City bank or by transfer to a U.S. Dollar Account maintained by the payee with a New York City bank.

Coupon due for payment on 15th July, 1991 should be detached before presentation and surrender of the Notes specified above and presented for payment in the usual manner.

PAYING AGENTS

Kredietbank S.A. Luxemi 43, Boulevard Royal, Lancembourg. The Mitsubishi Bank, Limited,

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Mitsubishi Bank (Switzerland) Ltd. Lowenstrasse I, P.O. Box 6690, 8023 Zurich

14th Floor, Tower 1, Admiralty Centre, 18 Harcourt Road, Central Hong Kong. Morgan Guaranty Trust Company, of New York,

20 Collyer Quay, No. 01-02, Tung Centre, Interest shall cease to accrue on the Notes specified above with effect from and including 15th July. 1991 and all coupons (whether or not attached to such Notes) relating to any interest payment date falling due after 15th July, 1991, shall thereupon become void.

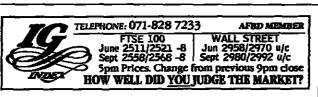
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Turnover was down slightly in leisure spending and at £50.32m (£52.9m) while increased pressure on margins.

Jas Finlay falls 21% HARDWORKING to £9.7m

JAMES FINLAY experienced a decline in all of its main activi-ties in 1990, which resulted in a 21 per cent fall in pre-tax profits from £12.29m to £9.7m on sales which were down almost 19 per cent from £183.47m to £149.13m.

FKI, the electrical engineering group which demerged from Babcock International nearly

two years ago, saw pre-tax

profit fall by 27 per cent, from £54.72m to £40.15m, in the year

to March 31.

The final dividend was cut to 1.3p (2p). The 3.3p (4p) total was covered twice by earnings

per share of 6.71p (9.38p).
Mr Jeff Whalley, who recently moved up from deputy

chairman to chairman, said the group was changing its style after the "rip roaring 80s", when his predecessor and long-time colleague, Mr Tony Gar-tland was in charge "Tony

tland was in charge. "Tony was a deal-maker, I was on the operating side."

With a change of style and a strengthened board, the man-agement had embarked on a

review of the 50-subsidiary group, which turned over 1776.36m (£326.28m) last year.

Mr Norman Scoular, chief executive, said that of the

£14.6m fall in pre-tax profit, an increased interest bill

accounted for £5.5m, adverse

currency movements £4.5m, and the rest followed recession

ML HOLDINGS, the aerospace and components distribution group which made parts of the JP233 "airfield-denial" weapon used in the Gulf War, yesterday reported a 41 per cent fall in pre-tax profits

from £10.59m to £6.29m in the year to

March 31. Sales fell 19 per cent to £92.4m

(£113.44m) following the end of the JP233 contract with the Ministry of Defence, reduced defence sales following the end of

the Cold War and the effects of recession.

Earnings per share declined to 8.3p (13.8p) but the company recommended a maintained full-year dividend of 3.45p

By Andrew Bolger

CHRYSALIS GROUP, the

records, communications and

nedia group, partly blamed a lack of consumer confidence

during the Gulf war for a pre-

tax loss of £2.85m in the six months to February 28, com-

pared with profits of £487,000.

companies in particular experi-

enced an exceptionally quiet Christmas, principally due to

the absence of major album

releases. However, fortunes had improved considerably in

the third quarter.

The company said record

Chrysalis £2.85m in red

The contribution from plantations fell from £5.34m to 23.8m and from trading, manufacturing and merchanting from £2.15m to £1.03m. Merchant banking, treasury and international confirming saw its input drop to £712,000 (£2.92m), though oil and gas interests made a profit of £452,000 (loss £1.77m).

The final dividend is main-tained at 2.15p, for an unchanged total of 4.15p on earnings per share of 6.2p

All-round growth lifts RCO 19%

Although faced with difficult trading conditions, RCO Holdings, the contract cleaning and related services group, expan-ded in the first half, lifting pre-tax profits by 19 per cent. Profits rose from £1.73m to £2.06m and came from a 20 per cent increase in turnover to \$20.96m (£17.48m).

The directors said many clients were endeavouring to cut their costs but, so far, all sec-tors of the business continued to expand at a satisfactory

Barnings per share worked through at 12.48p (10.29p) and the interim dividend is raised

to 4.2p (3.5p).

losses per share increased from 0.11p to 7.12p. The company said in view of these disap-pointing results, it would pass

its interim dividend. Chrysalis said that while the

distribution company Lasgo Exports and the music publish-

ing activities made increased

profits, its communications

and media side suffered from the lack of demand for pro-

gramme-making in the run-up

to Channel 3 franchise applica-tions. Amusement machines

were also hit by the downturn

Eldridge Pope slips into £264,000 loss

Eldridge Pope & Co, USM-quoted brewer, declined into losses in the first half end-ing March 31. The deficit of £264,000 compared with pre-tax profit of £51,000 in the previous first half.

The directors of the Dorches ter-based company have halved the interim dividend to 0.875p (1.75p) but expressed confidence for a better second half. The half-year bore the £276,000 costs of the company's half-share of the loss of the Highcliff Hotel. A further sum of £235,000 due to Vaux under the sale agreement will be paid in the second half.

Bradstock suffers from weak dollar

Mainly because of the weak-ness of the dollar, Bradstock Group has seen its pre-tax profit fall from \$4.02m to 23.73m in the half year ended March 31 1991. Barnings for the half year

were again 43p after lower tax and minorities. The interim dividend is lifted to 1.35p (1.25p

Chiltern Radio falls £234,000 into loss

Losses of £234,000, compared with taxable profits of £403,000, were announced by Chiltern Radio, the Dunstable-based

By Raymond Hughes, Law Courts Correspondent

the companies could return to PETITIONS for the compulsory winding-up of four companies in the London United Investcourt on July 10 if matters had been resolved by then. Kingscroft Insurance Comments insurance group have been adjourned until July 31 to pany, El Paso Insurance Com-pany, Lime Street Insurance enable negotiations for a

LUI winding-ups deferred

since the Gulf war.

scheme of arrangement between them and their creditors to continue The High Court was told on assets of £258m. Wednesday that the negotia-tions involved the Policyholders Protection Board and a

committee of creditors. Certain matters remained to be resolved before the scheme could be finalised. Mr Registrar Buckley said

Company and Mutual Reinsur-

ance Company face claims totalling £351m and have Last month the court ruled that the companies, which are

insolvent and have lodged their own winding up petitions, could go ahead with the scheme, which it is believed will be more beneficial to credi-tors than a liquidation.

as copier sales drop

By Michlyo Nakamolo ERSKING HOUSE, the office ensking house, the onice equipment distributor, suffered a fall in pre-tax profits for the first time in starty a decade due to a sharp drop in new copier sales in its principal markets.

Depressed demand for new profess in the HS and HR new

copiers in the US and UK, par-ticularly in the latter ball of the year to March 31, left taxable profits 22 per cent down at £12.09m (£15.59m). This was the first fall in profits for the

group since 198%. The shares, which plummet-ted after a profits warning last year, rose 3%p to 69%p.

Apart from the weak level of demand a strong pound adversely affected the profit contributions from the US and Germany, while the tightening of credit by leasing companies in the UK saided to the difficul-

ties in that market. Sales declined to £196.41m (£223.27m). Turnover in the US, which is the group's largest market, dropped 14 per cent to £194.68m (£122.37m) while the pre-tax profit contri-bution fell 53 per cent to £4.93m (£10.48m).

In the UK, a fall in turnover to £76.22m (£94.92m) neverthe less produced a 40 per cent rise in profit to £6.29m (£4.55m) following a significant rationalisation programms in the previous year.
Mr Brian McGillivray, chairman, said that although the UK operations had not attained the target set at the beginning of the year they had done "reasonably well" in the face of recession. The grim business environment in the UK was exacerbated by the tightening of credit by leasing companies.

Germany provided a bright spot, with a 60 per cent increase in turnover at £9.52m (£5.98m) and a 59 per cent rise in profit to £882,000 (£554,000). In contrast to the decline in income from new copier sales, service revenue was resilient in both the US and UK. Borrowings, most of which

are in dollars, have been brought down to £41.3m against shareholders' funds of £131,000. Interest cover, however, rose from 3.1 to 3.3. The group had cash balances of £11.3m at the year end.

Earnings per share declined to 14.5p (19.7p) and the final dividend is maintained at 4.35p to give an unchanged total for the year of 6.65p.

NEWS DIGEST

UK COMPANY NEWS

Restructured FKI reduced to £40m

Colin Board

Jeff Whalley (left) and Norman Scoular: a change of style

in the UK and US.

Operating profit rose to \$221.9m (£251.9m). But the biggest profit fall came in the

ML brought down to £6m by defence cuts

via a final of 2.6p.

Mr Peter Pollock, the chief executive,

said it was difficult to imagine such a set

of adverse circumstances happening at one

He said the group had completed the process of converting from a defence con-tractor and was now focused on sircraft

and cargo handling, electronics component

The aerospace division, accounting for

half operating profits, was hit by a slowdown in civil work, although the Gulf

war helped the much reduced defence

distribution and aerospace.

tion division, on sales of

time again.

£300.2m (£303.4m).

engineering division, which

declined from £32.2m to £21.8m

independent radio operator, for the six months to March 31. As in the industry generally, national advertising revenue was the harder hit, falling by 46 per cent, while local reven was held to a 3 per cent

Turnover fell from £1.89m to £1.73m. The loss per share was 2.5p (4.5p earnings) but the interim dividend is maintained

Papermaking helps Cropper rise 44%

James Cropper, Cumbria-hased packaging company, reported taxable profits for the year to the end of March up by 44 per cent. The company said that there had been good perfor-mances by the papermaking and converting divisions.

Pre-tax profits were £1.48m (£1.02m) on turnover slightly higher at £23.27m (£2.15m)

(£1.02m) on turnover slightly higher at £39.37m (£39.15m). Earnings per share were 15p (12p) and an increased final dividend of 1.925p is proposed for a total of 2.9p (2.7p).

Although trading conditions were difficult, a reasonable start had been made to the present year the company

present year, the company

Barbour Index edges ahead to £3.42m

Pre-tax profits of Barbour Index, the provider of business and computer services, edged ahead from £3.37m to £3.42m in the year to April 30.

Mr Patrick Barbour, chairman, said that although it was too early to predict when the high growth rates of recent years would resume, the high subscriber renewal rates had provided stability even during this serious recession.

Turnover rose by 12.5 per cent to 210.89m (19.68m). Rarnings per share came out at 13.5p (13.3p) and a final divi-dend of 4.4p (4p) is recom-mended for a 6.6p (6p) total.

Locker slides and outlook depressed

Thomas Locker (Holdings), the engineering group, saw its pre-tax profit fall from £3m to \$1.64m in the year ended March 31 1991 as business conditions became progressively difficult in the second half.

They remained depressed, the directors said, and the out-look for the contract of the contra

look for the opening half of the current year was for a profit significantly lower than the £588,000 achieved in the second half of 1990-91.

In the year turnover fell from £43.27m to £40.49m and the operating profit from £2.71m to £1.6m Earnings per share were down to 2.75p (4.6p) but the dividend is held at 1.6p with a final of Lip.

Reorganisation costs hold back Elswick

Elswick reports a pre-tax profit down from £2.42m to £2.22m for the year ended January 31 1991, after exceptional charges this time of £516,000.

The charges covered redun-dancy and reorganisation costs in the equipment and services division, which suffered a 19 per cent downturn in operating profit following another unusually dry year for grass machinery suppliers.

Group sales totalled £58.19m (£47.42m) and operating profit £3.91m (£3.22m). Earnings fell to 1.01p (1.67p) after a tax charge this time, and a final dividend of 0.38p holds the total at 0.6p.

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Greencore's I£14.4m meets forecasts

Greencore, formerly the state run Irish Sugar company, has announced pre-tax profits up 23 per cent, from If11.65m to If14.36m, or f13.05m sterling, in the six months to March 21 in the six months to March 31. Sales increased to I£171.3m (I£138.7m) with earnings per

share of 17.32p (14.29p).

The results were broadly in line with forecasts made at the time of Greencore's flotation in late April, when the Irish gov-ernment raised more than 1950m from the sale of a majority stake. It retains a 45 per cent holding, including a golden share preventing any corporate investor from holding more than 15 per cent.

Mayflower shares suspended at 26p

Shares in Mayflower Corporation, which has interests in manufacturing, marketing, life assurance and pensions, were suspended at 26p yesterday pending shareholders' approval of recreanisation proposals.

of reorganisation proposals.

The company, which disposed of its Triang toy interests in September and returned to profits of £449,000 pre-tax ses £1.1m) in the year to December 31, is negotiating a major acquisition, full details of which will be announced when agreement is reached.

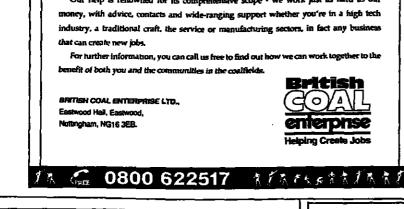


"According to this broker, earnings will remain strong. and the company will meet a tall, dark stranger."

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loans, or redeemable preference shares in suitable job creating projects. In addition your

rould make itself at home in one of our managed workshops, or staff training could

Yakva Pacific Holdings N.V.

The Quarterly Report as of 31st March 1991 has been

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ASSET-BACKED FINANCE

The FT proposes to publish this survey on 19th June 1991. It will be of particular interest to the 54% of chief excecutives and 50% of chief financial officers in Europe's largest companies who read the FT. If you want to reach this important audience, call Andrew Muir on 071-873 4063 or Anna Fairfax on 071- 873 4167. Alternatively please fax 071- 873 3078.

FT SURVEYS

COMMODITIES AND AGRICULTURE

Tin producers' association confirms stocks downturn

By Lim Slong Hoon in Kuala Lumpur

THE ASSOCIATION of Tin Producing Countries met this week to confirm that all its seven members were still sticked ing to their export quotas and tathat world stocks had indeed

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ar fallen. at fallen.

2 The drop in the stock levels, of by as much as 4,000 tonnes caduring the first four mouths, helped to lift the gloom that wowas hanging over the ATPC at take March meeting.

3 The latest set of figures gave acthe first clear indication that are the association's quota scheme and actually begun to reverse.

en that actually begun to reverse the last year's trend, when stocks rose from 43,200 in February to

rose from exput in represent to
1.145,700 in December.
12:! The drop also revived hopes
that the ATPC members would
10 continue to support the supply
10: rationalisation scheme, and
11: cwas indicative that Brazil and animembers, were producing selfwithin their allotments.

When the ATPC last met in March it was under a cloud, with Kuala Lumpur Tin Market prices at under M\$15 a kilogram, near a four-year low. And the industry's mood had not improved much when, two

weeks ago; the Mr Ibrahim Menudin, president of the Malaysian Chamber of Mines, reiterated his call to abandon the export quota system because the "full commitment of all members and observers

Brazil and Chinal in the ATPC
is not forthcoming".

Mr Redzwan Sumun, ATPC's executive secretary, said at last week's meeting, however, that the members' exports were, at present rates, within the per-missible tunnages set individu-

The association's members

Anstralia, Bolivia, Indonesia, Malaysia, Nigeria, Thailand and Zaire — are expected to produce 94,000 tonnes this

year instead of the 96,000 tonnes alloted. Brazil's quota is 39,000 tonnes and China 18,000

A decision on whether to rationalisation, and if so, at what level, is expected only at the next ATPC ministerial meeting in October in Austra-

. With recent tin prices firming at above M\$15 a kilogram, there was optimism among members that the quota programme would survive intact: the group's executive committee was this week laying out the administrative budget for

next year. The group is expecting a world-wide tin production and sale target of 167,000 tonnes, against 180,000 tonnes in consumption, so that by the end of the year overall stocks would be drawn down by 13,000 tonnes to 32,700 tonnes.

substantial falls in the produc-tion of lead bullion, by 38 per cent, and refined lead, by 29

Australian mineral earnings fall

By Emilia Tagaza in Canberra

in LOWER METALS and A\$7.5bm in the final quarter of The bureau also reported petroleum export prices 1990.

pushed Australian exports of 1990.

pushed Australian exports of 1990.

Suffering the greatest fall was uranium, which earned only A\$30m during the quarter, compared with A\$156m during the previous period.

Fit Agricultural and Resource Gold earnings dropped 19 per Remonnics vesterday said the cent to A\$989m, while crade oil

risthe record export value of Ivory Coast 'well sold' in

""UK farmers' har leader urges and quicker reform

Britain's National Farmers'

July Union, is calling for European

July Community farm policy reform

misto be accelerated, reports Reta
teris. The message will be given

(Catoday to Mr. Ray MacSharry,

ji i he community's Agriculture

of Commissioner at a meeting of Commissioner at a meeting of in Copa, the European farmers' lobby.

lobby.

"It's imperative we agree on the broad lines of CAP-[Common Agricultural Policy] reform before the resumed so Gatt [General Agreement on Tariffs and Trade] talks reach to crunch point," Mr. Naish told an NFU council meeting yes tenday. He was concerned that the Edited mining the driffing.

The five-year Uruguay round has of Gatt world trade talks collapsed last December because of disagreement over how far andshow fast to cut trade distanting farm subsidies.

The US is strongly pressing the EC to soften its position.

The British farmers were the lied driving force behind a Copa net proposal last month to base nly controls.

per cent. Tin mine production was down by 25 per cent, refined copper output and diamond production both by 23 On Economics yesterday said the cent to A\$968m, while crude oil receipts were down as not unexpected, after receipts were down as not unexpected, after receipts were down as not unexpected. per cent, pig iron production by 21 per cent, and gold mine

> forward cocoa market THE IVORY Coast has sold all its main crop cocoa for the 1990-91 season and is well sold on the forward market for

1991-92, according to a senior government official, reports. The official, who declined to be named, said the World Bank required the country to pre-sell at least 60 per cent of next season's crop by October 1 this year to meet the terms of an internationally-backed economic recovery programme.

"I'm sure there will be no problem with that," he said The Ivory Coast is expected to produce between 720,000 and 740,000 tonnes of cocoa this year. The World Bank said recently that it expected cocoa prices to stay low for several

more years until current world over-production was reined in. This makes the forward market an attractive option for

cocoa sellers.
The official said the strategy simed to minimise possible losses and reduce financial

He said that forward sales

liquidity crisis in the domestic marketing chain by reassuring banks that cocoa had definitely

been sold.

Banks have been reluctant to advance funds to finance the cocoa and coffee harvest because they have not always recouped their loans.

Prospects for the negotiation of a new International Cocoa Agreement and looming financial problems are expected to dominate the Interna-tional Cocoa Organisation's (ICCO's) meeting in London

Mr David Aninakwah, chairman of the organisation, and Mr Edouard Kouame, its executive director, will report to a special council session on their visits in May to South America, Africa, Europe and the Soviet Union.

Aninakwah returned rather optimistic about the future and with a view that a political will exists to continue with a cocos agreement," said Mr Jan van Shilsveld, the consumer-mem-

COCCA - London FOX

Diseases Coffee producers to meet consumers put Brazil's oranges American exporters here on

from Nairobi.

proposals.

esta to review the coffee market and make future policy

"African producers agreed at a meeting last month in Abid-jan, Ivory Coast, on the need to

bring back quotas, but they would like to compare their strategies with those of other producer blocs," said Mr Elijah Mwangale, the organisation's

Mr James Wapakhabulo,

Ugandan Minister of Co-opera-tives, who oversees coffee mar-

keting, said earlier this week that the three-day meeting

should form a common plat-form for producers to press for

the reintroduction of quotas at

the next executive meeting of

the International Coffee Organ-

Kenyan president.

By Victoria Griffith in Sao

at risk

DISEASES ARE severely reducing the productivity of Brazil's orange groves, in the country's worst-ever outbreaks of infections like citrus cancer, leprose, clerose variegada (cva), and gomose. "The incidence of agricul-tural infections in Brazil's

orange groves is much greater than it was in previous years," said Mr Eduardo Feichpenbersain Mr. Squardo Fenengenberger, an agricultural researcher at the Biological Institute of the government of Sao Paulo. "If these infections are not controlled," said Mr. Ademerval Garcia, president of the Brazilian Association of Citrus Exporters, "they could soon place or now a production at Exporters, "they could soon place orange production at risk". There are two main reasons for the quick spread of orange epidemics in Brazil. The most important, according to Mr Feichpenherger, is the genetic similarity of the trees planted in Brazil. "We plant very few species of oranges," said Mr Feichpenherger. "They are therefore all susceptible to the same diseases."

the same diseases."

Another problem is a lack of funds to combat the infectious. Scientists are still unsure what causes eva, for instance, which arrived in Brazil two years ago from Chile. The federal government has announced that it will give about \$800,000 to the Citrus Defence Fund, which researches citrus infections. Researches cirrus infections. However, scientists at the Riological Institute feel the new funds will be insufficient to cope with the problem.

According to Mr Felchpenberger, cirrus cancer has infected 10 per cent of the

infected 10 per cent of the orange groves in Sao Paulo state, which accounts for 70 per cent of the country's production. The disease, which eventually kills the plant it infects, is being combated through the widespread cradication of orange trees.

The prospect of reduced orange production in Brazil is especially worrying as New York quotes for frozen orange.

York quotes for frozen orange juice concentrate continue low. Florida, the main US production area, boasts yields up to five times higher than in Brazil. Florida producers have also moved many of their plan-tations to the southern area of the state, in order to reduce the risk of frost, which heavily damaged the crop a few years ago. With the US opening its doors to Mexico, Braxilian exporters believe American demand for Brazilian oranges and orange juice will continue to fall. "The most important new market for us is Japan," said Mr Garcia. Japanese quo-

were meeting in the coffee town of Varginha, Minas Gerais state, yesterday for secret and unprecedented discussions on a possible common strategy, reports Reuters from Rio de Monday to press for a return to export quotas, reports Reuters Mr De Barros, spokesman for the Centro Comercial de The 25-member Inter-Africa Coffee Organisation will meet representatives of Brazil, Mexico, Columbia and Indon-

Cafe, which is sponsoring the talks, denied market talk that the Brazilian Federation of Coffee Exporters, the National Coffee Council, the Brazilian Soluble Coffee Industry Association and the Brazilian Coffee Industry Association would use the meeting to form a joint body to strengthen their hand in talks with the government.

"That is not the objective," he said. "The meeting is looking for a consensus of the four groupings to develop a

The presidents of Brazil's four most powerful coffee lobbies

wide-ranging strategy for coffee."

Asked whether the meeting would discuss a joint position on a new International Coffee Agreement, Mr de Barros said, "I think all important matters are on the table for discus-

said African producers had importance of returning to an achieved consensus on the need to reintroduce export quo-But he was sceptical that Asian and Latin American producers would agree to give Africa a larger market share. "They were invited so that African producers could explain the position. . IACO wants Brazil and other reluc-

export quota system," the official said.

The Nairobi meeting will also look at ways of raising Africa's exportable coffee output to regain lost market

share.
Africa's share of the world coffee market has dropped to 24 per cent from 30 per cent in the 1970s because of drought, isation in London on July 1. wants Brazil and other reluc-One IACO official in Nairobi tant producers to see the the disruption caused by civil

wars, poor marketing and a switch in consumer taste to mild arabica coffees from the coarser robustas.

Analysts at New York-based Lehman Brothers said on Tues day that efforts by IACO to revive coffee export quotas were likely to encounter resistance from the big Latin American producers and the Africans had little to use as

Since quotas were suspended two years ago, when the ICO was unable to agree on consumer proposals to redistribute them on new lines, there has been a free market in coffee. But prices have plummeted as producers around the world dumped their surpluses on the

Market analysts say Brazil has little interest in reinstating quotas as coffee is no longer its

primary export.

Brazil wants to maintain its traditional 30 per cent share of the market, while the US, the leading consumer, says quotas should be based on criteria such as exportable production

Pumping up Caribbean oil output

Canute James reports on a fresh wave of exploration ventures

RIVEN BY a combina-tion of factors, includ-ing uncertainty about traditional sources and a pressing need to reduce foreign expenditure, several Caribbean states have begun to search for oil in their backyards.

Even before the price increases brought on by the Gulf crisis, both net importers and exporters in the region had

started exploration programmes in joint ventures with foreign companies.

In some countries increased

foreign exchange earning power is the goal. For instance, Trinidad and Tobago, already an oil exporter, wants to produce more to support an economy which has been contracting for the past seven years.
In Cuba, increasing concern over the continuation of guaranteed supplies from the Soviet Union has forced the government into an economic volte face, with foreign companies being granted concessions for exploring. In others, such as Belize, the hope is that oil dis-coveries will allow imports to be cut. Pentagon Petroleum of Louisiana has been granted a licence to explore a 268,000-acre concession at Blue Creek in northern Belize. The licence will run for four years and Pentagon will sink test wells and carry out seismic surveys. Government officials say the to spending US\$400,000 on the surveys.

The officials have described as "fair" the prospects for findsand Mr Garcia. Japanese quo-tas ou oranges and orange juice imports are expected to be liberalised next year. ing commercially exploitable reserves. The concession is close to the border with Azwa regions. Under the two- production expanded by just

WORLD COMMODITIES PRICES

Mexico, they said, and is geo-logically linked to the Peten Basin, which has yielded sub-stantial deposits for Mexico. Belize has no domestic oil industry and the country's oil needs of about 600,000 barrels a

year are imported from Mexico.
About 400 miles to the north-east, across the Yucatan

channel, two French companies have been granted a six-year contract by a Cuban state agency to explore for oil in an 1,100 square mile concession off the island's north coast. The contracts have been granted to Total and the Compagnie Europeene des Petroles by the state-owned Union de Petroleo de Cuba. If any commercially exploitable deposits are found the three companies will share the benefits. Cuba has not allowed any foreign participation in its oil industry since the Castro government took power in 1959. Cuba's domestic oil industry, based on small wells mainly on the north coast, produces about 6 per cent of the island's needs. The rest, about 10m tonnes, is

imported from the Soviet Union, which has said Cuba must now pay market prices. In the neighbouring Domini-can Republic, Mobil of the US has signed an agreement with the government to 14,300 square miles of prospects in the San Pedro de Macoris and

97.322 lots

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10,133 lots

13,327 lots

7,614 John

25,632 lots

9 months: 1,5938

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97.80 97.70 98.75 Q

year contract, Mobil is spending US\$2.6m on geological and geophysical surveys to evaluate the potential of the concession. If the surveys are favourable the company will start an exploration programme costing up to US\$14m, all of which will come from Mobil's resources.

Some countries want to boost exports and others to cut imports, while Cuba is anxious about its Soviet supplies

> exploration programme in Guyana, and has a contract from the government to explore a 7,800 square mile con-cession off the north-west coast. In the next few years the company will carry out seismic surveys and will sink exploratory wells, if this is thought commercially viable. Mobil will join several other major companies in Guyana, which does not yet have an oil industry. Total of France, which is exploring an offshore concession, has found traces of

oil and gas in a test well. The oil was not in commercial quantities and the well has been capped. The company plans to drill another in September.
London and Scottish Marine

Oil also has an offshore concession covering 6,800 square mic surveys. Hunt Oil of the US is analysing seismic mate-rial which it has collected from its onshore concession in the Takutu Basin region.

Trinidad and Tobago's oil

CRUDE Off. (Light) 42,000 US gaths \$/barrel

under 1 per cent last year, from average output of 149,344 barrels a day in 1989. The country is moving to increase output significantly, and the stateowned oil company is spending US\$400m on a secondary oil

US\$400m on a secondary oil recovery programme and the upgrading and expansion of refinery capacity.

Just over 13m barrels of heavy crude will be recovered from onshore fields in the first phase of the programme, to be followed by the secondary recovery of 17m barrels of lighter crude from offshore fields. Refining throughput, which Refining throughput, which has been about 60,000 barrels a day, will be increase when capacity is expanded to 160,000 b/d. The programme is being funded by loans from the Inter-American Development Bank, the Export Import Bank of

Investment Bank. The government says that it expects the oil recovery and refinery expansion programme to earn the country US\$1.3hn in foreign earnings over the

next 15 years.

The increases in the prices of petroleum products which the Caribbean countries experienced during the Gulf war damaged already weak econo-mies that have been struggling to meet their all bills. Trinidad and Tobago, as a net exporter, gained a small windfall. But including Cuba, appear to have accepted that even without disruptions of the market and high prices, it is a better bet to spend some time and money developing and expanding their domestic oil industries.

MARKET REPORT

sted Gold fell below \$370 a troy ounce on the London bullion market

or yesterday, although closing above the day's lows. Dealers said trade was very small. "Chartwise gold is well supported atound the \$368 level and I'm looking for it to move higher, one said. On the LME news that miners at Curragh Resources Faro, Yukon, mine had reached a tentative labour pact after a two months strike unsettled both the lead and zinc markets. disputes and production problems that have been in the markets for nearly a year and should ensure sets tine a concentrates of concentrates

ahort summer shipping season **London Markets**

BPOT MARKETS		<i>1,5</i> − −
Crade oil (per berrel FOS)		+ or -
Oubsi Brent Blend (dated) Brent Blend (Abg) W.T.J. (1 pm est)	\$15.25-6.36 \$17.75-7.90 \$18.35-8.40 \$20.00-0.10	+ .075 + .025
Oil products (NWE prompt delivery per-	lonne CIF3	
Premium Genoline Ges Of Heavy Fool Off Naphtha Petroleum Anna Estimale	\$246-850 \$176-177 \$06-87 \$187-190	+5 +3 +1
Other		. + or
Gold (per troy oz) Silver (per troy oz) Pistinum (per troy oz) Pellecilum (per troy oz)	369,25 450,5¢ \$376 \$96,50	-250 -7:0 -4 -1.65
Aluminium (free merket) Copper (US Producer) Lead (US Producer)	\$1270 102,90c 35c	40 0.50
Nickei (tree market) Tin (Kuele, Lumpur merkei Tin (New York) Zinc (US Prime Western)	379c \$ 15.50r 286c 52c	+1 +0.05 -1
Catile (live varight)† Sheep (dead weight)† Pigs filve weight)†	112,540 136,83p. 87,57p	-3.82° -21,48 -1.03°
London delly suger (seni) London delly suger (white Year and Lyler export price	\$226q \$300.8q \$246.5	0.5 +1.5
Barley (English feed) Makes (US No. 3 yellow) Pheet (US Dark Northern)	£1102 £163 £100	
Rubber (Jul)♥ Rubber (Ang)♥ Rubber (KL, ASS No 1 Jul)	56.00p 56.50p 233.5cm	+0.50 +0.50 +0.5

\$3087 + 2.5 \$227.5x: +2.5 \$166.5 +0.5 \$3,800 -0.25 \$300 +17 e-cents/ip, r-ringgit/ig, o-hm/Jul j-jul/Sep u-hyl z. Jul/Aug y Aug/Sep z-Aug. Meet Commissios

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Cococut oli (Philippines)4: 5352.5/

Pain Oil (Malaysian) Copra (Philippines)

from Arctic mines starts shortly. Aluminium continued active as the sharp rise seen after Monday's Reynolds Metals output cut had regional means output cut made created fresh trading opportunities, traders said. London cocoa prices feli, but losses were

limited by sterling's weaknes against the dollar, in New York at midday. London dealers said business was generally dull with normal arbitrage buying from New York litting the market from the lows during the afternoon. The last sharp sell-off in New York

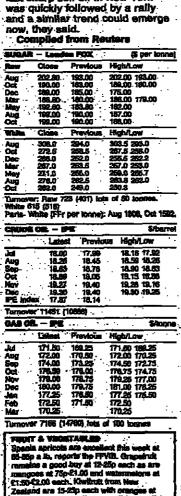


Figure 7 to 1 (1990), the at the segment 2 Vision ARLES
Speak aprices are enterlied this week at 65-85p a lb, reports the FFVIB. Grapefruit remains a good buy at 12-25p each as are manages at 75p-2-100 and watermations at 21-50-22.00 each, identificat from New Zealand are 15-25p each, the with oranges at 5-35p each. Top quality broccold is plantified at 60-30p a lb and spring greens are observed at 25-30p a lb. English new orap passanes are 25-30p a lb and oburgelism 40-55p a lb. Royald lettuce is arraited at 52-50p a lb. Soyald lettuce is arraited but 25-35p a lb. Soyald lettuce is arraited but 25p a lb. Soyald lettuce is a lb. Soyald lettuc

Close Previous 610 602 645 637 654 676 715 710 738 732 758 750 777 769 Turnover: 4940 (\$985) lots of 10 tennes (\$CCO Indicator prices (\$ORs per terms). Delity price for Jun 12 773.24 (784.06) 10 day average for Jun 13 797.65 (796.66) COFFEE - London FOX Close Previous High/Low 538 563 667 608 625 Close Previous High/Low 0.08 0.08 119.5 129.6 118.3 119.2 132.0 132.5 Turnover 93 (50) lots of 40 tonnes. SOYAHIIAL - London FOX 138.00 139.00 138.00 140.50 141.50 141.00 140.50 Turnover 61 (70) lots of 20 tonnes. HT — London POX \$10/Index point Close Previous High/Low 1725 1725 1580 1585 1670 1970 1673 1670 1340 1701 1685 1755 1725 1630 1590 1705 1670 1700 1685 1340 Turnover 675 (1079) GRAINS - London FOX Wheat Close Previous High/Low 133.25 133.00 123.00 183.25 183.00 183.00 183.15 118.25 118.10 183.20 118.15 116.65 116.25 116.80 116.20 120.20 119.80 120.25 120.10 123.40 126.85 126.20 Close Previous High/Low 111,40 115,15 118.49 117.90 118.30 120.85 122,65 122,55 Turnover: Wheat 148 (184), Barley 88 (16). 7105 - Loudon FOX (Cash Settlement) p/kg Close - Previous High/Low 112.0 114.0 112.6 114.0 118.0 114.5 115.5 110.0 109.8 111.0 110.5 1120

(Prices supplied by Amalgemated Metal Trading) Cesh 1275-7 3 months 1307-6 1314-5 Lead (2 per tonne) Cash 342-4 3 months 348-9 349 355/348 Mickel (\$ per tonne) Cash 8195-205 3 months 8230-5 Tip (\$ per tonne) 5720-5 5803-5 6700/5700 6800/5775 Cash 5700-10 3 months 5780-5 Zinc, Special High Grade (5 per lonne) Cash 1099-101 3 months 1115-8 1097-6 1114-5 1140/1110 1112-5 3 months: 1,6198 8 months: 1.6047 **New York** Clase Prev. 136.28 140.59 139.20 141.50 140.00 141.30 140.00 140.80 141.10 141.80 370.2 371.3 372.9 376.2 379.9 383.4 386.8 380.4 384.1 LONDON BULLION MARKET (Prices supplied by N.M.Rothachild) Quid (Tine oz) \$ price PLATIMISM 50 troy oz, \$/troy oz. Close 369,10-369,60 Opening 369,30-369,70 Morning fix 369,40 Afternoon fix 359,70 374.0 374.2 378.7 383.0 387.0 381.0 Loco Ldn Mean Gold Lending Rates (Vs USS) 1 month 2 months 3 months 5.59 5.54 6 months 12 months p/fine oz US dis aquily SALVER 5,000 troy oz; conta/troy oz. 446.50 453.35 273.66 281.15 288.25 448.5 449.8 452.8 455.5 465.9 472.2 472.2 451.1 452.2 456.0 457.8 455.8 458.2 474.5 480.5 486.5 £ aquivalent . S price Krugerrand 570,00-971.00 227.00-227.60 Maple leaf 378.00-379.00 232.00-232.50 New Sovereign 89.00-80.00 54.50-33.00 119 0 0 71 0 2 33 12 14 HIGH GRADE COPPER 25,000 lbs; cents/lbs 43 71 5 33 Cocce 99, 15 96, 25 97, 90 87, 45 97, 06 96, 65 96, 25 95, 80 95, 40 91 49 21 Ang Sap Ang Sap

Chicago Latest Previous High/Low SOYABEANS 5,000 bu min; cents/60to bushel HEATING CIL 42,000 US gails, cents/US galia Latest Previous High/Low 5875 5474 5820 5770 8880 5960 6965 5936 5720 5620 943 985 1028 1072 1097 1130 1160 1208 Class Previous High/Low 84.50 84.00 86.68 86.05 90.20 80.20 93.20 92.25 95.25 94.50 97.45 96.70 99.00 98.75 84.70 88.90 90.20 Close Previous High/Low 8.86 8.13 8.13 8.21 6.33 8.50 8.51 8.39 8.44 8.55 8.75 84,15 77,77 73,80 74,73 ORANGE JUICE 15,000 Rs; cents/lbs 115.60 117.80 117.35 117.50 117.00 115.15 116.10 117,20 118.15 MESTERS (Base: Soutember 18 1931 = 100) 1754.0 .1747.7 1715.2 1852.5 DOW JOHUS (Base: Dec. \$1 1974 = 100) Jun 12 Jun 11 meth ago yr ago

SOYABEAN MEAL 100 tons; \$7ton 178.3 174.3 175.4 176.0 177.9 179.1 181.0 182.7 Close Previous High/Low 254/0 WHEAT 5,000 bu min; cents/60lb-bush Close Previous High/Low 301/4 305/6 315/4 321/6 314/4 304/0 LIVE CATTLE 40,000 lbs; cents/lbs Close Previous 74,30 72,77 74.85 73.67 LIVE HOGS 30,000 th: cents/lbs 54.15 50.92 46.12 46.62 46.50 44.90 49.05 PORK BELLIES 40,000 lbs; cents/lb 53.82 53.37 53.60 53.50 53.20 53.50 55.85 52.87 54.70 64.00 53.60 54.00

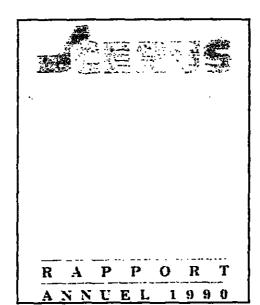
European 2 Annual Reports

Part 2 of a two page series appearing on June 13th and 14th



Celsius

Celsius Industries Corp. is the parent company of an industrial Group with operations concentrated to three business areas, i.e. marine activities, piping installations and real estate development. The Celsius Group reports a profit for 1990 of SEK 477 M before allocations and taxes, which represents an improvement of 15% over the previous year. Invoiced sales amounted to SEK 7,7 billion.



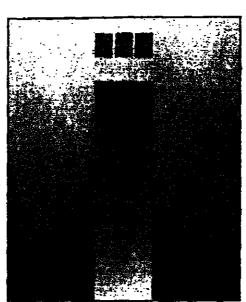
CERUS

13

CERUS - Compagnies Européennes Réunies - is the diversified European holding company of the Italy-based De Benedetti Group, uniting under its aegis all De Benedetti interests outside Italy.

CERUS is actively present throughout the entire range of its industrial and financial participations (national and international) that are deployed in growth-oriented sectors.

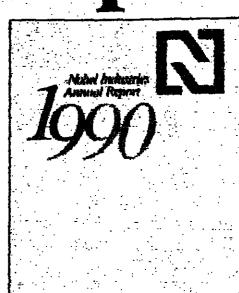
CERUS's strategy in the 1980's was one of diversification and expansion. In the 1990s CERUS will favour concentration on key activities in which it has developed expertise and on companies in which it is a majority shareholder.



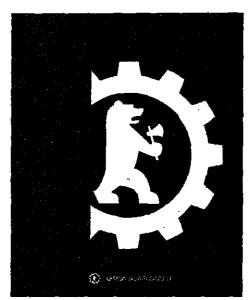
CPR

15 The CPR - Compagnie Parisienne de Réescompte - group ranks 15th among the largest banking groups in France with total assets of FRF 70 billion and a capital base of FRF 2.5 billion.

The group is active in financial intermediation as a reporting dealer in French government securities and through the Paris hased stockbroker Schelcher - Prince. It also provides investmen management services for a corporate and institutional clientele. Internationally the group is present in the UK with the discount house Seccombe Marshall & Campion Plc in the USA, in the Netherlands, in Belgium and on the Italian market. CPR's bis ratio was 11.5% at the end of 1990.



Nobel Industries has 27,000 employees and a turnover of more than 2,700 GBP. Operations are signified by a forceful expansion, primarily on the international market. The corporation is organised in seven Business Areas, which operate decentralised. the principal branches being chemicals and electronics. Many well-known brandnames come from Nobel Industries: Casco, Nordsjö, Crown, Sadolin, Expancel, Compozil, Vademecur Substral, Sergio Tacchim's fragrances, Silkience, La Toja and



ORKLA BORREGAARD A.S 17

Orkla Borregaard is one of Norway's largest groups, with more than 6,300 employees. Turnover in 1990 exceeded NOK 8.1 billion, of which 28% was derived from sales outside Norway. Profit before extraordinary items totalled NOK 646 million. Orkia Borregaard's business is based on the group's know-how within branded products, chemical process industry and financial investments. Its interests extend from food, detergents, toiletries, costnetics and other consumer goods, media and process industries to investments in shares and real estate and financial services.



PLM

18

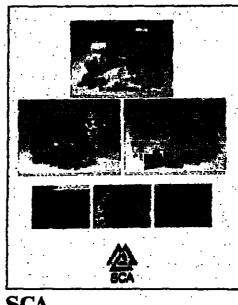
Pl.M is one of Europe's largest and most versatile packaging companies, producing and developing packages in metal, glass and plastics. Pl.M employs over 6,000 people in 7 European countries and is headquartered in Malmö, Sweden.

The Annual Report will show successful results for 1990 with sales amounting to SEK 5,856m and earnings after financial items to



19

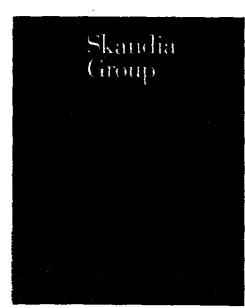
The S-E-Bank Group - Skandinaviska Enskilda Banken with subsidiaries - is the largest banking group in Sweden and in Scandinavia with total assets of SEK 453 billion in 1990. The S-E-Bank Group's operating profit in 1990 was SEK 3.3 billion. Shareholders' equity and untaxed reserves exceeded SEK 25 billion. With its strong capital base the Group more than fulfilled the new capital requirements that were introduced in 1990. Capital adequacy at year-end was 9.1 per cent. S-E-Banken, with approximately 12,000 employees, is represented in some 25 countries round the world - via subsidiaries, branches



SCA

20 The most significant event in 1990 was the acquisition of Reedpack, which gave SCA a strong position as the leading European company in transport packagings, SCA also gained access to technology for newsprint based on recycled fibre and became Europe's second largest waste paper merchant. The proportion of consumer-oriented and converted products increased to two thirds of sales.

Earnings after financial net was SEK M 2,127. Earnings per share



SKANDIA

☐ 18 PLM

Skandia Group insurance Company Ltd., is an international company within the insurance and financial services sector, based in Sweden with the Nordic countries as its home market. Since its foundation of the company in 1855, Skandia has been among the leading Swedish insurers. The Skandin Group has become progressively more international with acquisitions outside Scandinavia, at the same time Skandia is continuing to strengthen. its position in its important home market. Total yearly gross premium income amounts to nearly SEK 34 billion. Skandia Group shares are listed in Copenhagen, London, Oslo and

Annual Report 1990

SKF

SKF is the world leader in rolling bearings, with a world market share of approximately 20%. The Group also manufactures a wide range of related precision engineering products, including machine tools, cutting tools, seals and components for linear motion, textile machinery and serospace applications.

Consolidated income after financial income and expense amounted to SEK 1,750 million for 1990. Group sales increased by 10.8 percent to SEK 21,766 m. Of total income, bearings accounted

for 76%, tools for 6% and components for 18%.

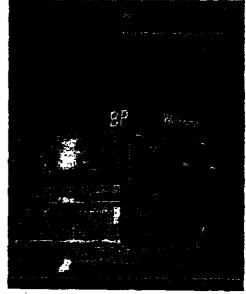
SNECMA

and representative offices.

SNECMA, a French State-owned company, is one of the four largest aero engine makers in the world. Exports account for more than 83% of its sales, and commercial orders represent 76% of its backlog.

With the Group's six subsidiarles, it is a major force in the aerospace industry, employing a work force of 28,000.

1990 parent company sales of FF 14,130 billion and Group sales of FF 23,533 billion figures confirm Specma's satisfactory 1989 performance.



BP

The British Petroleum Company p.l.c. is one of the world's largest international petroleum and petro-chemical companies. Key strengths are in exploration and production, refining and marketing, and in chemicals. The company also has important interests in nutrition. It supports all its businesses with high quality research and technology. About 35% of BP's fixed assets are in the USA. BP shares are quoted on stock exchanges in the UK, the USA, Japan, Canada, Switzerland, France, Germany and the Netherlands

24

Part 3 will be featured on Wednesday 19th June 1991

Please send me the following Annual Reports:

13	CELCIUS	19	S.E. Banken
14	Cerus	20	SCA.
15	CPR	21	Skandia
16	Nobel Industries	22	SKF
	Sweden	23	SNECMA
17	Orkla Boregaard AS	_	

"I also	want these Ar	inual Reports	which were	featured o	n Ju	ine 13th"
	Aker Alpha-Laval ASSI	□ 05 □ 06 □ 07	BMW Electrolux Euroc		09 10 11	PolyGras SAGA Statoil
□ 04	BFCE	□ 08	LM. Skanger	, I	12	Swedish

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Position					•		
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Address						-	
City	<u>-</u>		Country	.	-	<u>.</u>	

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The state of the s

LONDON STOCK EXCHANGE

Equities close well above their lows

UK STOCKS held up fairly well yesterday against: a backcloth of discomforting reports on the progress of the UK economy. taking support from a relatively steady opening on Wall Street. Trading volumes remained fairly light in London but the FT-SE index staged a successful recovery from 135 am two business days earlier mid-session falls to close only a few points down on the day,

The session opened with prices backing away following the fall of 24 points on the Dow Industrial Average overnight With hopes for an early cut in domestic base rates put in cold storage this week by the Bank of England's messages to the London money markets, UK equities lacked certainty yes-

terday.
Trading was thin in early dealings as the market awaited the day's batch of economic

	locount	Deating	Dates
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data. The mood was depressed by a report from the Confederation of British Industry (CBI) that it saw little prospect of a recovery in domestic retail sales before the end of the cur-rent year. The CBI's Quarterly Survey of Distributive Trades disclosed that retailers had seen further setbacks in sales

during May.

The CBI report appeared to indicate that there is still little sign of any reduction in recess-ionary pressures on the domes-

tic economy, and it is this fac- the fall on the FT-SE Index had tor which has most depressed the equity market.

Share prices drifted lower, and were further upset by the letest news on UK unemploy-ment, although the rise in May was somewhat lower than expected, albeit a further indication that recessionary pres-sures continue to bear down on

the UK economy.

At the day's low point, the FT-SE Index was down 9.8 at 2,510.4. London was braced for a weak opening on Wall Street but, in the event, the Dow showed only a minor fall and, more significantly, according to London traders, the New York bond market had railled successfully from early falls by the time UK traders headed homewords homewards .

UK stocks recovered in mod-est turnover, and at the close

been cut to 5.6 for a final reading of 2,514.6. This placed the Index comfortably inside the 2,450 - 2,550 trading range identified by market strategists who are inclined to brush aside the market's unsuccessful challenge this week to its all-time peak of 2,545.3, established in mid-April.

Seaq-reported trading volume eased back to 457.8m shares from the 463.2m of the previous session. Dealers said that institutional interest had been largely confined to the corporate reporting list, where Cable & Wireless were strong after the profits figures and dividend news.

International factors played

only a subdued role in the stock market, although the reception from the White House to the outcome of the

presidential elections in the USSR was well received. Among blue chip stocks, Glaxo was a weak spot after the Swedish competitor for Zantac, Glaxo's best selling drug, gained approval in the US. Wall Street uncertainties restrained shares in BOC and BAT industries, while the oil share sector also turned in a drab performance as UK inves-tors assessed the outlook for the dollar and for the US stock

Shares in ICI gave ground as some City analysts hardened to the view that an all-out bid from the Hanson Group might meet significant regulatory

market.

esistance. Banking issues, which have been under pressure after criti-cism regarding their lending policies to industry, had a more calm session yesterday.

Apr 1991

cent and, with Bank of

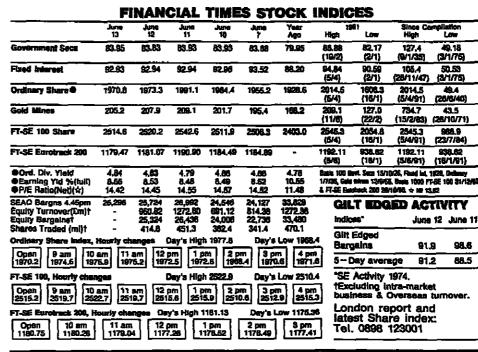
England approval, even fur-

ther, possibly to 29.9 per cent.
Lloyds Bank advanced 8 to
344p after a broker's buy note.
Amber Day, the stores
group, slipped 3% to 98p after
unveiling a 247m rights issue
to reduce borrowings and fund

Other market statistics.

Including the FT-Actuaries Share Indices and London

Traded Options, Page 26.



C&W results welcomed

The best performance from Footsie stocks was Cable & Wireless (C & W), whose shares moved up 16 to 587p, after turnover of 4.4m shares; following results better than expected.

HES

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7.

Specialists said the market's profits expectations for C & W had ranged from £575m to 2615m, and that the actual fig-ure, 2609m, some 16 per cent up on last year, was comfortably above the majority of forecasts. The dividend total, 11.8p against 10p, was also seen as higher than general expecta-

It was also pointed out that C & W had underperformed substantially, by 10 per cent against the market last year, and had been weakened by political anxiety concerning the future of Hong Kong.

Rank weakens

Rank Organisation slipped after negative comment from two securities houses. Mr. Bruce Jones at Smith New Court cut his forecast for the

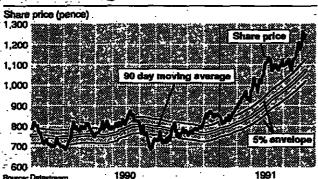
Stephen Benzikie said that the mark.

Sentiment in Rank was also hit by the recent statement from First Leisure to analysts that the nightclub business was difficult. Rank lost 11 to 684p on steady turnover of 1m

Trafalgar House reversed direction as investors dis-missed much of the previous day's bid talk. The shares eased 5 to 260p in solid trade.
The reported suitors, BTR and
P & O, both gained ground;
BTR firmed 4 to 401p and P & O

edged a penny higher to 5/4p. Others companies mentioned as possible targets for a bid from BTR, namely some con-stituents of the packaging sector, continued to benefit. Bowater added another 6 at 621p, and CMB Packaging, e European interests make it a traders' favourite;

Glaxo Holdings



Glazo's performance in recent weeks has left it vulnerable to profit-taking on even slightly compromising news. The chart shows the company's share price with its 90-day average (the average price over the previous 90 days). Since January the shares have risen so strongly that they have remained more than 5 per cent above the moving average. Over the previous five years, the 5 per cent harrier had only been hooken for a few days of a time for this previous remained to the previous five years, the 5 per cent harrier had only been hooken for a few days of a time for this previous fave time is a time to the previous fave to the previo years, the o per cent partner had unly been broken int a reventy at a time. So while yesterday's news of US approval for a rival to Glazo's best selling drug Zantac had been expected, although perhaps not so soon, Glazo dropped 39 in early trade. It eventually clawed its way back to 1227p for a net fail of 21.

New York helped the shares rise against the trend of the wider market. They added 4 at

There was a sharp conver-gence in the share prices of the Racal "twins" after the market digested details of the demer-ger of Telecom from Electron-ics. Electronics shares eased 5 court cut his forecast for the current year's profits by £12m to £25m. "The recovery in the second half is going to be more succeed than we thought," said Mr Jones, adding that the performance of US associate Rank Xerux would also be hit.

At Carr Kitcat & Aithen, Mr. elisabethy approaching the Impark.

interest in Telecoms, There

the market since the end of last year that one or more of the big international telecoms group had been stalking the group with a view to winning control of the highly successful

Vodafone network.

Vehicle hiring company
Dawsongroup slid 5 to 53p as
profit-takers moved in after a
recent good run. Traders said recent good run. Traders said that a story of a line of 1m shares en offer was "spurious".

Associated British Ports firmed 3 to 292p on further consideration of price paid by Hong Kong conglomerate Hutchison whampta to P&O in Wednesday's sale of Felix-stown port

the shares 11 lower at 180p. Staveley said it would use have been numerous stories in

some of the money to acquire some or the money to acquire for \$23m the 43 per cent not already owned in its US subsid-iary Weigh Tronix, and the rest to help fund further expansion. The rights issue accompanied Staveley's preliminary profits, which were in line with expec-tations, and a warning that this year's figures would be hit

by a drop in orders. Tace continued to reflect growing speculation that a bid
in excess of 210p a share
from Cambridge Electronic is
in the pipeline, and the shares
jumped 12 to 203p.

British Gas were sustained by a positive note issued by Strauss Turnbull, who maintained that Ges will increase the dividend by 10 per cent per annum and that the stock ranks with Shell on quality.

The broker said the prospec-tive yield of 7.3 per cent, against Shell's 5.6 per cent, is excessive. "Gas is cheap com-pared with oils and utilities." said Ms Irene Himona at Strauss. Gas closed marginally ahead at 251p, with 5.1m shares changing hands.

Ranger Oil lost 13 to 435p after Canadian broker Scotia McLeod placed WestCoast Transmission's 10.5 per cent stake with a number of Canadian institutions at C\$8.04 a share. There were hints in the market that a further 5 per cent stake could be up for sale as well as the 10 per cent stake

held by Norsk Hydro.
Full year profits from Smith
New Court were, as expected,
sharply lower at £7.6m companed with £14.5m and badly affected by the sharp contrac-tion in market activity during the Gulf crists. Smith shares, Stephen Henrikie said that the shares had done well in recent. The steep decline in Telecom weeks and that there was was attributed by telecoms spescope for disappointment from the interim results due next month.

The steep decline in Telecom stowe port.

A surprise £27.4m rights recently by the company's success in attracting big and profits as the Gulf crists. Smith shares, given a considerable boost recently by the company's success in attracting big and profits as the four crists. Smith shares, given a considerable boost recently by the company's sale of Felix.

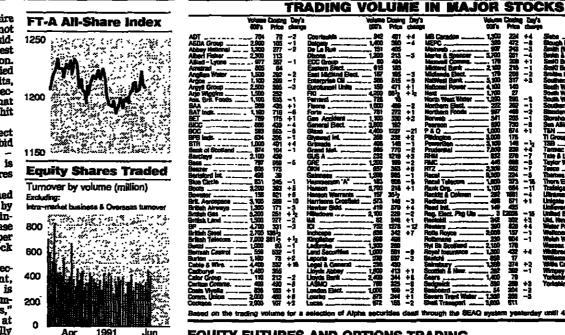
A surprise £27.4m rights recently by the company's sale of Felix.

A surprise £27.4m rights recently by the company's sale of Felix. per cent stake in ICI, fell 5 to 133p.

Bradstock, the insurance broker, edged higher to 149p after the increased dividend. Lloyd Thompson, regarded by analysts as having been left behind during the sector's strong run, jumped 22 to 365p. Royal Bank of Scotland Royal Bank of Scotland (RBOS) held at 178p. Analysts were intrigued by news that Banco Samtander, the Spanish bank which has a 10 per cent stake in RBOS, had raised significant amounts of money in recent days.

The Spanish bank, said to be among the best capitalised in the world, raised \$365m in the US two days ago, via dollar-de-

US two days ago, via dollar-de-nominated loan stock, and on Monday raised £210m in con-vertible bonds. One theory put forward was that Santander may be considering an increase in its stake in RBOS to 15 per



EQUITY FUTURES AND OPTIONS TRADING

There was good volume yesterday in the derivatives market, with much of the trend set by London's reaction to Wall Street's performance. Traders were disappointed initially by the latest US Producer Prices Index but confidence relified when the New latest the latest l dence rallied when the New York bond market recovered

change as dealings closed in London. After a slow start, the June active contract in the market-futures contract on the FT-SE place, reached levels at which

Trading was featured by fur-ther activity in the spread between the June and the Sep-tember contract on the Foot-sie. For the first time, liquidity in the September contract which will soon become the

to the June contract which expires at the end of this month.
In traded options, there was activity in the FTSE contract

but most of the interest focused around individual stock options. Boots options business represented about one fifth of the market's total turnover. The Boots October 390 straddle was traded heavily as were the July 360 and 330 calls.

NEW HIGHS AND LOWS FOR 1991



Trading, Lyles (S), TRANSFORT (1) GATZ, TRUSTS (14) F & C Smaller Con., Fidelity Japan OTC & Regd, Do. Wrins, Gencels Entry Miss., If Philippine, Juphar Terbutt Martin, Personal Assats, RIT Cop., Do. 2,5pc Cox., 2005, Rights & Insuess Inc., River & Merc. Arper, Inc., River & Merc. Tet. Stopd. Pri., Templeton Entry, Miss., Do. 1pc Ln., Cal.S. (1) Bow Valley, SMRES (5) Surmith Expl., Ourben Deep, Skitory, Gencor, Mount Burgues.

EUTgeles.

MEW LOWE (AG.

MILLIONIUS (A) Bellwinch, Grebam Wood,

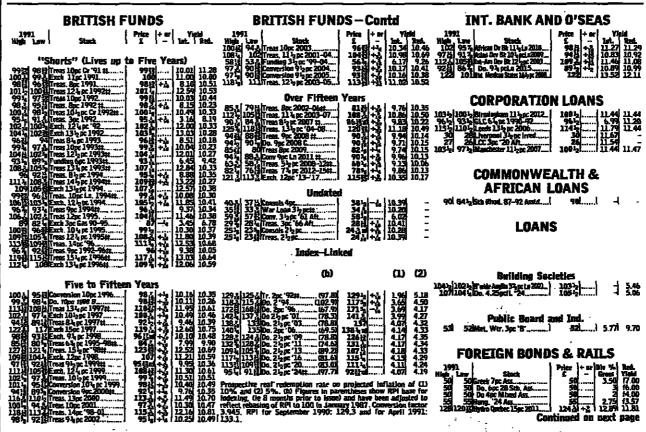
BLECTRECALS (2) Feedback, Palon,

BAGGERERING (1) Tax, FOODS (2) ASDA,

Plannshyar, MOTELS (1) Regal, MIDUSTRIAN

(16) Armour Trust, Bridgers-Gundy, Delan (16) Armout Treat, Brithport-Gundey, Delam Forwell, Hay (M), Horsby, Savage, Shalmen Metalorad, Tamarie, Williams Cav. Prf., LESSLINE (2) European, HTV, PROPERTY (B) Sritanska, Control Sec., Greycoat, MEP Waterglach Inct., \$44038 (1) Styo., TRAMSPORT (T) Lep., TRAMST (2) Orayion Cons., Finlay (J), Oll.S (4) Europe Energy, Gt. Western Res. A, Tuelaer Res., Ultramar, MRESE (1) Monarch Res.

LONDON SHARE SERVICE



APPOINTMENTS

New chief at motor company



At T. COWIE Mr Gordon Hodgson (pictured) has been appointed chief executive. Mr Hodgson was previously deputy chairman and finance director. Mr Tom Cowie, company founder, will continue as executive chairman, while **Mr Steve** Lonsdale, formerly group accountant, has been appointed financial director.

Mr David Parry, currently managing director of Royal International, has been made managing director of ROYAL LIFE HOLDINGS, where he will succeed Mr Bill Scanlan who retires on June 30. Mr. Scanlan retires from the board of Royal Insurance Holdings

Mr Don Shore will become deputy managing director of Royal Life Holdings on July 1. Mr Shore recently joined the company from Prolific Life and Pensions where he was: chairman and managing

 BUNZL, the distribution and specialist manufactoring group, has appointed Mr Lawrence McQuade as a non-executive director. An American citizen based in New York, he is vice chairman of Prudential Mutual Fund Management and managing director, investment banking, of Prodential Securities Inc.

Mr Martin Sullivan has been appointed to the new position of chief operating officer at AIU (UK). He has been with AIU in the UK for 20 years and has had a number of positions in property underwriting and

NURDIN & PRACOCK, cash and carry wholesaler, has appointed Mr Robin G.B. Lamb as company secretary.

SANWA INTERNATIONAL the European merchant banking arm of the Sanwa Bank Group, has appointed Mr Nicholas W. F-B Dungan as an executive director. Mr Dungan becomes the investment banker at Sanwa International with responsibility for the firm's investment banking activity chiefly in France, Switzerland, Belgium, Austria and Luxembourg. He joins Sanwa

at Merrill Lynch, most recently with responsibility for clients in the same areas he is now



E AMERICAN AIRLINES has appointed Ms Barbara Feeser (pictured) as general manager, Heathrow Airport, the airline's first female airport manager in the UK. She has held a vertex of manager in the UK. variety of management posttions in different areas of the company, including director of employee relations and gen-eral manager at Washington National Airport. Most recently she was general manager at Boston's Logan Air-

M Mr Nigel Lugg is to join WARNERS (UK) as a director on July 1. He is corrently with House of Fraser. Mr Russell Harrison has

been appointed as merchandise director - responsible for the bra and lingerie product direction of its private label and brand businesses. He

joined the company from Marks and Spencer.

■ VIDEOTRON, the UK cable television company, has made Mr Michael Cobb managing director responsible for the company's west London cable operations. He was formerly managing director of the company's Southampton operation. His successor in Southampton is Mr Roger Wilson who joins Videotron from his previous post as managing director of Swindon



■ On July 1 Mr Jerry Michell (pictured) takes responsibility for part of LEGAL & GEN ERAL's £2bn life fund prop-

erty portfolio.

Mr Michell has been senior investment pariner at Drivers Jonas for the past 11 years where he has established a reputation as an investment and fund managem for pension funds and other institutional investors.

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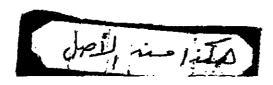
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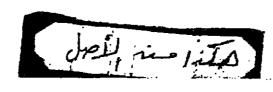
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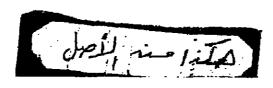


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CURRENCIES, MONEY AND CAPITAL MARKETS

FINANCIAL FUTURES AND OPTIONS

FOREIGN EXCHANGES

Dollar extends strong advance

strengthen yesterday and hit new highs for the year as buy-ing of the US unit was spurred by hopes of fast American economic recovery.

The dollar begun the session in Europe cautiously after the Bank of Japan had intervened in the currency markets in Tokyo trading hours. There were also suggestions that the Reserve Bank of Australia had sold dollars for yen in the Tokyo market, although this

The central bank intervention combined with a growing belief that the Japanese economy continues to grow strongly kept the yen firm, despite the strong dollar. The awareness that inflationary pressures have not been sub-dued has bolstered Japanese money market rates, which has been a further source of sup-

port for the yen. Early in the European session buyers of dollars came into the market. The Bundesbank's decision not to raise rates and the expectation of lower UK rates lifted the US currency. However, it was the release of a batch of US economic data which gave the dol-lar its biggest boost and encouraged hopes that the US is pulling out of recession.
Initial US jobless claims fell by 38,000 to 401,000 in the week

E IN NEW YORK

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Jun 13	Latest		Previous Clase	
£.Spot	1.6345-1.635	5 16	45-1.6455	
1 month	0.71-0 69s 1.97-1.94s	m 2	.74-0.73pm .03-2.01pm	
12 months	5.51-5.440		.68-5.58pm	
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MONEY MARKETS UK rates steady

unemployment compared with a rise of 82,600 in April, was

also welcomed, although few analysts believe it is any sign of an end to the recession.

The brief flurry following the release of the labour market data was short-lived, and the market turned quiet as dealers waited for the outcome of the

Bundesbank council meeting and the May UK inflation

numbers.
The market expects a figure

of 5.9 per cent in the year

through May, compared with 6.4 in April, and such a fall in the inflation level could provide the UK government with some justification for

easing monetary policy on

The money market has been concerned that a cut in rates which appeared to be a response to the government's poor standing in the opinion polls could undermine

sterling's position in the Exchange Rate Mechanism. The Bank of England, in its

dealing yesterday with the

market, provided much of its

liquidity needs. A total of £729m was injected by way of

Treasury bill purchases, compared with a forecast shortage of £850m.

In Frankfurt call money rates eased before the Bundesbank council meeting

but recovered after the German central bank said it

had left monetary policy unchanged.

economic grounds.

UK MONEY market rates were steady yesterday as dealers became increasingly convinced that there will be no immedi-ate change in interest rates. The Bank of England's sig-nal earlier in the week that it wanted rates to remain stable for the immediate future has left rates trapped in a narrow range. There was a slightly firmer touch at the longer end yesterday, while prices rose in the futures market. Threemonths money was unchanged at 11 per cent, while twelve months was up slightly at

1011-%. The release of the latest UK labour market data led to some optimism over the

UK clearing bank base lending rate 11,5 per cent from May 24, 1991

possibility of an interest rate cut before the end of the

Underlying average earnings in April rose by 8.75 per cent, compared with expectations of 9.0 per cent, which was also the rate of increase in March. The easing in wage increases follows factory gate price figures earlier in the week which also suggested a lessening in inflationary

A smaller-than-expected 70,600 increase in May

statements on the economy by political and economic leaders. Other statistics did not pro-

vide such a positive outlook, but with the market in a bull-ish mood, these were disregarded. May retail sales rose by less than economists had forecast, while producer prices continued to rise strongly.

The dollar retreated from its highs after speculation about intervention by the Bundesbank and the Swiss National Bank spread round the market. The SNB denied it had interpreted and the dollar advanced. vened, and the dollar advanced

But in the event the threat of central bank intervention and profit-taking by US fund managers pushed the dollar off its best levels of the day. Mr Michael Feeny of Sumitomo Bank said: "If the dollar keeps pushing ahead the central

ended June 1. This continued a trend of falling unemployment and backed up recent positive that the dollar is not just a one-way bet."
The dollar closed at D1.798

from DM1.7920; at SFr1.5375 from SF:1.5320; at FFr6.0975 from FFr6.0750. Against the strengthening yen, it slipped back to Y141.35 from Y141.90. The dollar's index closed 0.2 nigher at 68.2. Sterling was slightly easier

on worries about the govern-ment's standing following opin-ion polls which showed it trailing the opposition. The pound was also weakend by renewed speculation that inter est rates may be cut at the end of next week.

Sterling closed lower at DM2.9450 from DM2.9475; at \$1.6380 from \$1.6455; at \$Fr2.5175 from \$Fr2.5200; at \$Y231.50 from \$Y233.50; and at FFr9.9875 from FFr9.9975. Sterling's index finished down 0.2 at 90.1.

	Ecu Central Rates	Correcty Advants Against Eco Loc 13	°• Change Item Control Sate	° Spread in Health Contacty	Designation Designation
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DOLLAR SPOT - FORWARD AGAINST THE DOLLAR	Consumercial of 5 47-5 37 cpr	ates taken towards ti P	e end ef London tradi	leg Six-mantik kone	क्षतं दर्शी	≥ 3.39-3.34cpm ±	2 Mon
	DOLL	AR SPOT	FORWAR	D AGAIN	ST	THE DOL	LAR

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR									
Jun 13	Day's spread	Close	One to	orth	ar of	Taree Acedia		% p2,	
Orway rance neden apan nitzerland	6.9800 - 7.0575 6.0650 - 6.1325 6.4325 - 6.5075 141.20 - 142.00 12.5870 - 12.4450 15275 - 1.5475	1.6375 - 1.638 1.486 - 1.487 1.1440 - 1.145 2.0245 - 2.025 3.7.65 - 37.15 3.7.65 - 37.15 3.7.65 - 37.15 1.775 - 1.782 1.150 - 111.65 1.150 - 111.65 1.150 - 111.65 1.150 - 111.65 1.150 - 1.150 1.150	5 053-6 0 23-4 5 0.51-4 8.00-10 1.65-2.0 0.42-0, 8.00 1.65-2.1 0.42-0, 1.96-1 1.96-1 1.96-2 1.96-1 1.96-2 1.96-1 1.96-2	43gidis 0-90des 1-96dis 1-96dis 0firedis 5arel-s 92apm 0credis 1-21ydis 0gradis 1-25dis	9871191444444444444444444444444444444444	0 69-0.	33pm 70df: 55ds 55ds 0056 75ds 22ds 40ds 62ds 55ds 55ds 55ds 54ds	3775091287760078549087	
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£ \$ DM YEN FFr.	1 0.611 0.340 4 320 1.001	\$ 1.638 1 0.556 7.076 1.640	2.945 1.798 1 12.72 2.949	7m 231.5 141 3 78.61 1000. 231.8	9.987 6.097 3.391 43.14 10.	2.517 1.537 0.855 10.87 2.520	3.317 2.025 1.126 14.33 3.321	Li ₁₂ 2189 1336 743.3 9456 2192	1.872 1.143 0.636 8.086 1.874	B Fr. 60 75 37.09 20.63 262.4 60.83	1,432 0.874 0.486 6.186 1.434
£ S DM YEN	£ 1 0.611 0.340 4 320	\$ 1.638 1 0.556 7.076	2.945 1.798 1 12.72	Ym 231.5 141.3 78.61 1800.	9.987 6.097 3.391 43.14	\$ Fr. 2.517 1.537 0.855 10.87	3.317 2.025 1 126 14.33	Li ₁₂ 2189 1336 743.3 9456	CS 1.872 1.143 0.636 8.086 1.874 0.744	B Fr. 60 75 37.09 20.63 262.4	1,432 0.874 0.486 6.186 1.434 0.569

EXCHANGE CROSS RATES											
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£	1	1.638	2.945	231.5	9.987	2,517	3.317	2189	1.872	60 75	1,43
S	0.611	1	1.798	141 3	6.097	1.537	2.025	1336	1.143	37.09	0.87
DM	0.340	0.556	1	78.61	3.391	0.855	1 126	743.3	0.636	20.63	0.48
YEN	4 320	7.076	12.72	1800.	43.14	10.87	14.33	9456	B.086	262.4	6.18
F.Fr.	1.001	1.640	2949	231.8	10.	2.520	3.321	2192	1.874	60.83	1.43
S Ft.	0.397	0.651	1.170	91.97	3.968	ı	1.318	869.7	0 744	24.14	0.56
H FI.	0.301	0.494	888.0	69.79	3.011	0.759	ı	659.9	0.564	18.31	0.43
Цrа	0.457	0.748	1.345	105.8	4.562	1.150	1.515	1000.	0.855	27.75	0.65
C\$	0.534	0.875	1.573	123,7	5.335	1.345	1.772	7769	I	32.45	0.76
BFr.	1.646	2.696	4.848	381.1	16.44	4 143	5 460	3603	3.081	100.	2.35
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Estimated volume 35736 (32440) Previous day's ones let. 114342 (113620)

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Estimated volume 2263 (1823) Province day's ones int. 16344 (15774)

EDEN EXCHANGE PATES

BANK-STERLING SA per S.

POUND - DOLLAR

1-mile. 3-mile. 6-mile. 12-mile. 16311 16186 16044 15838

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NEW YORK		IONE		y Bills and	Bends	
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LONDON MONEY RATES								
Jen 13	Overnight	7 days notice	One Month	Three Months	Stx Months	One Year		
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LUFFE US THEASURY NAME FATAMES OPTIONS SIDN, DAY 64th of 190°. LIFFE LONG COLT FUTURES OFTEN ESO,000 640% of 100% LEFE MAIN POTENES OF TRANS Strike Price 8400 8450 8500 8500 8500 8700 8750 549 1.72 1.72 0.96 0.44 0.28 0.17 0.10 200 PAT 175 PA 04 3-52 3-67 2-31 1-60 1-31 1-07 2-37 218 179 146 147 191 191 195 195 195 Estimated volume yearl. Calls © Paris 50 Province day's cases att. Calls 832 Paris 266 Shila Price 8800 8825 8875 8875 8925 8930 8975 144 139 144 045 045 045 9.06 0.12 0.42 0.42 0.65 9.88 1.12 1.37 LONDON (LIFFE) CHICAGO 90-04 90-07 90-05 90-08 93-03 92-09 91-19 91-02 91-02 92-00 92-00 88-26 92-12 91-18 90-31 90-14 90-07 89-31 High 92-31 92-09 Extinated volume 4827 (1639) Previous Gay's open int. 3652 (3342) Estimated column 40452 (29044) Pryriaus day's open int. 69660 (68965 SHISS FIMIC COUNTY SF: 125,000 S per SF: Estimated volume 484 (54%) Previous day's open lat., 1646 (160%) 0.03 0.46 1.89 4.03 6.48 8.97 1.0W 181.79 89.58 89.90 89.90 89.62 89.42 August 1956.0 1854 0 -: September Extinates volume 8,471 Total Open Interest 15,408 ELU BOND (MATOR)

BASE LENDING RATES And Userk

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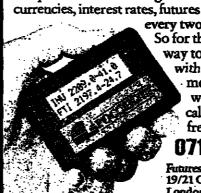
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ACROSS
1 Discuss and OK travel

arrangements (4,4)
5 Weaken and look after a naughty child (6)
9 The subject matter gives satisfaction (8) 10 Contemptible chest turning over promises of repayment

(6) 12 The yarn left lies in a tangle (5) 13 Will tempt guys into a

casual shirt (9)
14 Model socialist leader getting together with liberal (v)
16 Divers cut a novice (7)
18 The woman a revolutionary

fleeword and a recontinuously fleeced (7) 21 Refinement of language (6) 23 Getting umpires to com-pound flaud (9) 25 Oriental queen - one the Orient finds weird (5) 26 Thanks an artist twice over

for the mount (6) 27 Check hamper (8) 28 He'll have a home by the

end of September (6)
29 The foreigner a good man
phoned with some hesitation (8)

1 Set about forming an outfit (6) 2 It takes money and a little

science to copy a work of 3 Flower having a neat look (2-3) 4 Accord the right style (7)

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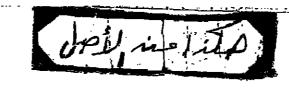
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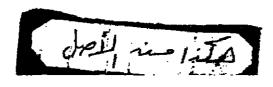
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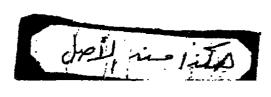






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AMERICA

Dow continues to weaken in tandem with bonds

₩all Street

SHARE PRICES fluctuated in a narrow range on either side of their opening levels yesterday morning, as the market strug-gled to decide how to respond to a series of economic data which pointed to an economic recovery, writes Patrick Harverson in New York.

By 1.30 pm the Dow Jones Industrial Average was 1.35 lower at 2960.64, having traded no more than a few points up or down all morning. The Standard & Poor's moved in step with the Dow, standing down 0.11 at 376.54 at 1 pm, while the Nasdaq composite of over-the-counter stocks eased 1.00 to 490.05. Turnover on the New York SE was light at 83m

shares by 1 pm.

The market opened weaker after bond prices fell in response to a variety of eco-nomic news. Figures for May showed that producer prices had risen by 0.6 per cent, including a 0.4 per cent rise in core prices (excluding the vola-tile energy and food compo-nents), and that retail sales in the month jumped by 1 per cent. The increases were all larger than expected and, com-bined with another sizeable fall in jobless claims in the week to

June 1, were taken by analysts as evidence that an economic recovery is under way. While this would normally be good for equities, the stock ket's concern about inflation

rates. These worries prevented stocks from rising on the good

economic news. Among individual stocks, Time Warner was again in the limelight, easing \$% to \$94% in lively trading after the Securities and Exchange Commission announced that it planned to

157,108,000

50 30 31 3 4 5 6 7 10 11 12 13

review the entertainment group's controversial \$3bn

rights offer. The shares had

fallen sharply on news of the

offer. Since then, there has

whether the issue would go ahead in its present form, and some shareholders have called for a probe into trading in Time Warner stock.

Boeing held up against the

weaker trend, standing unchanged at \$48 on volume of

almost 1/2 m shares after the company received \$2.74bn

1991 June

erating company, slipped \$% to \$35 after state regulators rec-ommended an 8.2 per cent increase in energy charges, as opposed to the 10.2 per cent rise the company had wanted. Also in the energy sector, Mesa Limited Partnership fell \$% to **NYSE** volume \$3 after the oil and gas com-pany retired all of its \$916m bank debts and closed \$616.6m of private financing with institutional investors.

Cincinatti Bell dropped \$2% to \$19% after the company warned that it would record a small loss for the second quar-ter, compared with the profit of 38 cents a share reported at the

range of its commercial air-

Irish leasing group. Texas Utilities, a powe

A FURTHER fall in Toronto in slow midday trading left the composite index down 9.7 at 3,448.4. Declines led advances by 195 to 181 on volume of

Among active shares, Encor was flat at C\$1.20, Varity Corp rose 3 cents to C\$2.98, Cana-dian Pacific eased C\$1/4 to C\$19% and Ranger Oil was unchanged at C\$8%.

IAF Biochem slumped C\$11/4 to C\$23. The loss-making com-pany said on Wednesday that it would report a loss for the first quarter ended April 30 as it continued to absorb losses from its US vaccine affiliate.

Late index buying lifts Nikkei just before close

Tokyo

LATE afternoon index buying lifted the Nikkei average by more than 300 points in the last few minutes yesterday. after trading cautiously for most of the session, writes

Emiko Terazono in Tokyo.

The Nikkei average closed 24,808.17. The index lost ground in the morning after the overnight decline on Wall Street and fell to the day's low of 24,334.35 by the early afternoon. Volume rose to 270m shares from 260m. Gainers led losers by 642 to 310, with 182 issues unchanged. The Topix index of all first section stocks added 13.65 to 1,911.05, but in London the ISE/Nikkei 50 index fell 2.93 to 1425.93.

The Nikkei average lost ground early on, in tandem with the bond market, as options contracts were exerised. The afternoon recovery was prompted by heavy index-linked buying by investment trusts and brokers and by a recovery in the bond market. Traders said that government bonds were sought by a lead-

ing US securities firm.
The outstanding cash positions on arbitrage trading as of June 7 fell for the third week in a row, to Y798.4bn. Concerns about position unwinding today, which is special quota-tion day, had depressed share prices recently. But Mr Masami Okuma of UBS Phillips & Drew over the special quotation or the settlement price for June futures contracts determined

in today's opening stock prices
- had declined considerably. The electrical sector showed strong gains, led by highly priced medium-capital stocks.

NATIONAL AND REGIONAL MAR

Hong Kong (55). Ireland (18). Italy (77). Japan (474). Malaysia (68). Mexico (15).

Norway (32)...... Singapore (38).... South Africa (61)... Spain (55)..... Sweden (26)....

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TDK rose Y200 to Y6,020, Sony added Y200 to Y6,350 and Pioneer Electronic Y200 to Y4,050. Interest rate-sensitive, large-capital issues continued to

weaken on receding hopes of credit easing. Nippon Steel, the most active issue of the day, fell Y4 to the year's low of Y423. Tokio Marine & Fire, the insurer, fell Y30 to Y1,230. Akai Electric rose Y50 to Y1,240 on strong earnings fore-casts, with pre-tax profits for the current year expected to rise 85 per cent. Kawagishi Bridge Works added Y370 to Y4,200 after the company raised its its pre-tax profit expectations for the current

Kyudenko, the electrical engineer, rose Y60 to Y2,660 on the company's prospects of record pre-tax profits for the year to March 1992. Nippon Signal, the rail and signal maker, rose Y50 to a record Y1,790 on expected capital

investment by Japan Railway. In Osaka, the OSE average gained 120.17 to 27,609.59 on volume of 30.6m shares. Nintendo, the video game maker, rose Y700 to Y14,400 on smalllot buying by individuals.
Asics Trading, a shoe company, rose Y10 to Y2,070 on its

forecasts of a 37 per cent rise in pre-tax profits for the cur-rent year. Individual investors and investment trusts sought the issue on improved shoe

Roundup

TRADING WAS quiet in the Pacific Rim, with most markets responding to Wednesday's fall on Wall Street rather than yes-terday's rise in Tokyo. AUSTRALIA was depressed by the fall in New York. The All Ordinaries index lost 6.6 to

1.493.3 on turnover of A\$287m. up from A\$212m.

Volume was boosted by the sale of a 13.2 per cent stake, worth A\$207m, in the Nine Network Australia television company by Australian Consoli-dated Investments. Nine Network closed steady at 52 cents, while Australian Consolidated rose 1 cent to 65 cents.

HONG KONG lost most of its early 35-point gain, as the Hang Seng index closed 4.65 higher at 3,632.55. Turnover remained light in the run-up to the long weekend, rising to HK\$788m from HK\$694m. SINGAPORE eased on profit-taking, with the Straits Times

Industrial index down 5.17 at 1.536.67 on volume of 36m shares, up from 35m. KUALA LUMPUR closed higher as Tokyo rebounded. The compos-ite index recovered from a low of 623.29 to end 0.70 higher at 624.66, as volume rose to 42m

TAIWAN edged higher in exceptionally thin trading, following three days of declines. The weighted index put on 21.57 to 5,775.55. Turnover dwindled to T\$23.4bn from T\$34.4bn, its lowest in four months, ahead of today's public bond auction and Monday's

SEOUL eased after four days of gains, in spite of continued buying from the stabilisation fund. The composite index slipped 0.91 to 610.05, in slow volume of Won74.7bn.

MANILA fell in light trading,

weighed down by liquidity con-cerns and profit-taking. The composite index shed 8.53 to 1,142.15. Shangrila Property's debut met with a lukewarm reception. The stock closed at 2.75 pesos, unchanged from its offer price, in thin volume of 201,000 shares.

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FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood

Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

Local % chg on day

The World Index (2271)... 139.83 -1.0 125.99 125.43 130.29 131.90 -0.6 2.59 141.27 126.02 126.01 130.19 132.65 149.01 123.28 146.59

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Constituent change 13/6/91: Name change: Corona Corp. to International Corona Corp. (Canada). Latest prices were unavailable for this edition

Sentiment sways South African gold shares

Philip Gawith explains the strong rally in the sector in the last few weeks of trading

HE Johannesburg gold rose 17 per cent to a high this market remains a defi-week of R1.064/oz, before fallant outpost of the guts worth of new orders for a and gambling school of investment. Its movements have everything to do with senti-ment, and little to do with craft from three airlines and an

> Recent months have seen an endless litany of doom and gloom stories about the local

gold industry.

The agonies of producers, however, have been offset, at least partially, by the pleasure of watching their share prices perform. Since hitting a low of 970 in

February, the Johannesburg Stock Exchange all-gold index has risen by 45 per cent to a high earlier this week of 1,416. It closed at 1,368 yesterday. As usual, the speculative nature of the gold index is reflected in the way it has far outstripped any movement in

the gold price. In February the rand gold price reached a low of about R910/oz (\$316/oz). It On the demand side, iewel-

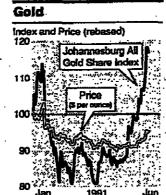
people feel more comfortable about gold and its prospects

than they did a few months

ing back slightly.
An explanation of this pre-Index and Price (rebased) cipitate rise should start with the wry adage: "Three months-after everybody has given up hope is the end of a bear mar-ket." Analysts are careful not Johanneshum All Gold Share Index Price (5 per nunce) to say that a bull market has begun, but there has certainly been a strong bull phase. This, says one analyst, reflects noth-ing more than the fact that

Why should this be so? There are certain fundamentals which give cause for opti-mism about gold. On the sup-ply side, there is a widely held perception that there will be a fall-off in production. South African production is already falling, and Australian and US production is also expected to

George Huysamer points out.



lery has remained exceptionally strong throughout the recession, especially in Japan. The feeling is that, when the sion bottoms out, demand buying pressure from the US. But as Mr John Clemmow, mining analyst at brokers

explain a short-term move in the market. He believes that the explanation lies much more in a "gut type of feeling". more in a "gut type of feeling".

Until as recently as two months ago, the South African market, along with the rest of the world, believed that gold would keep on falling, perhaps even below \$300/oz. When the price showed firm support at \$360, with strong jewellery demand, this acted as a psychological turnaround. chological turnaround. Mr Clemmow also believes

that technical analysts, or chartists, succeeded in pulling the market along by predicting a major bull run. Further confidence was gained from the fact that various negative factors - the slump in the plati-num price, the strong perfor-mance of the dollar and the threat of forward sales - failed to push the gold price down. A final important factor is institutional buying. Two fac-

these factors have been known for some time. They cannot explain a short-term move in the state of the state gold holdings, bought for fear of missing an upswing in the market; and a perception of greater relative value. Although gold shares are dis-

counting a rand gold price of about R1.150/oz, and are on a historically low dividend yield of about 3.5 per cent, they do provide a hedging option against a fully valued industrial index - up 26 per cent since February. The index hit a record high of 3,724 yesterday.

Most analysts believe the index has moved too far and are expecting a correction.
There is a broad consensus
that at levels of about \$375/oz
there will be heavy forward
selling from local producers which will cap the price. As for the shares, Clemmow views current levels as madness. The market is for trading, not for investing. There is no fun-damental value in it."

AIRLINE stocks featured again yesterday, writes Our Markets Staff, following figures this week from British Airways, which showed that its passenger load factor was only 29 percentage points below May last year, continuing the steady recovery which began after the Gulf war.

Mr Mark Simpson of UBS Phillips and Drew, who recom-mended the sector for its recovery potential at the beginning of this year, said that investors were looking ahead to 1992 and 1993, when the effects of current cost-cutting programmes and increased productivity should feed through the bot-

Lufthansa was yesterday's beneficiary, rising DM5.50 to DM135 in uncommonly active turnover of DM45m. Swissair, strong for the previous two days, fell SF15 to SF1800. KLM, the Dutch national carrier, was up 10 cents at Fl 28.90 (but 48 per cent better since January 1). KLM passed the 1990 dividend yesterday and reported a net loss FI 630m for the 1990/91 year, in line with

PARIS recovered from early weakness to close almost unchanged, as bond prices rebounded. The CAC 40 index ended 1.87 down at 1,847.24, after hitting a day's low of 1,834.10. Turnover was believed to be less than Wednesday's moderate FFr2.2bn.

Speculators lifted CMB Packaging to a day's high of FFr158.40, before it closed FFr1.80 up at FFr153.80 on heavy volume of 664,287 shares. There were rumours that BTR, the UK industrial group, would make a bid. Bolloré, the technology com-

pany, shed FFr35 or 4 per cent to FFr900. The bourse watch-dog said that Bollore and two allies, which had acquired more than one third of Delmas Vieljeux, had to bid for the rest of the shares in the shipping group. Delmas Vieljeux was suspended at Wednesday's ng price of FFr3,800.

Another of the day's losers was Cetelem, the short-term credit company, which closed FFr32 down at FFr662. MILAN lost early gains and closed little changed in moder-

ate volume, as a good showing from Fiat and other industrial shares was countered by a weak insurance sector.

Trading was dominated by position adjusting ahead of the close of the June account today. The Comit index eased 0.57 to 608.23 in volume esti-mated at less than Wednes-

DOLLAR INDEX

119.12 182.01 117.23

181.90 182.01 225.11 172.23 151.20 117.25 151.20 117.56 142.27 220.46 221.83 270.58 102.90 97.39 125.15 124.95 127.95 182.28 103.73 105.73 155.53 150.51 161.77 139.74 141.46 182.46 72.47 77.41 88.29 247.78 971.34 3472.25 1079.73 252.29 247.78 971.34 3472.25 1079.73 44.18 44.26 54.84 181.44 184.79 223.45 181.44 184.79 223.45 181.44 184.49 200.25 105.20 174.74 182.69 225.15 144.53 100.11 171.12 172.90 176.78 204.12 85.28 86.80 100.67 155.61 150.65 187.44 142.18 154.28 155.24

3.83 137.72 122.86 122.84 132.68 152.08 151.52 125.50 147.68 1.85 181.29 161.72 161.70 167.97 162.97 200.81 155.55 205.71 1.09 131.83 117.60 117.58 121.48 117.94 145.92 117.86 146.83 2.19 134.49 119.97 119.95 122.93 121.65 147.66 121.29 147.56 3.19 153.41 136.85 136.85 141.40 151.81 157.04 125.91 146.98 3.06 118.68 105.87 105.88 108.39 110.12 129.80 106.85 135.22 4.71 137.42 122.58 122.58 126.84 124.26 145.66 111.40 134.41 2.25 136.82 123.66 123.65 127.76 130.73 145.77 120.06 144.88 2.34 138.62 123.66 123.65 127.76 130.73 145.77 120.06 144.88 2.58 140.74 125.55 125.54 129.70 132.40 148.66 122.92 146.37 3.49 147.94 131.95 136.35 140.55 152.83 126.69 147.94

•	arways data put i	ocus on a	urun
	FT-SE Eurotrack 100 - Jun 13	even including yesterday's price movements, it is still	Ahold, the
	Hourly changes Open 10 am 11 am Noon 1 pm 2 pm 3 pm Close	DM10.20 lower overall, against falls of DM3.80 for Bayer and	enue in the U to F181.20. A said that its

Day's High 1153.77 Day's Low 1145.71 June 12 1152.03 June 11 1159,97

day's 1.226bn, which had been boosted by options trading. Dealers said a heavy 70 per cent of options were exercised. Fiat officially closed up L195 or 3.1 per cent at L6,455 and reached L6,590 after hours on a combination of short-covering and renewed speculation, firmly denied by the company, of a link with Toyota of Japan.

Olivetti climbed L135 or 3.4 per cent to 1.4,110 on renewed with the control with the contro

talk of a possible accord with Stet or Olivetti's former partner, AT&T of the US. Insurers were sold by for-eigners. Generali fell IA10 or 1.2 per cent to L35,680.
FRANKFURT followed the

trend set in London trading on Wednesday afternoon, the DAX index falling another 8.21 to

1.692.63 after a decline of 1.67 to 705.60 in the FAZ at midsession. Volume weakened, falling from DM6.5hn to DM6hn. The Bundesbank left official

interest rates unchanged yes-terday, but the average bond yield rose from 8.48 to 8.51 per cent and bank shares weakened, Bayernhypo losing DM9.50 to DM368.50 and Dresd-ner DM6.20 to DM379.50. In chemicals, BASF and

Bayer fell, yet Hoechst put on DM3 to DM248.50. Mr Andrew Thomson of Kleinwort Benson noted that Hoechst is the only one of the "Big Three" which has gone ex dividend. This tends to depress German shares, especially those bought for their high yields. Since Hoechst went ex on June 5.

ZURICH saw early buying interest eroded by US producer price data and fears of pressure on interest rates. The Crédit Suisse index fell 3.6 to 541.3.

As in Germany, banks ended mostly lower, CS Holding topping the active list with a SFr40 drop to SFr1.895.

STOCKHOLM was mostly lower with the exception of Astra, which was boosted by news that Loser its anti-ulcer news that Losec, its anti-uler drug, had gained approval for wider use in the US. The Affärsvärlden General index fell 4.1 to 1,124.6 in volume of SKr476m, up from SKr447m. Astra free B shares closed

SKr11 up at SKr640, but off the day's high of SKr650. Volvo was also firmer, with its free Bs up SKr9 at SKr366, following the launch of its new car model this week.

AMSTERDAM closed little changed in spite of the dollar's strength, the CBS Tendency index rising 0.1 to 95.3 in thin

he retailer which than half of its rev US, gained 60 cents After the close, it said that its net profit for the first 16 weeks of 1991 rose 12.6 per cent to Fl 76.4m. MADRID edged lower after a Wednesday inflation figure at the top of expectations. The general index fell 0.29 to 296.07

in modest turnover of about Ptal3bn after the previous day's Pta23bn. Utility stocks continued to be active. Ebro, the sugar manufac-

turer, more than recouped the Pta45 fall recorded on Wednesday, when a large block trade was executed, rising Pta60 to Pta2,990. Sarrio, the paper and cartonboard maker which has a stake in Ebro, rose Pta23 or 2.4 per cent to Pta993.

BRUSSELS was flat in moderate trading, as trading focused on Delhaize, the retailer, which rose BFr230 or 29 per cent to BFr8,080. Delbaize, which benefits from the strong dollar because of its Food Lion arm in the US. accounted for about a quarter of the total turnover of BFr1bn. The Bel20 eased 0.29 to 1,180.83.

Promises Kept

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Chairman



EXPECT EXCELLENCE

GREATER MANCHESTER

SECTION III

Friday June 14 1991



The great engine of England's northern economy is being hurt by recession but it has not yet

suffered widespread damage. In the 1980s, the region started to learn to stand on its own feet. The pain has proved to be worthwhile, as lan Hamilton Fazey reports

Hard core of lines confidence

WHEN ICI decided this year to combine all of its chemical spe-cialities operations into one global-business with sales of 21.5bn, it had to choose between the US Britain and Germany for the world headquarters. It picked Blackley (pronounced Blakely) in north Manchester.

Mr Kaya Naprstek was transferred from running ICI's factories in Wilmington, Delaware. to become director of corporate strategy and development. Wilmington came second in the competition.
"We had a big operation in

the US, a big one in Blackley, another on Teesside and others scattered around Europe and the rest of the world," he says.
"But when we looked at Manchester, we saw an infra-structure that was already available. We had 1,000 employees on the site. ICI had its own research and development block there. The road network is excellent and you can get anywhere in the world from

Manchester Airport. "We also knew from experi-ence that we would have no problems in getting good staff. We would have moved our research centre years ago if we had not had a good supply of

qualified people from the local universities and colleges. "What's more, we have had many transfers of staff around our operations as they became increasingly international. Many American scientists assigned to Manchester on projects have liked the place so much that they wished to

The idea of Manchester as a desirable place to live and work in has been gaining ground. With more than 2.5m people, it is big enough to have everything needed for a civi-lised lifestyle, but not so big as to be crushing. Also, its services and physical infrastruc-

inward, the north-west's gov-ernment sponsored agency for attracting companies from overseas and from the south of England has trumpeted five moves into Greater Manchester in the last six months, but something possibly more sig-nificant is also happening. Mr Peter Folkman, who runs

North of England Ventures, an investment capital fund in Manchester, says: "You need a critical mass of professional lobs to make a city grow. Mid-dle-class people with a stake in the area always work hard for



it. "There are some very good professional, middle-class peounemployed in the south, or just fed up with London prices and congestion, who are anxious to move north to find

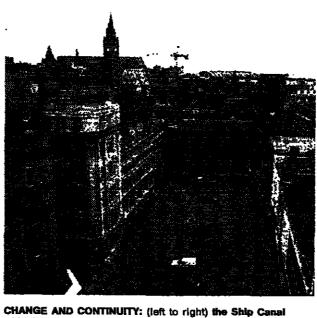
"For the first time in my experience, large numbers of CVs have been arriving in the post, many from very senior managers with top quality experience at major corporations. This is new and it mat-

The reason why is not so much because it heralds a possible reversal of the southward brain drain that has thinned the north of talent over many years. Rather, it is their poten-tial impact on the region's improving economic self-suffi-

They become potential assets in the management buy-in market. There are plenty of management buyouts still going on in the north, usually at prices well below £10m and therefore too small to attract much notice. But some potential buyouts are frustrated by

managerial shortages.

Mr Folkman says that Manchester's venture capital funds most of which have sprung up in the last five years to ser-



with the M63 bridge in the distance; Manches

vice local demand - will soon have a sizeable register of likely candidates for buy-ins. They would take minority stakes in businesses and run

Finding likely companies to back, however, may be less easy, as Mr Colin Davenport of Davenham Trust - itself a buyout from the financially distressed Burns-Anderson

Greater Manchester's dominance as th north-west's wealth creator (£m, 1987) Added value in 39.1 2,592.3 2,475.7 21.8

financial services group points out. Davenham, backed by lines of credit from banks, can lend up to £300,000 and would like to be part of any good buyout or buy-in funding syndicate going. "We are seeing a lot of inquiries but much of it is rubbish," Mr Davenport says. For despite Greater Man-chester's underlying optimism,

County Natwest in Manchester, warns: "We have to be increasing attractiveness and growing economic self-suffivery careful not to talk things up. It's too easy to get carried on. It arrived late - possibly only in the fourth quarter of last year - and has had less local effect than any before,

Unemployment, which had fallen to 7.7 per cent this time last year, had crept up to 9.7 per cent by April, the latest

figures available.

After months of the area's

bucking of the southern down-turn, Manchester Chamber of Commerce finally reported an

emptying of order books dur-ing the winter - although

some export segments held up and many individual busi-

nesses with strong local sales

are still claiming immunity.

Mr John Moran, director of

away by one or two success stories. There is still a lot of pain out there. "Any company which supplies the national market is but is still there. suffering. I believe that things still have to get worse and that it will be the end of the year before we see signs of upturn.
Then it will be a very slow
pick-up with only moderate
growth afterwards."

However, it is an ill wind that blows no good at all. Mr Moran is in close touch with Manchester's large army of accountants to ensure that opportunities are not missed for buy-ins among the newly

For although Manchester, like everywhere else in Britain, is waiting for the national economy to turn, it is nowhere near as dependent on it as 10 years ago. Moreover, progress through the 1980s was steady rather than spectacular. Since nothing bubbled, nothing has

burst.
Mr Tom Marshall, of the surveyors Lambert Smith Hampton, says that because Man-chester's share of the

commercial property boom lasted only about 18 months no

one had time to go over the top. The result is merely about

1.5m sq ft of oversupply at Sal-

ford Quays - but Manchester has a natural demand for

about 500,000 sq ft a year of new office space even in lean

times, so no one seems worried about the eventual outcome.

is quite apparent with Mr Peter Hadley, of Charter Develop-ments at Exchange Quay in Salford, and Mr Kenneth Knott of Amer Properties which is

of Amec Properties, which is

currently advertising its role in the development of Salford

Quays on hoardings all over Greater Manchester. Amec's long view is nowhere

more apparent than at Man-

chester Airport, where it is proposing a large office park.

This summer, the airport is adding new transatiantic ser-

vices by American Airlines and

Delta. Aer Lingus is spending

£25m to turn it into its home

hub – thus overcoming its problem of Ireland's population being too small to provide a

sure base of income on Euro-pean routes.

even remotely arguable that the airport is not an engine for

Mr Marshall says: "It's not

Indeed, long term confidence

IN THIS SURVEY

■ The 10 key towns; tourism ...Page 2

■ Back to trams; airport's ambition

■ The private sector; venture capital; office rents

..Page 4 ■ Salford's Quays: urban renewal; Trafford Park

...Page 6 **■ Legal challenge:** centre of finance

■ Olympics hope; battle of the Canal

growth. It is going to drive a lot of development."

Lambert Smith Rampton is already involved with projects

Mr Marshall says that along with strong city centre office demand by the financial and professional sector, the airport from any other British city.

"Our agency business is fewer companies and people move premises or houses. But we are still doing business and it is nothing like as difficult as in the south. A telling sign is that we have 68 staff and have not laid anyone off."

The picture, therefore, is of long term optimism tempered by short term caution. Greater Manchester seems to be getting many of the basics right and is prove its mettle.

Even then, however, it will almost certainly take things steadily. Mr Davenport sums up why: "We have set up here because people in the area tend to be very reliable. There's no froth. They are real people in real markets. We are comfort-

WE'VE GOT THE ANSWER... BUT WHAT'S YOUR PROBLEM?

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But, in the area covered by Manchester TEC, the number of young people will fall substantially up to 1995. There will be 11000 fewer 16-19 year olds (17%); nearly 17,000 fewer 20-24 year olds (18%); over 25,000 fewer 25-29 year olds (16%); but most frighteningly, there will be 31% fewer 20-24 year olds in 1999 than there were in 1989.

WHY IS THIS A PROBLEM?

Companies need to invest in people; because without a skilled, adaptable workforce, businesses will find themselves facing acute competition, fishing for more skills in a ever-shrinking labour market pond, as the number of young people falls dramatically. You won't be able to buy in skills and you may find yours being "bought out"! Ultimately, lack of skills and training will destroy your business.

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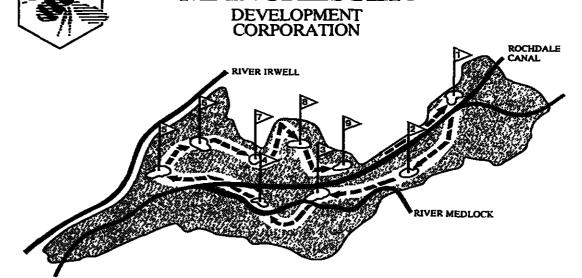
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56 PETER STREET The refurbishment of the former YMCA building by Eagle Star Properties will produce 46,000 sq. ft. of offices, with shops and a restaurant.

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facilities by Beazer Projects Ltd. **FALSTAFF HOUSE** Redevelopment of the site of a former discotheque to provide 86,000 sq.ft. of modern offices by Satnam Investments Ltd.

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IT usually comes as a surprise to people to discover that with about 446,000 people, the city of Manchester is comparable in size to Liverpool or Sheffield and is only half as big as Bir-mingham and two-thirds that of Leeds.

The surprise comes because of the urban sprawl that most people think of as "Manchester". It runs from the M6 in the west for 30 miles east to the Pennines and for 24 miles north from the Cheshire green belt into Lancashire moorland

In fact, the conurbation is of 10 cities or towns which have physically, if not culturally coalesced. The county of Greater Manchester contains nearly 2.6m people and although its council was abolished in 1985, the county itself

remains a physical entity.

That people in the conurba-tion think of the place as "Manchester" makes the very name of Greater Manchester possible. The city of Manchester's small size may be a factor here: it is not big enough to dominate in the way other big cities dominate their conurbations and this possibly heads off resentment among smaller neighbours.

Significantly, when the city of Manchester went trawling in Brussels for money to help with inner city decline, it did not hunt alone, but as Manchester-Salford-Trafford, the three boroughs which all jut into the inner city and face the same urban problem.

GREATER MANCHESTER has to fight hard to attract tourists at a level consistent with its size and regional importance. Tourism in the county is worth about n£250m a year, a sizeable sum but hardly satisfactory for a conurbation containing the

"capital of the north". Events as tangential as Manchester United's European Cup Winners Cup triumph are seized upon as a marketing tool to attract foreign visitors. In 1989, according to the English Tourist Board, overseas tourism contributed just £90m to the local economy.

The lack of overseas visitors is only part of the problem. Most northern-bound English tourists see no more of Manchester than its name on motorway signs as they drive to the Lake District or Scot-

region's tourism potential is due partly to a lack of strategic planning. Each of the 10 boroughs traditionally protects its own narrow patch. If ChristWhy Manchester has become Greater

The county with a proud city's name

one area of policy where they seem able to work together. They also co-operate on public sector pensions, with Tameside technically in charge of a venture capital fund actually run by Murray Johnstone, the Scot-tish financial services group,

from its Manchester office. However, the boroughs have been less than unanimous about Great Manchester Economic Development, an agency left over from the former county council which survived an independent scrutiny of its usefulness by Manchester Business School but not the failure of the 10 boroughs to agree on

its future funding. It was wound up last year. In this case, Stockport was the odd man out from early on, possibly because economi development is something it does not really have to look for In April, Stockport's unemployment rate was 5.7 per cent, compared with 8.2 per cent for the conurbation-wide Manchester travel-to-work-area, 9.2 per

Manchester city centre, then the other district centres fol-

This rivalry is waning, but

efforts to promote Greater

Manchester as a consortia of 10

equal boroughs serve only to

confuse. Visitors can hardly be

and 7.6 per cent for Britain as a

Stockport is to Greater Manchester what Solihull is to the West Midlands - predomi-nantly and increasingly middle class and clean, near the air-port, and the place to which the upwardly mobile fiee from

the city.

The latest edition of the government's Regional Trends put Stockport's 1988 population at 290,900. The borough council says this figure is now 291,300, a small rise, but part of an inexorable trend. South Manchester, the swathe of middle class suburbia en route to

Stockport, also grew gently.
In contrast, the older areas
of central and north Manchester, Salford and Trafford, lost thousands of people, with smaller declines in the outlying boroughs of Oldham, Wigan, Bolton, Bury, Tameside and Rochdale.

Indeed, many Stockport peo-ple wish they were in the rather more socially acceptable county of Cheshire instead of

favourable statistics and a pote of its present size.

with the collapse of their for-mer staple industries.

tant centre for textile industry, the area suffered considerable stresses in the recent past due to its over-reliance on such tradi-tional industries and its obsolesinfrastructure, as well as the lack of appropriate skills in the

labour force.

"Today, however, Oldham is revitalised. No longer dependent upon any single industry, the borough is now home to a wide spectrum of industries ranging from electronics and engineerfacture. Major players include Ferranti, Siemens, British Aero-

north-west average distorted by Merseyside's problems but slightly worse than Greater Manchester's average. The bor-

struggle against the tide. Stockport merely sent its latest

The more anxious boroughs are in the elbow of the M61 and M62 motorways or boxed by the rest of the conurbation against the Pennines. This is where the textile industry was, where redbrick, multi-floored, blong-shaped mills thrived in a bygone era. Their fight is the same as with old urban com-munities everywhere faced

Typically, this is how Old-ham describes itself in its pub-

licity material:
"Once the world's most impor-

space, GEC and Plessey."

However, unemployment is
8.5 per cent — better than a

LANCASHIFE WEST YORKSHIRE

ough has worked hard at part-nership between public and private sectors to exploit the town's link road to the M62 and try to pull itself up by its own bootstraps.

□^{Widn}

Similar struggles are going on in neighbouring boroughs, with local politicians and business leaders fighting to widen the basic economic structure over the longer term and halt ing gross added value of

relative decline when com-pared with the southern half of In spite of the problems, the statistics for gross added value

n manufacturing industry (see table) testify to a strong base on which to build. The scale of this comes home in just one figure: Greater Manchester's total manufactur-

£4.45bn was just over half of that for Greater London, despite the latter having more than 2.6 times more people.

Pro rata, the West Midlands
did better than either with £5.83bn, but Greater Manchester's position as an important value-adding engine of the

British economy is quite clear.

ian Hamilton Fazey

Local heritage becomes bait for tourists, writes Martin Regan

Welcome to Wigan Pier

expected to understand that Manchester United's stadium city's canal and river network. is not in Manchester, or that Lancashire Cricket Club is not in Lancashire. London, after Promenades, canal-side restaurants and leisure developments were proposed, together with a 30-acre regional theme park on the Manchester Ship Canal Company's Pomona docks. all, is not marketed as Greater showed that Manchester, though suffering from an Such development, it claimed, would create 10,000 new tour-

unfortunate industrial image Although Central Manches-ter and Trafford Park Develop-(even within the north), was regarded as the focus for the ment Corporations have This was followed by a joint study by the English Tourist adopted some aspects of this study, the grand vision has been lost, along with plans for Board and consultants LDR the regional park.
The impetus for tourism now International, which saw Manchester city centre and the

comes primarily from one-off initiatives by either the public adjacent areas of Salford and Trafford as a "potential visitor destination of international or private sectors. At the fouracre Granada Studios Tour, The study concentrated on extracting benefit from the around 750,000 visitors a year come to stroll down Corona-

tion Street or past a mock-up of Check Point Charlie. Such attractions may not be everybody's taste, but they have proved that tourists will come into Manchester if leisure facilities are available. Granada's commitment to local tourism has been underlined by its investment in a themed 145-bed hotel, currently being built within the Victoria and Albert warehouse. In the lon-

used to be before the 1974 reor-

ganisation of local govern-ment, Macclesfield and Wilms-

low are still Cheshire towns

and, like Stockport, they grew throughout the 1980s.

cham, all are part of Greater Manchester's commuter hinter-

land. Together with the southern Manchester suburbs,

they cluster round the great economic driving force that is Manchester Airport, with con-sequent benefit to local busi-ness sentiment and optimism.

Nearly everywhere within

them looks prosperous - and not much different from

southern England. The local

economic structure is shifting towards an increasingly high

technology profile without any-

one having to do much to make it happen.

The effect of all this shows in local authority attitudes. Asked for basic data on their

boroughs, Bolton, Bury, Roch-dale, Oldham and Tameside

responded with marketing packs that all testified to their

Along with Sale and Altrin-

ger term, the company plans a £200m Media City on the banks of the river Irwell. Heritage, both real and imag-ined, has provided a hook upon which to hang tourist-related development. At Wigan, derelict warehousing was refur-bished and repackaged in a £4m local authority-led project. The result was Wigan Pier,

which now attracts more than 300,000 visitors a year. being made by the Central Manchester Development Corporation in its strategy for the historic Castlefield area of Manchester. However, a hand-

ful of popular attractions do not make a tourist industry. The county's attempt to secure business tourism has been better organised and

chester is highly regarded as a venue for smaller conferences and exhibitions, attracting more than 250,000 delegates a year. The lead has been set by the Greater Manchester Conference Office, a body formed by the district councils to promote the county as a confer ence venue. It compiles hotel guides and venue lists, and provides marketing expertise. Mr Bernard Owen, who leads the five-strong team, says that,

although the county lacks a actioning the country facts a conference centre to compete with Harrogate or Birmingham, the redevelopment of the former Central Station into the G-Mex Centre has secured the country's middle-market position.

Success has been mirrored

by hotel development. Over the past three years, 2,500 hotel beds have arrived on the market. Hoteliers are now showing interest in marketing spare capacity to short-break visitors. There is now a recogni-tion among the district author-ities that centralised promotion is effective, even if Manchester inevitably steals the limelight. From July, the GMCO will be renamed The

tion Bureau and its remit wid-ened to include mainstream

The new name comes with a "significant increase" in the GMCO's annual budget of £250,000. Mr Owen acknowledges that such an initiative is long overdue, but the difficulties in getting the various par-ties to agree a common pro-gramme have been immense. He believes that the city will now be able to compete on equal terms with Glasgow and

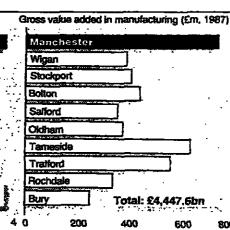
ayer in

Ten years ago no one would dream that overseas visitors would want to spend a week end in Manchester, but we are now starting to get a few Germans and Danes. We have to build on that," he said.

Greater Manchester: People and production

Population ('000s) Stockport Bolton alford Oldinam Tameside Trafford

Population density ('000 per sq km) Oldham Tameside



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GREATER MANCHESTER 3

Stewart Dalby describes the upheaval in Manchester's transport system

The town goes back on the rails

being ripped up to lay track for the city's Metrolink, a light transit railway which will run on streets where 50 years ago the trams clanked and rum-

The disruption has been so bad, says a restaurant in the city's central Chinatown district, that it is being forced out The Victorians built separate of business. Taxis have not rail systems to the north and been able to decant its custom—the south of the city. But there ers and private cars have.

nowhere to park.

But it may become easier in November, when the light railway is due to start operating. One of the attractions of the Metrolink is that, as a light railway, it was cheap to build compared with a conventional or underground railway. It can utilise the existing busy com-muter rail tracks from Bury to Victoria and from Altrincham

to Piccadilly.

There will be 26 carriages, with 23 in use af peak times and 20 in off peak times. Each carriage can carry 80 people sitting down and 270 people

altogether.
There are 2.5m people in the tion It is estimated that 50,000 journeys are made into the city centre each day. The Metrolink would account for 10,000 jour-

WALKING in central news starting with a train Manchester nowadays can be every five minutes at the peak hazardous. Many junctions are hours and one every 10 minutes in the slower periods.

The new system is intended to solve a problem which has hothered the city fathers for rail access in and around the centre and to connect its mainkine railway stations with each

The Victorians built separate is no direct rail link between Victoria and Piccadilly stations, where these networks

A 1977 scheme to tunnel under the city was dropped on grounds of cost

now terminate. Manchester also lacks an equivalent of the London Underground Circle Line which passes through six of the seven main London rail termini. People still travel on a number of bus systems or by foot or by private car across the city.

To tackle the problem, a plan was mooted in the late 1960s to and Central rail stations. (Central is no longer a station - it has since been converted into G-Mex, the Greater Manchester Exhibition Centre.) This was the Pic-Vic plan which would have involved tunnelling under the city centre and creating

After £2m was spent on research and publicity, the scheme got as far as a government minister's desk but the then Labour government got cold feet about costs and in 1977 the scheme was aban-doned. It would have cost £160m at mid-1970s prices. . British Rail and the local

authorities have put in two new heavy rail lines which roughly follow a northwest/south-east axis. These are the Hazel Grove Chord and the Windsor link (A third line to the airport should be completed by 1993). But none of these lines crosses the city cen-

Now, however, the tracks are being dug into the streets and squares. Ramps for the disa-bled are being built at the stops, sections of route are being raised and old viaducts are being refurbished. But there is no exorbitant tunneling work. Nor has it been necessary to remove listed buildings although there has been some compulsory purchase of

system will run for 30 kilo-metres and contain 25 stops. There are to be nine stations each on the Bury and Altrincham lines and seven stops in the city centre. There will be a spur from the centre to Piccadilly, looping to Altrincham

and back. Other phases are planned to take in Salford and Trafford Park to the west, Hadfield to the east, and Rochdale to the north. A private Bill to authorise the other phases is cur-rently going through Parlia-ment. The line to Salford Quays and Trafford Park will

The EC regional development fund has provided hefty financial support

be particularly important in view of the 1m to 1.5m sq ft of office space currently being developed there. But work on it is unlikely to start before

Phase one is expected to cost around £130m, although it is not clear what provision for operating and maintaining the system has been built into this

The contract is thought to be the first in Britain involving a

maintain and operate arrange ment. It was awarded to the GMA Group after seven other GMA is a consortium embracing GEC Alsthom. John Mowlem, AMEC, and Greater Manchester Buses. Another minority shareholder is the Greater Manchester Passenger Transport Executive, but this has not prevented friction in their relationship. The GMPTE answers to the

Greater Manchester Passenger Transport Authority Whose 30 members are drawn from the 10 local councils in the Greater Manchester area. It felt that the £5m capital put up by the consortium was a small price to pay for the right to operate the system for 15 years.

It will enable the GMA

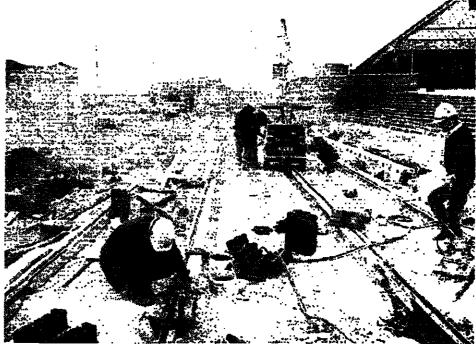
Group to recoup relatively small capital costs through operating revenues. The rest of the cost is being met roughly 50/50 by the government and by the local councils repre-sented on the the GMPTA, which means, ultimately, the local councils.

The government is funding the project under section 56 of the 1968 Transport Act which allows it to give money for such transit systems. It has received a hefty but undis-closed sum from the EC

ers, who say the system will intensify rather than reduce congestion at certain times of day, the Metrolink seems to be Regional Development Fund as part of its own contribution.

has been executed. The GMPTE would rather it had more control over the various Because of depopulation in recent years Manchester is not as badly congested as some other cities, but it has acute parking problems at some times of the day. The new electric system will also be more parts of the contract rather than have everything in one design, build, operate and maintain deal. But with the project now so close to completion all this is academic. Apart from taxi drivenvironmentally friendly than

A further, unquantifiable benefit may be the extra traffic that it will generate if it attracts passengers who cur-rently refrain from visiting the city centre during the day or for an evening out. This could increase travel to the city centre by 10 to 15 per cent a year if the surburban stations are given better facilities for peak travel will further stimu-late the heart of Manchester.



There have also been differ ences over how the contract

MANCHESTER AIRPORT

A player in the first division

MANCHESTER'S airport feels that, like its football teams, its rightful place is in the big league near to the top of the first division — and with an international standing.

In the past decade, Manches-ter Airport has climbed from a modest regional base, carrying 3m passengers, to an interna-tional crossroads for 11m passengers a year. It is now the third busiest airport in Britain and 17th in the world. It claims to be the fastest growing air-port in Britain and predicts that it will be one of the world's top 10 by the end of the decade.

One can now fly to almost as many destination from Man-chester as from Gatwick.

How has this happened? In part, it reflects the growth of the regional economy, particusional services. Manchester is far enough from London for its economy to have developed in

its own way. As new high-technology industries have moved into



The second second

trial north, accountants, law-yers, specialist banks such as venture capitalists, and sundry other support groups have arrived with them. Services which were once provided from the south have become avail-able locally.

Manchester also boasts more than 40 foreign banks. Many first came to serve the substantial ethnic communities. But as foreign investment and outside interest has grown the local Chinese concerns have been joined by Japanese and other Asian banks.

Asian banks.

The airport's spurt of growth in the early 1880s came from its domestic-services; particularly its regular shuttle to London. This is still a major earner, and Manchester has more domestic routes than Heath-

Its international expansion, however, partly reflects the lack of regional competition. Manchester was able to build up its inter-continental busi-ness by stressing that, although it might be far from London for the domestic busi-

ness traveller, in international terms it is no distance at all. Given the congestion at Gatwick and Heathrow, Manchester, less than an hour's flight from London, has been able to talk about convenience.

Vigorous self-promotion has been the underlying reason for the airport's rise, however. "We are a market lead air-

port", says Mr Gill Thompson, the chief executive for the past He and his team have aggressively sold the airport within the airlines industry,

with the claim that it is cheaper and easier to get through than the London air-It now has 94 airlines serv-ing 170 destinations around the world. As well as par

Manchester has built up its freight business. Last year, it handled 80,000 tonnes, far short of Heathrow but growing sig-The latest airlines to book in are Delta and American. Delta

can Airlines will run a once a day service to New York.
Like Gatwick Manchester

has hung on to its charter business, which now accounts for 40 per cent of flights with duled services comprising

"You should not knock char ter flights", says Mr Thomp-son. "They got rather a bad image in the 1960s because of poor services and departure delays. But they have gone upmarket since then. Charter flights to the Caribbean and European ski resorts are good solid business."

The charter business has held Gatwick in good stead in the past year of turnoil for airlines. While the Gulf War and other factors reduced the number of international scheduled passengers and recession sharply hit domestic demand, there was only a fractional fall

in charter flights.

The airport is very profitable last year, earning £44m before tax on a turnover of £118m. Mr Thompson's priority is to persuade more domestic and European carriers to use the

airport and to increase the number of passengers transferring to long haul flights. This new summer new routes from Manchester will include Hamburg, Rotterdam, Nice, Stras-bourg and Toulouse and there will be more flights to Newcas-tle, Aberdeen, Paris and Milan. Some of this increased activity will be absorbed by a second terminal now under construction. Phase one of the 263 acre terminal will increase capacity by 6m · 17.5m passengers and phase two in 1997 will boost it 10 28.5m.

As a publicly owned airport, the owners are Manchester. City Council and nine district councils it is widely assumed that Manchester is constrained in its ability to raise money. But it has been able to find the 257m necessary for the new terminal. With this new addition Manchester will truly

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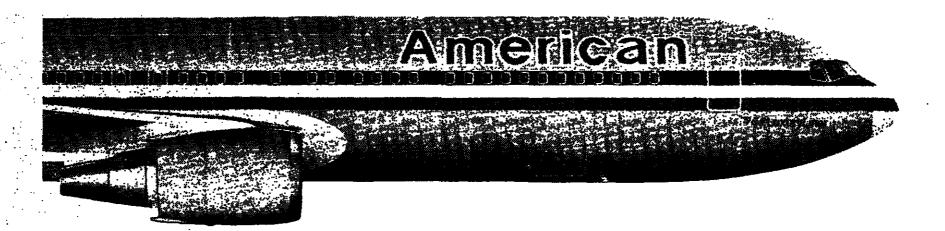
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lan Hamilton Fazey examines the area's popularity among leading international companies

Good geography and sensible workers

THE latest flotation of a Greater Manchester company was not a great success - but there were excuses. The company was Manchester United, which is more famous as a football team than a corporate entity.

Financial institutions backed the issue, but not as many private citizens as had been hoped, so the underwriters had to pick up half the

The fans, who are predominantly at the C2DE end of the social spec-trum, many of them young and mostly without many personal assets, were generally strapped for cash by following their team through a successful season, culminating in an expensive trip to Rotterdam to see United win the European cup-winners' cup.

In the wider economic sense, however, no one in Greater Manchester thought that the outcome of the football club's flotation was likely to rock any boats anyway. The conurbation and its immediate hinterland is one of the profitable parts of corporate Britain, with a firm base of rather more manage-able industry and commerce than a

Indeed, year-to-year analysis of where quoted companies have their headquarters shows Greater Manchester to have about 25 within its borders at any one time, the num-

sionals from which they then select partners to do specific deals. This process has linked

tions and flotations.

levels within weeks.

Up to another 20 quoted compa-

nies can be found in Greater Man-chester's economic hinterland of

east Cheshire, north-east Lanca-shire and the M6 corridor between

Crewe and Wigan.
While Yorkshire and Humberside
can usually field around 140 over a
larger territory, Manchester's are,

on average, up to twice as big as their Yorkshire counterparts.

It means that this is no branch economy of the English south-east

- the opposite to the common per-ception of many people in the home

The quoted companies are, of course, the tip of the iceberg. Henry Cooke, the Manchester stockbrok-

ing and financial services group, last year identified about 2,000 pri-

vator because fees are good. Mr Richardson says that these can easily build to about £25,000. Of this £10,000 might go to the might earn up to £2,000 and accountants and consultants reporting on financial health of the business and its market prospects would consume most

Cutting these costs down to more manageable proportions for small or medium-sized businesses is central to 3i's new scheme, which will be run by Mr Richard Young, the Man-chester office's senior investment controller.

Called "Core Capital", it will use simple financial instruments and straightforward documentation to reduce total fees to around £5,000.

Mr Young says that many seekers of funds have been

vately-owned businesses along the and regional markets to feed on, in M62 corridor, the most densely pop-addition to rapid motorway access the biggest share of any region outber fluctuating slightly around this core as a result of mergers, acquisi-M62 corridor, the most densely populated part of which runs through Tootal has been taken over by Coats Viyella, for example, but Manchester United's flotation restored the number to previous the middle of the Greater Manches

ter conurbation.

Many of these turn over up to £10m a year and make up to £1m in pre-tax profits. Many are candidates for eventual flotation, sale to a larger company or group, or

merger.
Generally, Greater Manchester and its hinterland has a remarkably stable corporate structure. An appropriate metaphor comes from comparing it with good concrete. The aggregate has the right proportions of big, medium-sized and small stones to fill the interstitial spaces and prevent cavities form-

in Greater Manchester's case, the network of A-class dual carriageways and motorways which has given the north-west Britain's best roads infrastructure, is akin to reinforcement rods. The cement holding all this together is local trade, to national customers.

Moreover, Mr Peter Folkman. now head of North of England Ven-tures, did some interesting research into the development of entrepre-neurship in the area when he ran

The overall picture is of a powerful private sector driving a strong local economy

the Manchester office of Investors

in Industry (3i).
This showed that many people who start successful, growing businesses learn their management by working in an already successful medium-sized company employing up to about 300 people. Greater

Manchester has plenty of these.

North-west England already contributes more than 10 per cent –
currently about £80bn – of

the biggest share of any region out-side the south-east. This is reflected in £11.4bn of gross value added in manufacturing in 1987, the latest figures available.

Greater Manchester's share was nearly 40 per cent of that. If the added value from the Cheshire districts of Macclesfield, Congleton and Warrington is added, the share rises to nearly 50 per cent, while the five districts of north-east Lanca-shire – Blackburn, Burnley, Hynd-burn, Rossendale and Pendle – add

another 10 percentage points.

Proximity to the main conurbation or to motorways pull all of these districts well within the orbit of Manchester's influence. The rise of the city's financial and profes-sional sector as an industry in its own right is on the back of this spread of industry and its demand for economical, local services.

The overall picture is of a power-Some of the industry is old, but

ful private sector driving a strong local economy.

engineering businesses across the north, the roads providing speedy

physical links.
These, of course, are all among the bigger blocks in the aggregate. A glance at Henry Cooke's analyses of regional companies, however. reveals some gems among a wide range of medium-sized businesses.

They include Barry Webmiller International, an increasingly successful manufacturer of packaging machinery for the food industry. and Bodycote International, a mel-als technology business run by Mr Joe Dwek which has expanded into protective clothing, safety products,

packaging and textiles.

J.N. Nichols is better known by its most famous product. Vimto, the soft drink, the home market for which has enough natural growth to offset difficulties in Middle East export areas. Renold, which makes chains, gears and machine tools, has been holding up well in spite of slow international trade in its mar-

Indeed, in its published analyses, Henry Cooke is currently making many "strong hold", "hold" and "buy" recommendations to its clients as far as shares in regional companies are concerned. It was not very keen on the flotation of Man-chester United, but local confidence in the real industrial base appears

MANCHESTER is to be the test-bed for a simplified form of equity funding which Investors in Industry (3i) is launching today. The aim is to cut the cost of venture capital for panies looking to finance

growth as the recession ends. The scheme will make sums of up to £250,000 available, but will be available for an experimental period only through 3i's Manchester office.

Manchester has been chosen partly because Mr Charles Richardson, the 3i national director with responsibility for northern England and Scot-land, is based there, but also because the city now has one of the most active concentrations of venture capital exper-

tise in Britain. The segment has sprung up since the mid-1980s, developing rapidly with practice. Manches-ter now has more than 50 professionals with active experience of equity funding.

They have been catalysts in the development of a coherent financial and professional services sector because they form networks with other profesaccountants, solicitors and bankers and fostered team-

Self-interest has been a moti-

mystified by venture capitalists 'hiding behind a veil of

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the form of bank loans, the

scheme's impact on the regular market is expected to be slight.

almost certainly continue to

centre on management buy-

outs and buy-ins, as it has increasingly in the last couple of years. The day of the large-

scale, highly leveraged buyout may be over, but at the smaller end of deals under £10m the

market remains active.

This regular market will

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March investment Fund N. of England Venture Managers North West Regional Fund black magic" in constructing

their deals. Actual equity has been bought cheaply, with the bulk of the investment taking the form of high-yielding pref-erence shares and loans. The new scheme will be more concerned with buying ordinary equit**y**.

Since it will seek to expand the venture capital market to businesses which normally raise all their development in

Evidence of recession within the central Manchester prop-

erty market is surprisingly elusive. The city's developers and

chartered surveyors will acknowledge a down turn in activity, but this is described

as more the readjustment of a

bull market than serious

Alone among the distinct loca-tions which make up the

Greater Manchester office mar-

The description is precise.

Mr Ian Templeton of the Manchester office of accountants Stoy Hayward, says: "We have organised four manage-ment buyouts this year, including £3m of equity finance for Davenham Trust's buyout from Burns-Anderson and £1.5m for a division of Simon Engineer

"Several more are in the pipeline and we are also currently looking for three £1m ckages of development capital. There are hundreds of buyouts going on but most have sunk to such a low price that they are no longer on anyone's register, since these usually start with deals above £10m." Stov Hayward's Manchester office has deliberately set out to secure a good fee-earning niche as a broker of venture capital deals. At the top end,

its record includes arranging



37's Richardson: trial offer

venture capital for Mr Eddy Shah and for British Midland Airways.

"Our commitment includes six chartered accountants spending 70 per cent of their time on venture capital deals. Venture capital is now the only source of money available for even moderately geared businesses which want to expand. Gearing of 1.5 times equity is now considered highly lever-

aged by some banks, making it impossible to horrow more." Mr Templaton says.
Rickitt Mitchell, which Mr
Peter Rickitt, its co-founder.

reconstructions in the wake of the

1980-82 recession mean that little if any is outmoded. Manchester United perches on the fringe of Trafford Park. It may have been

built in the early years of this cen-tury as Europe's first industrial

estate, but its modernised occu-pants include GEC, Ciba-Geigy, Kelloggs and Procter & Gamble. Cerestar, Gruppo Feruzzi's starch

processor for the food industry, has invested more than £40m there in

the last few years. Demand for

industrial space from newer compa-

and Siemens are among the big players with a spread of factories in the region. Among big, influential businesses which have their head-quarters in Greater Manchester or

nearby are ICI Specialities, Coats Viyella, Sharp Electronics, AMEC, Granada and Simon Engineering. Indeed, the Stockport-based

Simon has deliberately used the motorway network to build its

group of related, high technology,

British Aerospace, Ferranti, GEC

nies remains strong.

claims to have been Britain's first corporate finance boutique, is also run from Manchester and specialises in sell-ing businesses as well as brokering venture capital and other funding deals. Its own local outlet is North

of England Ventures, a fund which is also backed by Schroders. Mr Peter Folkman, who ters. Mr Feter Folkman, who runs it, formerly headed 3i in Manchester. We have a scarce commodity, which is money. There are lots of things to look at but most are very difficult to translate into deals. However, there are many very able peo-ple in the south looking to move north because of the

recession." Mr Folkman says.
"Good management has always been scarce for businesses which want backing from venture capital funds. Fund managers are now build-ing up lists of suitable people to take part in appropriate management buy-ins."
They would strengthen

incumbent teams wanting to do management buyouts from existing owners shedding noncore activities from their groups as recession has deep

Mr John Moran, director of County Natwest in Manchester, says the Manchester net-works are also being tapped for another source of likely investments – insolvent companies which can be picked up cheaply and turned round with the right investment and management. There is no shortage of equity capital," he says. "We are talking to insolvency prac-titioners regularly so as to identify venture capital pros

The difference between this recession and previous ones is that this time Manchester has a local venture capital industry in place. It is well-loaded with money and well-staffed with

experienced dealmakers.
Since good local knowledge is essential to strike a good deal, longer-term prospects are fair, however grim the short

ian Hamilton Fazey

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MILIAMM MERCER FRASER

Martin Regan finds strong local demand for city properties

Square half mile scramble

supply are generally those who ing considerations. With a factor, The city's accountants don't know the local market, growing number of expanding and lawyers have expanded Manchester City Centre is separate from both South Man-arate from both South Manarate from both South Man-chester and Salford Quays in the rewards for those develop-

said.
"There is a huge professional occupier base which is beginning to move into new preuises as they become available. London - central Manchester has avoided the problems of Rental growth is the most often quoted example of the Of the 700,000 sq ft which will be completed by 1993, around half has already been let." The market's buoyancy. In 1988, rents were £10 a sq ft; today they are over £20 a sq ft. The record rents are being set within the city's Square Half Mile, a tightly knit community figures are impressive, though the less partisan may point out that the best rents have been bounded by John Dalton Street, Mosley Street and Cross Street which forms the comachieved on buildings which will not be completed for another year. Whatever the mercial core. Around half of all the city centre's professional

measurement, the city centre property market remains in rude good health. firms are based in this small rude good health.

The reason is micro rather than macro, concerned primarily with supply in a tiny area. Mr Ken Bishop of chartered surveyor Bernard Thorpe says that demand for space within the city centre simply outstrips the physical ability of the market to meet it. Studies by Manchester City than the rule, yet the opportu-nities for new build are limited "Those who talk about overby architectural and engineer-

Council have suggested that 90 per cent of the centre's entire 17.5m sq ft office stock is more than 10 years old. Air condi-tioning is the exception rather

sites within the Square Half Mile can be substantial.

Earlier this year, a propos 35,000 sq ft development by the Church Commissioners at St James's Square saw the city's financial institutions jockeying

for the right to occupy.

The winner was Legal & General which bid a record £20.50 a sq ft and is now looking to sublet part of the space at £22 a sq ft. The scarcity of other projects

in this core means that every one is likely to push the market forward, as agents trade off ever higher established rentals. The most notable schemes include Barclays Bank's redevelopment of its York Street premises and a joint Church Commissioners-Barlows project which will rebuild behind the facade of a Grade 2 Listed building on John Dalton Street. Demand is the other crucial considerably both through merger and organic growth. There has also been a steady larly in banking and insurance. Ironically, the buoyancy of the market has itself created extra demand through an expanding property sector. In

There is a stream of new arrivals in banks and insurance

little more than three years from a standing start to a staff of around 40. New practices and and offices have been opened by London agents. Knight Frank & Rutley, St Quintin and Weatherall Green and Smith have all arrived in

The key lettings over the past year have mainly involved professional relocation within the city centre. The law firm of Addieshaw Sons & Latham

took 15,000 sq ft of an office scheme developed by MEPC on Cross Street, while KMPG Peat Marwick McLintock snapped up a 67,000 sq ft development Exchange in St James's Square. The existing KMPG building will be redeveloped by Friends Provident.

Some of the demand has been morped up by refurbishment projects, like Peel Holding's redevelopment of the former Manchester Stock Exchange. Most, however, has been squeezed into nearby areas which agents grandly term the central business dis-

Most new developments are within this district, but there are attempts to change the structural make-up of the market through the creation of a second office core. The Central Manchester Development Cor-poration is keen to promote

this concept in the area tar-ound Great Bridgewater Street. Historical precedence is not encouraging. In 1971, the Bank of England deliberately moved

from the core, but the property crash of 1974 left it stranded. More recently, Coopers & Lybrand moved into a new 40,000 sq ft building on Minshull Street, in the heart of the city's red light district. Ten-ants include Halifax Financial

Services and City of Westminster Insurance. The attention on office rental growth has overshadowed events in the retail market. Manchester is the third centre after Glasgow and Bir-minghamwith total annual

expenditure put at £1,5bn. Anecdotal evidence suggests that retail trade has fallen, which in turn has led to downward pressure on premiums, but investment activity in the

sector has been increasing. Confidence in the long term future of Manchester as a regional shopping centre is underscored by the number of large projects currently on the drawing board. The most interesting is a plan to develop the city's historic Shudehill area.

This 500,000 sq ft retail development is being proposed by the three major landowners in the area: CIS, the Co-operative Wholesale Society and Bishopgate Properties, a Robert Max-well vehicle. The site includes Maxwell House, the former Northern headquarters of Mir-

ror Group Newspapers.

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On the waterfront

IT is tempting to compare Sationd Quays in Manchester with London's Docklands. Here was an area of derelict old ducks. The infrastructure and nousing was developed in the 1980s and now a lot of office space is being rushed up while advantageous enterprise zone

M

This office space could be surplus to requirements for the foreseeable future not just because of the recession but because, as in the City of London. financial and service com-കാടെ in Manchester are reluc land to move out of established wire office areas despite high ems and the fact that the atternatives are just down the shows, as the square mile. In Mananester, the core area is user to half a square mile.

developments, E. Thange Quay, the Anchorage and Harbour City, are about to add 1m square feet of office space to the existing

pelore the recession the take-up of office space in greater Manchester was about Singulation of the vear. At the moment, new lettings are not reaching anything like this

It is easy to compare Dock-lands and Salford Quays, but the temptation should be avoided for several reasons.

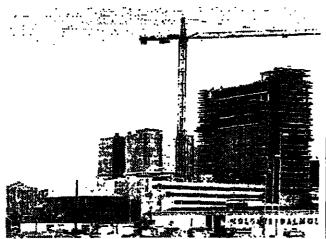
First there is the question of scare Saiford is only talking about im square feet. While influence what is built or is not built elsewhere in Manchester over the next few years, the buildings in Salford are probaby not more than the market will bear. Even if one includes developments in Trafford Park across the canal from Salford there is probably no more than 2m so ft of office space or B1 light industrial property due to come on to the market. Exchange Quay, while physically in Salford, as in the area covered by the Trafford Park

Development Corporation). In London, if Broadgate in Liverpool Street and the develpments at Kings Cross are added to the buildings in Dock-lands one has tens of millions of sq ft looking for tenants.

There is also a limit to how much new office space can be built in the middle of Manchester. The core was redeveloped only in the 1970s. There is centrai Manchester, immediately to the south of the core area. But much of this district consists of old cotton warehouses and other listed buildings technology offices.
Mr John Glester, the chief

executive of the Central Man-: hester Development Corporaion estimates that by the mid 1990s some 400.000 sq ft of new refurbished office space wuld be developed.

A third difference is that Sal-loid Quays do not suffer the problems of access bedevilling the London development, Sal-lurd is less that 10 minutes by road from the heart of Man-



porations were only just

starting and, for various rea-sons, Salford Quays did not

qualify for their aid. The Council nevertheless bought a large part of the quays - 160 acres

of land and some water - from the Manchester Ship Canal

Although there was no development corporation, there

was some government money

available in the form of urban

aid and reclamation grants

(Today this aid would all be wrapped in a city grant.) To unlock this money the council struck a deal with Mr Ted Hagan, a local developer with a reputation for tackling difficult

Mr Hagan and his company

Urban Waterside, were the cat-alysts which rejuvenated the

Quays. It was agreed that if he

could raise £9m in private development money, he would

land at a peppercorn price.

Mr Hagan now chuckles in

recalling that the council may

have doubted that he could

ever he raise this amount and

assumed that he would only

generate enough, say £4m to £5m, to trigger government grants. In the event, Mr Hagan received the commitments, and

a 160 room Copthorne Hotel and a multi-screen Cannon cin-

ema complex now stand on his

land where he secured the free-hold. He has also built 100

homes and developed the

waterside. The council and the Ship Canal Company have also

built homes and put up facto-

But the revival of the quays

is not yet completed. Mr Hagan still has 3.5 acres of Trafford Road frontage on which he wants to build three floors of

shopping. Eventually a Metro-link station will go in at the

ground floor level.

The Canal Company and the city council still have land

available. Salford Quays is well advanced in becoming an inte-

grated, as well as an architecturally attractive waterside development. A decade ago

there was severe dereliction. The area has been brought back to life with a modicum of

Stewart Dalby

government money.

ries and offices.

given nearly 30 acres of the

Company for £1.6m.

chester most times of the day and only minutes from the motorways and the airport. The quays are just a stone's throw from Trafford Park, one of the largest industrial estates in the country. It is currently being regenerated by an Urban Development Corporation.

Most companies on the estate are industrial or high technology. The new office space will complement the industry already in Trafford Park. The developers of the new office blocks expect that the

A derelict area has been revived with only a modicum of government money

space will be let to concerns not only from Manchester but from around the country and

Charter Group, the developer of Exchange Quay, is so confident that it has given a rent guarantee of £15.50 a sq ft to the owners until 1996. Because of the tax allowances on enter-prise zone schemes, the development at Exchange Quay has been sold to a trust.

These enterprise zone trusts can often have thousands of shareholders. In some respects they work like business expansion schemes. For example, the developer is relieved from the need for a huge bank loan and is therefore not obliged to pre-let or find tenants immediately. The reason for building Exchange Quay the middle of a recession is that the enterprise zone status will come to an end

in August of this year.
The new offices add a new chapter to what has already been a remarkable revival of Salford Quays. The story probably started in 1981. The quays were then very derelict, the canal was little used and the water was polluted. The land was degraded and there was little power or proper road

The Salford City council had wanted to bring the Quays to life, but developers said the area was too far gone to be restored without large infusions of public money. Govern-ment urban development cor-

WHEN LOOKING FOR

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IT PAYS TO LOOK

AT A LOCAL

transit railway system known as Metrolink is one more element in the drive to regenerate the heart of Manchester. Manchester is a small city

THE building of the light

within a sprawling conurbation. It probably takes less than three quarters of an hour to walk across the centre depending on how you define it, yet the greater Manchester area with its 10 districts has a population of 2.5m.

As with other old towns and areas such as the East End of London and the docks of Liverpool, the centre of Manchester underwent a depopulation and decline as old industries withered and died.

The beautiful but faded and empty warehouses around the Rochdale Canal bear testimony to the days when Mancheste was an epicentre of the cotton industry. For the time being, they continue to give an sion of dereliction.

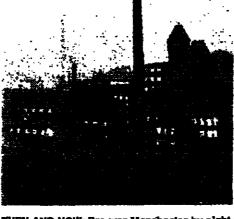
in 1951, central Manchester had a working population of 200,000, by 1971 this was down to 100,000 as factories and busi-nesses closed and companies and people moved out to the suburbs and new towns. It has remained static at around this level ever since.

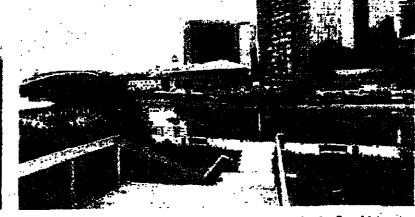
It is difficult to get precise numbers of those living in the central districts. Transport authorities estimate some 50,000 journeys are made into Manchester every day. This would mean a resident population of between 50,000 and 75,000, but it would depend on the definition of the centre.

Mr John Glester, the chief executive of the Central Manchester Development Corpora-tion, reckons that when the body was set up in 1988 only 80 people lived in the area under its remit.

This area comprises 470 acres around the Rochdale Canal It has 80 listed buildings including some of the afore-mentioned former cotton warehouses. The CDMC bailiwick does not encompass the core business district around King Street; it is immediately to the south and west of this.

It does, though, impinge on sites and buildings considered to be the geographic and spiritual heart of Manchester such as the G-Mex exhibition centre which was the old Central Station, the Central Library and the ornate town hall on Albert Square with its stern-looking statue of the great Victorian prime minister William Ewart Gladstone. The John Rylands Library in Deansgate, built just before the turn of the last century, is considered one of he finest examples of modern





THEN AND NOW: Pre-war Manchesler by night (left) and part of today's skyline with the Exchange Building by the Canal (above)

Stewart Dalby describes the resuscitation of central Manchester

Heart beat grows stronger

The CMDC has become the focus of attempts by both the government and the city authorities to revive central Manchester. Like the other urban development corporations the idea is that govern-ment money spent on improving the environment and infrastructure as well as aiding developers will lever a greater multiple of investment from

the private sector. The CMDC is unusual in that not only is it the smallest of the UDCs — it is the only purely city centre one. It does not have railway yards or dere-lict docks to restore. Its budget is thus comparatively modest compared with, say, London's Docklands. It was originally thought the CMDC would be given some £55m over its five than £200m of private sector

investment. More recently the CMDC has suggested to the government that with spending of around £70m to £80m from the public sector some £500m, or even over time fibn of private sec-tor money could be forthcom-ing. This last, fibn figure now looks a trifle optimistic given the recession. But so far the corporation has spent £30m and has seen £200m either spent or firmly committed, so its original target has been

reached, more or less. In a sense the revival of central Manchester was underway before the development corpo-ration got into its stride. In between the core business district and central Manchester is a bustling Chinatown. It is alive by day with spice shops and banks and cultural centres, and colourful by night with all manner of ethnic res-

The Palace Theatre in Oxford street and the Opera House have been rescued and are thriving. The G-Mex centre can seat 10,000 and was recently host to sell-out con-certs by Luciano Pavarotti and Paul Simon. Central Manches-

There is often an overall gain from prestige projects constructed at a loss

ter has developed a home grown rock music industry in the past decade, a sort of echo of Liverpool in the 1960s. There are a number of recording studios and clubs. It is unfortunate that the positive image radiating from the music scene has recently been overshadowed by unsavoury publicity about drugs. Granada television has

developed its studio visits to the point where some 750,000 walked around Coronation Street, the set of one of its most famous programmes, in the past year.

To these cultural and artistic stirrings the CMDC has tried to add a sense of community and civic pride. A lot of money has been spent by the CMDC on cleaning up the canals and brightening up the walks along the canals. Some of the warehouses have been refurbished as homes and offices. Lancaster House, for example , has been transformed into 71 low cost flats for rent. Chepstow House, on the other hand, has

been made into 76 executive apartments. Piccadilly Village will have 125 new homes as well as shops and offices. Granby village will have 211

In all around 500 homes some for rent and the others being offered for a whole range of prices - have shown the latent demand for city centre homes Mr Glester estimates that at the end of the day there could be 1,500 homes in the CMDCs area, with a population of around 5,000.

The residents will undoubt-edly bring added life to the area. There is a feeling. though, that in order to bring about a full revival of a once prosperous city it must have a centrepiece on which people

can focus. Birmingham has just opened its International Convention Centre, which is also home to its increasingly well-known symphony orchestra. Glaszos as a concert hall. Cardiff hopes to build an opera house. Brighton has long had a con-

Often these prestige projects are built at a loss (in the sense that they never recover their capital costs) but the gain comes from profitable buildings all around them, like hotels, shops and offices. Man-chester, home of the famous Halle orchestra which cur-rently performs at the Free Trade Hall, has decided on a 2,400 seater concert hall.

The new concert hall, to be

built next to the Free Trade Hall, would cost around £30m to £40m and would be funded almost entirely from the public purse. The city council would

as its contribution at some-thing like £10m to £15m. This would trigger cash from the EC Regional Development Fund and the UDC would chip in

with a city grant of, say, £10m.
The builders, Beazer, would make profits from the Great Bridgewater initiative that would surround the concert hali. This would be a fillom scheme or series of schemes including 250,000 sq ft of office space, housing, leisure faciliies and the re-construction of

a canal basin. The Bridgewater initiative, named after a main thorough-fare in the area, now looks certain to go ahead.

Another prestige development, Merlin's plan to develop the Great Northern Warehouse opposite G-Mex into a festival marketplace, at a cost of £100m, seems temporarily to

have fallen out of bed.

A third showpiece scheme, the Grand Island development on the British Gas Gaythorn site, is definitely proceeding and should be completed by 1992 at a cost of £25m. This is an office building which will house 600 employees of the British Council which is moving to Manchester.

The CMDC and other local businessmen are delighted at capturing such a high profile relocation. Getting such well known semi-public bodies to move to Manchester shows, as does, the Metrolink, the inter-national airport, the inner city regeneration and the aspirations to host the Olympic games that Manchester is embarked on a renaissance as a great city.

TRAFFORD PARK INDUSTRIAL ESTATE

Factories come first

TRAFFORD PARK claims to be Britain's first industrial estate: the first factories were built there beside the Manchester Ship Canal in 1896.

It was hoped that this would generate at least 2500m of private sector investment and create 16,000 new jobs

Mr Michael Shields, the chief By the Second World War,

75,000 people worked in Traf-ford Park and it was thought to be the largest industrial

estate in Europe. It has since declined. By the beginning of the 1980s Trafford Park faced big problems. Fewer than 25,000 people were employed there. Although communications had improved outside, the roads and railway inside the estate were in need of repair. Not only was new investment not forthcoming, but companies were leaving because of the ageing and deteriorating environment. It was feared that some of the well known concerns with which Trafford Park had become associated - Kelloggs, Ciba-Geigy, GEC - would look

elsewhere.
The Trafford council was aware of the problems but lacked resources to tackle them. Eventually the council got together with a number of local manufacturers and in the mid 1980s pressure was put on the government to set up a evelopment corporation. This was achieved in 1987.

The corporation covers 3,000 acres and includes a non-contiguous 250 acre site at Irlam, which used to be a steel works. The UDC was originally given a £160m budget over 10 years.

executive of the UDC, estimates that by the end of the 10 years around £200m will have been spent and that in the long term about £1bn of private sec-tor money could be invested.

So far the corporation's chief achievement has been to arrest the decline. Since the UDC was set up some 200 new compa-nies, including small ones employing no more than 50 people, have been set up. There are now just under 1,000 companies in area. More than 2,000 new jobs have been created taking the total employed there to more than 27,000.

This has been due partly to new factory building and partly to promotion of what is on offer. Trafford Park is near several motorways and the international airport. There is a skilled workforce in a large population base, and Manches-ter claims to have the largest university campus in Europe.

The corporation has set up various training schemes for new small companies arriving at Trafford Park. The revival has also been helped by the fact that part of the corporation's area was designated an tion's area was designated an enterprise zone, where companies could receive rates holi-days and tax advantages when building offices or factories. Most of the enterprise zone

land has now been taken up.

Much of the money spent so
far has been in improving the environment and ending the dereliction. Trees have been planted and roads and build-

planted and roads and buildings have been refurbished.
But major projects are still in the pipeline. For example, the corporation originally estimated that it would spend half its budget on improving communications and infrastruc-

The centrepiece is to be a dualled road across the ship canal linking the M602 and thus the M62 in the north with the A56 and the M56 and M6 to

the south. But progress has been impeded by the fragmented land ownership in Trafford Park, which had contributed to the estate's decline. Multiple ownership made it difficult to establish new greenfield sites. To build a major road through the middle of the estate has meant compulsory

purchase orders and time consuming planning inquiries. Permission has now been obtained, however, and the road will be built. It is clearly needed. Access

from Manchester is at present across a single bridge which becomes frequently clogged. The difficulties of land assembly have also meant problems on two of the three major sites earmarked for development, Trafford Wharf-side and the Village. (A third,

Iriam, does not have such prob-At the Village, the heart of

Trafford Park, the aim is to redesign the area to meet the needs of small and expanding businesses. This 770,000 sq ft development will provide shops, cafes, pubs, banks, small industrial units, man-aged workspace and a business services centre. But progress has been slow because of the lengthy compulsory purchase

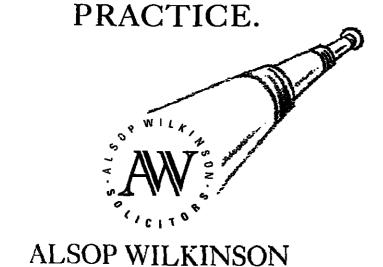
Along the Whariside area which runs parallel with the road and canal opposite Salford Quays, the land has been easier to put together. There

the Ship Canal Company is putting final touches to a 77,000 sq ft office development called Quay West and to Sam-uel Platts restaurant and pub-

One day there may be more than 2m sq ft of commercial and industrial floorspace along the canal. The recession, how-ever, has led the corporation to take a more cautious approach.
Instead of developing all the
canal frontage, it plans to
develop parcels of land with owner occupiers. Trafford Park will be regenerated but not as

Stewart Dalby





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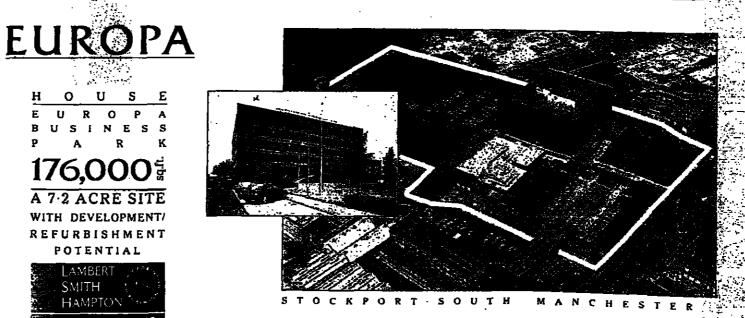
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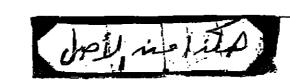
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WITH DEVELOPMENT/ REFURBISHMENT

POTENTIAL





GREATER MANCHESTER 7

MANCHESTER'S answer to the City of London is its "square half mile" a hig-gledy piggledy network of old streets between the Town Half and Piccadilly

If may seem pretentious to compare itself with the capital's square mile, but in regional terms the point is a fair one, as Mr. John Moran explains.

able to walk round the corner and do deals. You can call a lawyer or accountant on the phone and be in his office in only minutes, doing business," he says.

Mr Moran runs County Natwest in Manchester. The merchant bank has been operating there for 20 years. It still has 15 staff just as it had a year ago, so people have still been walking round corners to do deals even in recession. Of course, the deals are generally smaller than in London, but this also

fits the picture. Manchester has developed its niche and is managing it well. Increasingly, services only London used to provide are available locally, usually at about half the price.

It is a message that the Manchester

Financial and Professional Forum hopes to hammer home locally, nationally and abroad as never before

The forum has this year taken a quantum leap in profile. It was formed five years ago to try to pull together the strands of what was then still an emergent financial and professional services sector. All the professions were represented and there were many famous firms, but coherence was lacking. London's Big Bang and its increasing

internationalisation suddenly made the yield from a lot of small regional business too low to bother with. All of Britain's regional centres benefited, but few more than Manchester, which already had a critical mass to be pulled

The forum did this in a rather gentle way but has suddenly grown muscles.
Before, it was run voluntarily, "on the side", by such heavyweights as Mr Alan England, and Mr Tony Smith, one of Barclays' senior managers.

The big change came last November when Mr David Baker retired as Mr Watson's deputy at the Bank of England and became the Forum part-time administrator. Subscriptions have been raised from £100 a year to £500 in order to pay Mr Baker and provide funds to do something.

He operates from the offices of Man-chester Chamber of Commerce and Industry. "It's not that the person is important except to act as a link," he says. "My role is that of an enabler, to help to properly harness the time that

MANCHESTER airport has always

attracted corporate office users, but until the 1980s they tended to be con-

quantities by local developers. Most tenants went to the salubrious North Cheshire suburbs of Wilmslow and

"Golden Triangle".

Today, the airport is the most impor

tant influence on local preperty devel-opment. The potential is immense, yet there is a feeling that the market has not taken full advantage. The annual take up of space in South Manchester is

systems and IBM. Yet until 1988 there

was not a single modern business park

planning policy between Manchester, Trafford, Stockport and Macclesfield,

the authorities with most to gain from airport related development, has meant

selves. Refuge Assurance decamped from its landmark city centre building,

designed by Alfred Waterhouse, to a greenfield site in Wilmslow, while Bar-clays Bank went to Knutsford and

McCann Erickson to a former Manor

around 500,000 sq ft, from companies such as Olivetti, Thorn EMI; Sun Micro-

close to the airport.

fined either to industrial estates or to small stand alone offices built in vast

"This place works by people being



THEN AND NOW: More than half a century separates these contrasting views of Manchester's commercial centre

Financial professionals find strength in unity

A forum with muscles

people are able to give, to make sure that contributing to the forum's work does not become a burden for any indi-

The sole candidate to be the forum's next chairman is Mr Lionel Freedman, senior partner of solicitors Alexander Tatham. He says this self-effacement his former role at the Bank gave him almost unmatched knowledge of the financial and professional community in Manchester. The forum will now work more closely with Inward, the north- west's inward investment agency, and the urban development corporations to use Manchester's emer-gence as a stand-alone financial centre as a selling point for attracting reloca-

The 90 corporate or institutional members who pay the forum's bills will provide any examples needed of what is on offer. Five professional bodies are members — representing accountants, lawyers, stockbrokers, actuaries and

No sector could be said to be in any way weak, with some providing proba-bly surprising examples of Manches-ter's strength. Hongkong bank, for example, now does as much work in Manchester as in London. It set up in area's history and culture in textiles and now claims to be the city's biggest Even if local textile manufacturing has declined, the north-west still remains Britain's biggest import cantre for textiles because of trading know-how — most of the world's cotton is still traded under legally binding Liver-nool rules for example

pool rules, for example.
On the back of this, Hongkong Bank
has 90 staff, five more than last year, providing international banking services, trade finance and treasury and hedging facilities for the likes of Littlewoods and Grattan.

"We are probably now the biggest international trade organisation outside London," says Mr Bernard Payne, the manager. "Last year, we did fibn-plus out of this office."

Manchester has nearly 60 licensed hanks, ranging from clearers to international operations such as Sanwa and Fuji. A locally-grown newcomer is Davenham Trust, a management buyout from the distressed Burns-Anderson

financial services group.

Mr Colin Davenport, the managing director, used to run the large Manchester branch of ABN, the Netherlands bank, which now provides one of Davenham's lines of credit. "We see ourselves as a small merchant banking operation with a role to play among smaller businesses," Mr Davenport

Apart from County Natwest, large merchant banking operations include BZW and Rothschilds - the latter's

most recent piece of ingenuity being the Peel Holdings' purchase of Manchester Ship Canal from Largs, the family busi-ness of Mr John Whittaker, Peel's chair-

Stockbroking remains profitable, according to Mr David Adams of Henry Cooke Lumsden, which has £1.5bn "under influence". Allied Provincial has just moved its marketing department to Manchester from Leeds under the former northern Stock Exchange chief Mrs Ann Green. She says that half of the business's 65,000 private clients have dealt at least once in the last six

Of the other professions, all the leading firms of accountants are present in force, many with a wide range of con-sultancy services also on offer. Greater Manchester also has a strong base of

Not everything is rosy. Edington, Henry Cooke group's merchant bank, went into administration last month because of too many eggs in its deposits basket from nervous local authorities, most of which withdrew at once.

Kleinworts, which had a representa tive office in Manchester, recently called it a day. But generally Mr Baker believes that the forum has a very strong, positive story to tell.

Ian Hamilton Fazev

AIRPORT-RELATED PROPERTY

Spin-off for the developers

House in Prestbury. Siemens, which wanted 350,000 sq ft for its northern headquarters, has just completed a stand alone building at Didsbury, hav-ing decided that there was nothing remotely spitable on the market.

Developers who have built to demand have enjoyed considerable success. The prime example is the Concord Business project by Birmingham-based St Mod-

The development was pre-let to Brit-ish Telecom and Ferranti and then sold to Ossory Investments for £26m. Ken Knott of Manchester based Amec Properties acknowledges that the supply side of the market has not reacted to demand quickly enough, but says that developers cannot take all the blame.

arrort reside development, has meant that most new projects have been on infill sites. Anything over 50,000 sq ft is marketed as a "business park".

The supply side has lagged behind demand to an alarming extent and big space users have had to build for them-Some attempts are being made to remedy this, Ringway Developments, a public and private sector owned company, has been set up to exploit the development potential of the airport. The three private sector partners, Peel

Holdings, Amec and CIS, own 51 per cent of the equity, while the rest is held by the 10 Greater Manchester boroughs through their ownership of Manchester

Ringway Developments is now on site with the Manchester Business Park, the first scheme in South Manchester which can justifiably use the business park title. The project, at Wythen-shawe, required close co-operation with Manchester City Council to assemble the land.

A planning application for a second business park in the area was submit-ted this month by Capital and Counties. It is proposing a 500,000 sq ft park on a 68 acre site at the Cheadle Royal Hospital in Stockport.

In a sense, both schemes are reactive and the problem of capitalising on the strategic long term importance of the airport remains. Site availability is the key issue. Ken Knott argues that the preparation of Unitary Development Plans allows local authorities a unique

opportunity to look beyond immediate needs. Amec Properties, with Scottish Life Assurance, has emerged with an imaginative scheme to build a 350 acre country park estate dedicated to

research and development.

The project is aimed specifically at a handful of technology led multinational corporations and formal links with the city's universities will be offered to potential tenants. The proximity of the airport, a one minute drive

away, is the major selling point.
The scheme will provide some of the best corporate accommodation in Europe, but it faces one major difficulty: Davenport Green is part of the Greater Manchester green belt.

The developers are now lobbying Trafford Council to have the site taken out of the green belt as part of the ing to create a Charitable Trust which in effect donates the agricultural estate to the community.

For Trafford Councillors the political

consequences of allowing development may be too great to contemplate, but support for the scheme from organisa-tions like the Central Manchester Development Corporation and Inward, the North West Inward investment agency, suggests that a wider perspec-tive may be needed if the region is to capitalise on the long term benefits of airport expansion.

Solicitors mount fee challenge to London

Legal bonanza

QUESTION: If something costs £140 in one place but £280 in another, is the customer who chooses the cheaper price really getting a bargain?

ANSWER: It depends on the match of quality and quantity of what is on offer in the two

The £140 figure is a typical hourly rate for a partner's time at the Manchester law firm of Addleshaw Sons & Latham. The £280 price is that for a London solicitors which Addleshaws knows well.

Mr Paul Lee, managing part-ner and chairman of the Addleshaw executive board, says porate clients is now as good

base to take into account

need continuity and they usually want a team. They want to know three or four people who are each familiar with their business. We have tried to make sure that at least two partners always know the

that Addleshaws is no isolated example. The legal services market in Manchester is everywhere in a state of almost frenetic, unplanned growth. What was until recently

thought to be a gap in the city's network of financial and professional services - and overshadowed by Manchester's great rival Leeds – has been plugged with a vengeance. Addieshaws' resurgence is par-allelled by similar growth among local competitors, with new ones emerging.

Mr Lee admits that until

recently Addleshaws, one of the more established Manches-ter firms, was slumbering comter irms, was slumbering com-fortably, along with many oth-ers in the city. Their awakening has been startling. Youth predominates. Mr John Jackson, who runs the Manchester office of Davies Arnold Cooper, is still in his

Street are still well short of the

firm has 22 lawyers in all and uses high technology to keep

Moreover, London firms attempting to keep prices down may well provide a less costly, less experienced solicitor to do most of the work. If the client visits London sporadically, this person may change between visits: if the client spends a good deal of time in London, there is the cost of travel, hotels and time away from

"If you think that a firm in ester is as good as a firm in London, you are stupid to go to London for your advice," Mr

Lee says bluntly.
"In our experience clients work of a particular client, with supporting, qualified staff always available."

The message seems to be get-ting through to the market place. Addleshaws had 19 part-ners in 1988 and 27 other fee earners in a total staff of 123. Today there are 35 partners, 50 other fees earners and 241 employed in the firm. The turnover of the firm has

been growing rapidly as a result. Mr Lee will not say by how much, but few in Manchester would be surprised if Addleshaws were not heading for more than £10m in its cur-

What makes this all the more remarkable, however, is

thirties. So is Mr Soren Tat-tam, head of the corporate department of Pannone March

prime of life. Chaffe Street is almost a start-up business its own right. In 1983 it spun out of the six-office Stockport firm of Harold Chaffe & Co with three partners and now has nine. The

down its supporting staff to 18. This tight control of over-

heads has been achieved despite rapid organic growth annually by more than 45 per cent for the last three years. The firm has not just attracted notice, but transfer of an expe-



rienced partner from both Alsop Wilkinson and Pannone Blackburn, two other thrusting Manchester firms.

Pannone Blackburn's thrust has even driven it into mar-riage with March Pearson & Skelton to establish a broader multidisciplinary firm of Pan-none March Pearson. In size it compares with Addleshaws. having 38 partners, 80 fee earners and 250 total staff.

Mr Tattam, who is of Swedish descent and doubles as the Swedish consul, says that the market for locally-provided legal services is growing so quickly that there is plenty for

"It is in all of our interests for the profession to grow in Manchester because it will help attract work into the city from London," he says. The Street brothers point out

that Manchester firms are also don itself, undercutting Lon-don competitors on their own patch and bringing the backroom donkey work back to Manchester where overheads

are lower. Mr Tattam believes that a critical mass has now been attained in Manchester that will help recruitment and ensure a level of training on the job that could previously

only be had in London. This will enable the profession to feed on itself and grow even more, with no need for ambitious young lawyers ever to move to London for experi-

"There is now a good base of strong corporate firms in Man-chester. The network of professional services has grown dramatically. There has been a big movement of clients out of

Pearson. At Chaffe Street, the London. And why not? We are brothers John and Robert just as good as London firms in just as good as London firms in

> To prove the point, Pannone Blackburn's dowry included a recently-awarded BS5750 quality assurance certificate, which Mr Tattam says is the first in Britain won by a firm of solici-

Incidentally, Pannone Napier, another firm associated with the well-known Mr Rodger Pannone and famous for its handling of the Piper Alpha victims' compensation case, continues in its specialist niche of class actions after

disasters. Manchester's legal network now includes Dibb Lupton Broomhead and Prior, which has expanded from Leeds where it is led by Mr Robin Smith, another go getter. The firm, which also has a strong base in Sheffield built on the long-established former firm of Broomheads, is the largest outside London, according to the

Alexander Tatham is also strong and has gained a national name for its success ful class representation of vic-tims of the Barlow Clowes collapse. It was able to do this because of experience gained in other cases of failed funds management. This year it set up a specialist investor protec tion unit to pursue the niche

further. Lace Mawer is another merger product - formed by Manchester's Mawer combining forces with Lace's, one of Liverpool's more experienced commercial law firms, and so pulling a significant part of north-west corporate business into the Manchester hinter-land. Meanwhile, Halliwell Landau, which was established in Manchester in 1975, is proving its innovative flair with direct mail marketing of its lat est intellectual property ser-

vice to industry and commo Its 14 partners and 101 staff handled 35 deals involving considerations totalling more than £500,000 last year, demonstrat-ing the sort of productivity that a medium-sized firm can now attain in Manchester.

Such attractions last year helped persuade Davies Arnold Cooper to become the first Lonter by taking over the locally based Maurice Ruben Clare.

"London lawyers at Man-chester prices" is the slogan that trips readily off the tongue of the energetic Mr Jackson, who had himself emigrated to the Manchester firm

a few years ago.
"I think it's fair to say that I the north began at Watford," he admits. "But I soon discov-ered the region's quality of life

and superb communications.

Such attractions have just persuaded a northwardly mobile banking lawyer from London to Manchester rather than Leeds. Mr Jackson thinks this is a definite sign of the improving quality and prospects of the law as a profession in Manchester.

lan Hamilton Fazey



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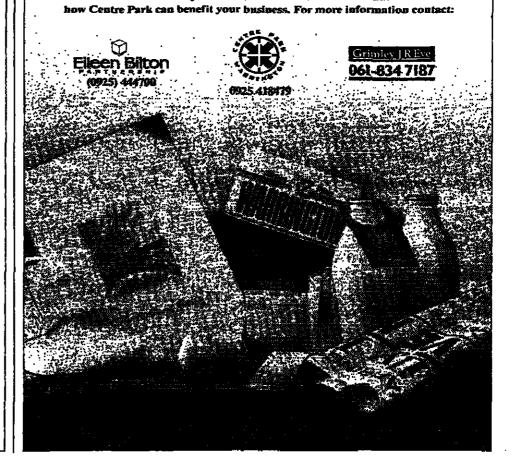
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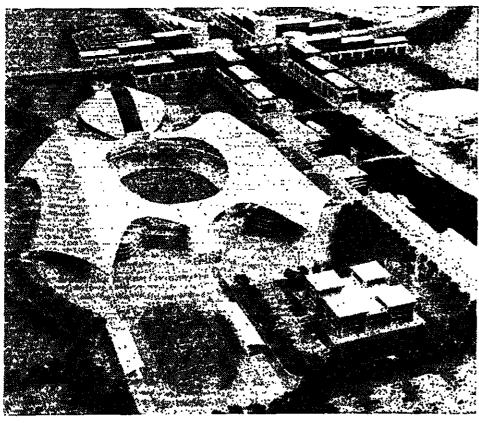
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Encouraged by the Princess Royal (right) and others, Greater Manchester hopes that its proposed Olympics centre (left) will become a living reality

North-west becomes Britain's challenger for the first 21st Century Olympics

Marathon campaign starts well

BY BEATING London for the right to stage the British bid for the Olympic Games of the vear 2000. Manchester has suddenly grown in stature.

When it knocked out Birmingham to be Britain's bidder for the games of 1996, it could have been dismissed as merely one of two provincial cities squabbling over which deserved second place after

Indeed, when Manchester eventually came next to the ast in the six-city race for the 1996 Games (the winner was Atlanta, Georgia) a London bid for 2000 was announced within hours by Mr Sebastian Coe, Britain's Olympic athlete, now in training for a political

It was argued that only London could win for Britain and that a London bid for the 2000 Games would show that Britain was serious about staging the Olympics. But Mr Coe came unstuck in the firstround heats in April, when the British Olympic Association again chose Manchester and the north-west for the right to

The plan, as last time, is to spread the games around the region, using existing or planned facilities, but with Manchester, the regional capi-

tal, taking the lead.
With its 7m people, the north-west is comparable with London in population terms, but it also has many things that London lacks. There is space for development and existing or exploitable sites on which to stage the sports. Above all, there is a basic transport infrastructure, particularly motorways and an international airport to cope with the daily movement of

millions of people.

Manchester's bid also has formidable leadership in the shape of the Duke of Westminster. who lives near Chester:

who saved Manchester's commercial theatre; and Mr Graham Stringer, the highly educated moderate Labour leader of Manchester city council.

London, with its hopelessly clogged roads and its local government too fragmented to form even a simple alliance. could not even muster the support of one local authority for Mr Coe's bid. It was doomed on sheer practicalities.

It is ironic, therefore, that the main argument in favour of London — its status as the nation's capital and one of the great cities of the world — is also being presented as one of Manchester's most important selling points.

The city claims that since it beat London for the bid, it really must be the best that Britain can offer. Therefore Britain must back it to the hilt and London, as a gracious Brit-ish loser, must campaign for Manchester's ultimate victory. That at least is what Mr

Scott hopes will happen. The the broad support of large com bidding is now entering the first of three distinct phases. The first is to get Britain united behind the bld, the secpanies for the 1996 bld which united the region as nothing before and boosted its business confidence. This time, optimism will increase at least until the end of 1993. If the bid ond is to ensure that facilities for eight sports are well ahead in planning and physically visible for three of them, and the herald a six-year regional ecothird is to sell the idea to memnomic boom. bers of the International Olym

pic Committee, which will make up its mind late in 1993. In the wake of the 1996 bid, Mr Scott believes he will have

little trouble in raising the

money to campaign for 2000. Last time he raised an immedi-

ate 12m from north-west indus-

try and commerce and had to go back for another £1m.

was that £3m would again be enough, but his first draft bud-

get has come out a shade under £4m thanks in part to a

doubling of projected spending

on advertising and promotion. He thinks £5m may eventually

be needed. His faith is based on

This time his initial thought

An independent economic study for the 1996 bid put the potential national economic benefit at about £2bn. With such prospects, Mr Scott thinks that even the government must now sit up. Little will be heard about the bid for

With the IOC members pre-occupied with the 1992 games in Barcelona, Mr Scott will use the period to secure the bid's finances and persuade the government to give whole-hearted

This will be more tricky than previous British Olympic bid-ders realised, but Mr Scott now has the benefit of having travelled down a learning curve.
The government showed its lack of excitement about the Birmingham bid for 1996 by entrusting it to the Cabinet's "H" committee, which deals with home affairs.

Jan Hamilton Fazey reports on how Manchester left London standing

Manchester's last bid won the attention of the Cabinet's somewhat heavier "E" (for economics) committee. This was an acknowledgement of the games' potential impact on the national economy.

Mr Scott and his influential allies in industry, commerce, politics, the civil service, the Royal Family and the aristocracy are now lobbying to get the 2000 bid on the agenda of one of the Cabinet's General (formerly known as "Misc", for

miscellaneous) committees. This would place it before a swathe of senior ministers representing various Departments

of State. Fortuitously, Britain now also has a Prime Minister and several Cabinet colleagues who watch sport more enthusiastically than Mrs Thatcher and some of her own ministers. It is not money that Mr Scott

wants from government but enthusiastic vocal and physical support from the Prime Minister at critical stages of the IOC's deliberations. Manchester's rivals will be Berlin, Sydney, Peking and, possibly, Paris, Brasilia, Milan and Istanbul, Thanks to the sale of television rights, the games themselves, will be prof-itable. Stadia and facilities will

have to wash their own faces financially over decades to fol-low, with - in Britain's case a new Olympic stadium functioning afterwards as the north's much-needed answer to Wembley.
This time, Manchester really means it in a way it could not have done last time because

Mr Scott was still learning. The training is now over. It is time to play for keeps.

JOHN WHITTAKER, the northern developer who chairs Peel Holdings, is about to start the last mile towards his sixyear-old goal of unlocking the land and property assets of the Manchester Ship Canal Com-pany, which Peel now almost controls.

Actually it is a mile-and-a quarter, most of it over the daunting structure of Barton Bridge, which carries the M63 motorway at a height of more than 100 feet above the canal at Barton Cross in Greater Manchester. Lodged in the south-east corner of the cross, at Dumplington on the edge of Trafford Park, are 300 acres of greenfield development land owned by the canal company. This was the prize for which

the bitter takeover battle for the canal was fought by Mr Whittaker in 1985-87. Technically, he won, but final victory remains elusive. The site is perfect for a regional shopping and leisure

centre. The one Mr Whittaker wants to build would cost about £150m and would live off up to 7m people within an bour's drive. The government stalled on planning permission last month but will let him build it if he spends about £15m on widening Barton Bridge to head off the traffic problems the centre would otherwise cause.

Only one thing stands in Mr Whittaker's way – the bon. Nicholas Berry, who is also a property developer and the principal minority shareholder in the canal. If there is not animosity between the men, there is certainly a palpable tension and edge. "There is no way we could or would ever work together." Mr Berry told

me last month It is the stuff of soan opera. Both men are approaching middle-aged prime, but are very different. Mr Whittaker is

Parliament must approve changes in the use of assets

s self-made property prince of the Thatcher era. He talks Lan-cashire, wears Union flag ties, refuses interviews because of shyness and believes in mana-gerial teamwork based on what he learned playing rugby for Bury and Fylde — though what the skipper says, of

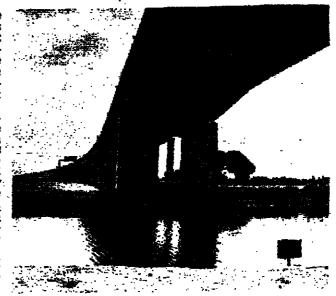
what the skipper says, of course, goes.

Mr Berry is the son of Lord Hartwell. His playing fields were those of Eton. Christ Church College, Oxford, followed. He is gregarious, charming and all researches. ing and always acts so as to understate the social superiority conferred by birth. He talks with the easy, unforced, upper-class drawl of the British establishment and is the gen-tleman to Mr Whittaker's player. Each is tremendously likable; they just do not like each other.

The roots of conflict go back to the takeover battle and Mr Whittaker's tactics. The canal company, with its statutory navigational burdens, was not the sort people thought ripe for

However, Mr Whittaker then a rising but still relatively small property developer who had begun by buying old red-brick northern mills and doing them up - had spotted three things about the company. It had about 6,000 acres of exploitable land; its management seemed asleep; and there was a back-door way to win

The company's 8m shares ers. Mr Berry has enough



SHIP CANAL COMPANY

Battle for the golden acres

were divided equally between ordinary and preference stock. The latter shares were unpopular because they offered inves-tors little benefit, but they carried equal voting rights to the ordinaries. From 1985 onwards, Mr Whittaker started buying them cheaply, along with any ordinary shares he could also obtain

By the time the ship canal management woke up to what was happening it was too late. Mr Berry, a significant share-holder who was then chairman of Harrap, the publisher, even-tually came in as chairman to lead the incumbent management's last stand. But when the smoke cleared, Mr Whit-taker had half the ordinary stock and more than 80 per cent of the preference shares, amounting 68 per cent of vot-

He had bought through Highams, an industrial textile siness he had acquired with its mill. Soon he passed on the stock to Great Hey, an investment vehicle owned by his private family company, Largs. This is where he does most of his business: Peel Holdings, the quoted property company he half-owns, is the public window through which the market can largely watch him at work. With the canal's ordinary

shares trading at more than twice the offer price of £7, those who had not sold to Highams decided to hang on. They believed Mr Whittaker had won cheaply because the Dumplington site had been undervalued.

Mr Berry, now the larg personal shareholder with 700,000 ordinaties and most of the preference shares not owned by Mr Whittaker's interests, has held them together an alliance of pension funds and institutions, plus 2,000 small shareholders organised by Mr Grahame Elliott, an accountant and a mainstay of Greater Manchester's Conser-

vative Party. To do anything significant with the canal's assets Mr Whittaker needs a Harbour Revision Order from Parliament to change the company's articles, as well as separate 75 per cent majorities of preference and ordinary shareholdshares of his own and proxice to block him.

Great Hey has made several offers, building to £20 per share plus £5 deferred premium for Dumplington, if developed, ear-lier this year. Mr Berry would have settled for a £10 premium but suspects that the heavily borrowed Largs group did not have the resources, given the recession, to guarantee it.

Last month. Peel announce that Largs intends to sell its 68 per cent stake in the canal company to Peel for 279m in cash and paper, bolstering Peel's sagging balance sheet and reducing gearing so as not to breach banking covenants.

Peel, still strapped by its £304m acquisition of London Shop in 1989, must now exploit the ship canal's land assets to maintain stock market confidence, and acknowledged this when announcing the deal. Mr Berry now sniffs a chance to break the stand-off between himself and he will be the snife of himself and Mr Whittaker. For the first time, he says

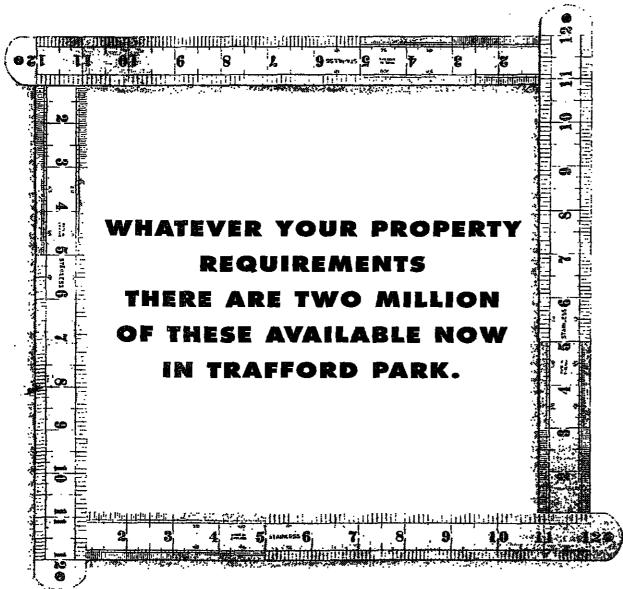
that something other than a cash deal might be considered. An exchange of portfolios with Barlows, the Chester-based quoted property investment company chaired by Mr Berry offers possibilities, although he refuses to contemplate partner-ships or joint ventures with Mr

Splitting ship canal property assets from the increasingly successful and profitable port operations at Ellesmere Port and Runcorn might offer one way out, with the port remaining quoted in its own right.

Another approach involve a deferred premium for Dumplington based on a future and continuing share of rental values there. Mr Whittaker and his camp say they are always willing to talk. First, however, there is that last mile and a quarter to travel over Barton

Mr Robert Hough, the ship canal company's chairman, says paying for widening the bridge should be no problem. Dumplington is in the books at £50m, so £15m spent just to open it up would be cheap -especially if it becomes worth the £200m Mr Berry thinks it

lan Hamilton Fazev



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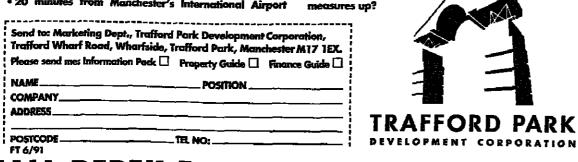
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OAD EAS

RECRUITMENT

JOBS: American researcher claims IQ scores largely reflect circumstances of upbringing

OULD readers care to have a try at the following puzzle? It is an addition arm in which three numbers have been translated into times men's names, the top two of which add up to the third. Each digit from 0 to 9 is always represented by the same etter, and the task is decode the letters back into figures.

GERALD

DONALD ROBERT

I face you with the task; not out of shear mischief, but to Minstrate. in issue which is often decisive to people's career prospects. For solving the problem calls for some of the capabilities widely believed to be essential for success in work depending importantly on the mind
— numerical and verbal reasoning
skills of the sort measured by tests.

skills of the sort measured by tests of the Intelligence Quotlent kind.

My example, however, is not a standard item from such tests. It mixes those two types of reasoning in a particularly confusing way.

The skill needed to solve it is in applying the rules of arithmetic, and folk with a mathematical cast of mind usually lave no trouble with it.

Better to be born rich than 'intelligent' problem is counted in letters seems to bedevil literary-minded people I have faced with it. Few of them

seemed able to visualise it as a sum and so failed to twig, for instance, that I must be either 0 or 9. The items used in the tests are typically less machiavellian, and the psychological trade no longer calls what they test "melligence". That is presumably because the trade has now accepted that ability to reason out the solutions to already defined problems is only a

already defined problems is only a small part of "intelligence" as the word is commonly understood.

The term psychologists now use for what's tested is "ability"—which is worse. While I could live with the information that I lacked intelligence, being told I had no ability would surely depress me.

Even so, the tests under their new maladroff designation are greatly popular with recruiters. Moreover their use may well increase as a result of disputes between psychologists about the accuracy of personality tests in indicating working abilities. As far as I can see, the disputes are just a technical—and probably even

screen because only a half-wit would take psychological tests of any kind as reliable indicators of what people will do at work.

All such tests can do in them-selves is to provide hints about people, so suggesting lines of inquiry which might wisely be pursued by a skilled interviewer. But that unfortunately does not stop recruitment witchdoctors from purporting otherwise.

in particular, some are saying that despite the trade bickering over personality tests, they are helpfully accurate provided they're used in harness with the so-called ability tests. On past experience, there will be no lack of employers to swallow such sales talk, with the result that IQ-type measures will play a growing part in selection for skilled jobs.

The crucial question, therefore, is whether such reasoning tests really identify generally applicable abilities conducive to success in tasks depending much on the use

Since the time of the first world war, the conventional wisdom has

been that they do. What's more they are widely believed to identify the ability to succeed, not only in academic education, but also in the world of work.

One of the main grounds on which they are seen as indicative of worldly success is a large and long-running study made by the late American psychologist Lewis Terman Around 1918 he picked out 1528 schooledlibren with "sentus" 1,528 schoolchildren with "genius" IQ scores of 136 to 200. He then checked on their career progress regularly, comparing them with the generality of similarly aged children from the same state whose average IQ was of course far lower. it turned out that in pay, social status, seemliness of lifestyle etc. the geniuses on the whole did much better. So it was concluded

superior, generally applicable working abilities. There was, however, another way in which the high scorers red from their average counter parts. To a sharply disproportionate extent, the geniuses were children of the best off families in their neighbourhoods, no fewer than &

that high IQ in itself indicated

per cent being from the business-owning and professional classes. So might the root of their worldly success lie, not in their being born smart, but in their being born rich? One psychologist fascinated by

that question is Professor Stephen Ceci of Cornell University. As a student of mental processes, he has noted that people of low measured intelligence often succeed at tasks An example is punters able to predict from form-records and so on, not just which horses will win, but those which will do so at the most profitable odds. Those the professor has studied included some with IQs as low as 80 who picked the winner 93 per cent of the time. Puzzled by such achievements.

he decided to re-examine Terman's findings. He was able to do it because in the late 1950s the United States put 100,000 children of all sorts of backgrounds through a range of tests, and checked on their progress when they were in their 30s. Stephen Ceci has gone farther. following up a representative sample of them when they were 10

Measured Terman-style by the sole criterion of IQ, the highest scorers have done well in worldly terms. The trouble is that so have the lowest scorers. Each of those groups has in fact done almost almost exactly as well as the other, both doing far better than the average IQ folk between them.

But more importantly, when account was taken of differences in the people's social backgrounds, the professor found no link between IQ and worldly success whatsoever. "So if you're given a choice of being born either rich or smart," he says, "my advice is be born rich."
Nevertheless, he adds, he does
not expect immediate and wide
acceptance of his evidence that

high scores on so-called ability test largely reflect the circumstances of people's upbringing. There is too much vested interest, particularly among people who have done well in academic education, in believing that IQ is a pure and objective measure of generally applicable

mental ability.
Which, in the interests of fairness, brings me back to the decoding problem with which I

started. In the eyes of traditional IQ supporters, the skills needed to solve it would presumably be conducive to success in virtually all mentally demanding occupations, practical as well as theoretical.

By contrast, Stephen Ceci's line would no doubt be that the skills amount merely to a facility in manipulating systems of symbols such as numerals and letters. picked up initially from family and then reinforced by schooling, whose use is mainly confined to tasks dependent on the handling of

language and mathematics.
If so, while the facility is at least to some degree necessary in many high-ranked jobs including some in management, it is not an essential requirement for success in anywhere near all of them. And in that case, tests measuring the skills concerned can hardly be reliable gauges of the ability to do mentally

manding work in general.

What I'd like to know from aders who have solved the decoding problem, is which of those two opposed views they favour, and the grounds on which they do so. But for the moment, having managed to solve it myself, I have no hesitation in giving my vote to Professor Ceci.

Michael Dixon

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based executives to assist with the expansion of its European activities. This will provide excellent opportunities for career progression and reward in a stimulating environment. Initial salaries will be commensurate with experience and will be supplemented by bonuses based on performance.

the execution and development of complex limited recourse

He/she will be a graduate (2.1 or better) with five years' experience in complex financial analysis, preferably, but not necessarily, in a financing environment. He/she should have highly developed numerate and financial modelling skills. Fluent in German, he/she will have a keen analytical mind and a capacity for business development. Knowledge of a Central European language would be an advantage.

Junior Executive

The successful candidate will be responsible for quantitative and financial modelling aspects of this complex activity and will progress to deal with all facets of the project development and financing process.

He/she will be in their early or mid-twenties with a good relevant degree. He/she must be able to demonstrate clearly skills and experience in the creation of complex and sophisticated financial models. Fluency in German and/or French is required.

Please reply in confidence enclosing a full c.v. to:-Peter Llewellyn, Assistant Director, Personnel, at Chartered WestLB Limited, 33-36 Gracechurch Street, London, EC3V 0AX or telephone on 071 220 8547.



German-speaking Executives

The Project Advisory Group wishes to appoint two London-

Executive – Early Thirties

The successful candidate will be responsible for assisting in financing transactions and privatised greenfield projects.



A MAJOR CAREER DECISION

you sincerely wish to achieve financial independence within the next 12-18 months. You may already be successful in business but file is not a prerequisite. You will have a down to earth and realistic approach with an open mind and above all possess a willingness to learn and then teach and train others. You will also realise that to achieve a

substantial income will require commitment, effort and skill. We wovide an intrastructure of training and support to underpin your ersonal attributes and we very much look forward to hearing from

> Please call Brian W Sayer on: 0243-584182 (24hrs) Michel Baseli DON'T PROCRASTINATE INVESTIGATE !!!

A UNIQUE OPPORTUNITY TO BE IN AT THE START OF SOMETHING SPECIAL imply by Pirgerel Pic have just unched a range of ladies tights, which are guaranteed not to lackler. No other Company offers this intee and we are aiming for 20%

of this £1.7 billion market within 2

Men and women with leadership and communication skills are required to build a management network on a full tremtaevni laitini on brus laitneto

071 823 4140 or 071 823 6155

Sales Director - Unit Trusts Prestigious Fund Management Group City

Our client is one of the UK's leading investment management houses and is backed by a major European bank with a total commitment to its unit trust activity.

Reporting to the Managing Director, this key role will involve the management and expansion of a small professional broker sales team, the development, personally, of the institutional client base and inclusion in the senior management

The successful candidate will probably be aged between 28-40 with a proven record of selling investment products to

institutions (eg local authorities and life companies) or IFA's. Experience of managing others, excellent communication skills and a commercial approach to the sales process are prerequisites.

The highly attractive remuneration package reflects the importance of this appointment.

For a strictly confidential discussion please telephone or write to Fiona Law quoting reference 1399, at FLA, 16 Old Boud Street, London, W1X 3DB. Tel: 071 491 3811.



INVESTMENT COMPLIANCE OFFICER

London W1

Allied Dumbar Asset Management gives a full range of investment management and advisory services to companies in the Allied Dunbar Group. Funds of over £8 billion are invested in Equities, Gilts, Fixed Interest and

Property worldwide. Due to an increasing workload, our Investment Secretary, who has a vital part to play by advising on technical, investment and compliance issues, is looking for an Assistant with some knowledge of an investment operation. This is a new position and an excellent opportunity for an enthusiastic professional to develop their

expertise in this growing area.
You will be involved in administering controls, assessing and managing problems, writing and reviewing procedures and advising and training Investment Managers on changing regulations. You will also liaise with the administrative departments and assist with the development of our new computer system for portfolio valuation and

To carry out this varied role, you are likely to be a graduate, possibly with professional training in

Attractive Package

law or accountancy, who is keen to learn about investment. Experience in investment administra-tion and knowledge of investment terminology would be very helpful. You must have excellent communication skills, both verbal and written, sound judgement and be able to influence all levels of people. You must be able to work well on your own initiative and be able to adapt to changing commercial requirements. Career progression could be into fund management for the right calibre

In return for your skills, we can offer a very competitive and negotiable salary, which depends on experience and abilities, and an attractive range of benefits including a non-contributory pension

scheme, free life assurance and BUPA. To apply please write enclosing a current CV, to Cathy Higgins, Personnel Department, Allied Dunbar Asset Management plc, 9/15 Sackville Street, Piccadilly, London WIA 2JP. Alternatively telephone 071 434 3211 for an application form.

We are an Equal Opportunities Group. Applicants are welcome regardless of sex, age, marital status, ethnic origin or disability.



GRADUATE OPPORTUNITY Major Investment Bank

As one of the world's top institutional investors this international bank is a major participant in the money and capital markets. The further development of the securities subsidiary in London, engaged in a full range of merchant banking activities creates the requirement for a high calibre ambitious graduate to form the core for further growth in key areas of the business.

You will receive comprehensive training in aspects of merchant benking, particularly bonds, corporate finance, within the new issues and sales departments. Regular travel in the UK will be necessary to provide an effective service to clients, with the probability of overseas travel, including some time in Tokyo at a later stage. Ambition and ability will be

rewarded by excellent prospects and a challenging, secure future with one of the world's most powerful Japanese banks. You will be graduating this summer with a relevant business, law, or numerical degree. You should exhibit strong powers of communication and leadership, demonstrating the willingness and capability to assume early responsibility. Language ability and a familiarity with PC systems would be an advantage.

A comprehensive remuneration package is offered which includes a range of attractive benefits. To apply, please write enclosing full CV and quoting reference 0301 to CS&P Selection, I7 Lincolns Inn Fields, London WC2A 3ED or telephone 071-404 5701. Fax 071-242 0515.



URVEYS

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Dhaka, Bangladesh c.£100,000

This is probably the largest, most visible and most influential private-sector appointment in Bangladosh. It is a classic top-level expatriate role and provides a unique opportunity to make a major contribution to, and operate at the highest business and governmental levels within, the

The Karnaphuli Fertilizer Company (KAFCO) is in the process of constructing an ammonia urea plant that represents the largest foreign investment ever made in Bangladesh and will become the country's largest earner of foreign exchange. The finance facility for the construction phase is in place, a lump-sum turnkey contract has been let and construction has commenced. Offrake agreements have already been signed for 100% of output for the first seven years of production.

Now that the future of the project is secured, the current Managing Director seeks a successor to



manage the three-year construction phase and to take the company into full operating and trading mode - by which time the company will employ 800 with annual revenue in the order of US\$100m. Candidates will be men of considerable business breadth and personal stature who will have operated at board level within a major consulting engineering, construction, heavy engineering or process environment. Their experience will cover project and corporate finance, large project management and high-level relationships with contractors and government. Overseas experience is important, ideally including working in Muslim cultures.

A top-level expatriate remuneration package, of the order indicated, will be negotiated - including a substantial tax-free element paid offshore together with full comprehensive local package of the highest quality including privileged-person

To apply, please send, in confidence, a copy of vour cv to Mike Brown. Ref: 5113/MAB/FT, PA Consulting Group. 123 Buckingham Palace Road, London SWIW 9SR.

Consulting Group

Creating Business Advantage

Great Ormond Street Hospital





Director of Fundraising

This internationally famous children's hospital has traditionally relied on substantial charitable funding to supplement its NHS revenue, to sustain its position as a centre of excellence and to keep it at the forefront of paediatric medicine. A highly autonomous, newly defined position with responsibilities for reaching aggressive funding targets and the public presentation of the Hospitals and Institute of Child Health. A first class experienced manager with well developed leadership and inspirational talent is required to lead this exciting process of transition.

THE ROLE

Responsible through the General Manager to the Special Trustees for developing the long term fundraising strategy of the Group. ■ Maintaining the momentum of current funding and developing

creative future sources of revenue to raise the annual sum of Liftm. Influencing individual and corporate benefactors at the most senior levels. E Leading and motivating the core fundraising team and fostering exce is with witunteer groups and supporters. Con

THE QUALIFICATIONS

E Presen manager with excellent record of planning and whitement Leuler with natural abilities to influence and practicate

mercial focus to fundrassing operations. Seasoned team planer with our-

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Please reply, earliering full details to: Selection Europe, Ref F3610611, 16 Connaught Place. London, W2 ZED

BANKING FINANCE & GENERAL

THE NEW ZEALAND TREASURY

THE CHALLENGE

The New Zealand economy is undergoing a wide ranging reform The Treasury is the primary advisor to the Minister of Finance

economy and community at large. We also have responsibility for the Government's financial position, in the New Zealand Government, the budget process and associated on the economic and financial accounting and reporting functions.

Treasury plays a major advisory options and decisions affecting the role in the development of economic policy, being closely involved in the reform of:

- Ownership structures of State owned business enterprises, including possible privatisations
- Social Policy including health policy and income distribution
- Regulatory policies including trade liberalisation
 - Tax Policy Public sector financial management

AND THE RESIDENCE OF THE PROPERTY OF THE PROPE

WE HAVE OPPORTUNITIES FOR:

ECONOMISTS AND TAX ANALYSTS

We are seeking highly competent economists and tax analysts with proven experience in the provision of economic analysis and advice within a strong economic framework. People with good post graduate qualifications, (especially in economics, with accounting and/or law), a proven record of achievement in public policy, applied research or academic fields, and good interpersonal and

communication skills are now invited to apply.

implications of public policy

FINANCIAL **ANALYSTS**

The New Zealand system of public sector financial management has been fundamentally reformed with the introduction of full accrual We require competent financial analysts who have high, preferably post graduate, qualifications in business administration and/or

accounting and finance. Applicants should have well developed corporate finance skills to assist with monitoring and reporting on the Government's interests in state trading organisations and State Departments. This will also entail dealing with a range of policy issues arising from assessing the performance of those be able to apply this to public address financial management issues at the conceptual level and

good interpersonal skills are also

MACROECONOMISTS

We have openings for macroeconomists with proven experience in handling a broad range of macroeconomic issues. Candidates should have a thorough and contemporary knowledge of current and theoretical issues and economy. Well developed oral and written communication skills are also required.

THE REWARDS

These openings offer a rare opportunity for direct participation in public policy design, implementation and advice. They are based in Wellington, New Zealand's administrative and financial capital. All appointments carry significant responsibility in a performance orientated work environment where lively debate and internal discussion are all part of the development of analysis and advice.

A competitive remuneration package is offered together with relocation expenses. Permanent positions as well as fixed term contracts are available.

Initial queries

Initial queries may be directed to John Whitehead, The New Zealand High Commission, New Zealand House, Haymarket, London SWIY 4TO. Phone on (071) 930-8422

37 Observatory Circle, NW Washington DC 20008, USA. Phone on (202) 328-4857 OR Elizabeth Mackey, The Treasury, PO Box 3724, Wellington, New Zealand. Phone collect on (64) 4 715-113,

fax (64) 4 730-982.

New Zealand Embassy,

OR Derek Gill,

Formal Applications Formal applications should be

the above address. There is no application form. However applicants must include a detailed resume including two passport photos and the names of two referees who can be contacted for verbal comment, prior to interviews. Applicants should also indicate which of the positions are of interest. All applications will be treated in strict confidence. The closing date for applications is 12 July 1991.

forwarded to Elizabeth Mackey at

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SWITZERLAND

THE BANK FOR INTERNATIONAL SETTLEMENTS

an international institution located in Basle with approximately 410 members of staff from 22 countries has an opening for a

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We are seeking a specialist with experience in the analysis and assessment of fixed income investment performance to work within the challenging environment of our new dealing systems and related management information infrastructure.

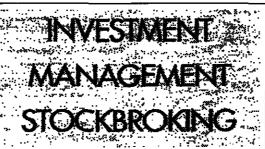
You will liaise with senior management and be responsible to our Chief Accountant; you will show an ability to devise and monitor new methods of obtaining accurate performance data and provide assistance in formulating new management reports, as well as undertaking other ad hoc analyses.

Ideally aged from 25 to around 30 and with a degree or equivalent professional qualification, you will very probably have worked within or close to a dealing-room environment and/or have participated in practical funds management. You will be fully conversant with the information needs of management and with the use of PCs in meeting them. Strong interpersonal communication skills - and sensitivity to tight deadlines - are important.

We offer very attractive conditions of employment in an international atmosphere, a competitive salary, excellent welfare benefits and the facilities of a private sports

Candidates should send their application, together with a recent photograph and references to the Personnel Section, Bank for International Settlements, 4002 Basle, Switzerland, quoting Reference No. 91077.

OPPORTUNITIES IN



Central Birmingham

The stockbroking subsidiary of a highly respected UK financial institution plans to establish a Birmingham Investment Management presence to complement its existing national network.

The development will create outstanding opportunities for Birmingham based stockbrokers to form the nucleus of a profitable and expanding office. Support services are excellent and include state-of the art information technology.

The successful candidates are likely to be self-motivated individuals with proven stockbroking credentials. They will have demonstrated their ability by attracting a loyal client base.

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Bloomberg

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Bloomberg is a successful company with an enviable reputation as a leading provider of sophisticated screen based information services and trading systems within the international financial marketplace.

An opportunity has arisen for a linguist with good securities market knowledge to play a key role within the Trading Systems support team. Based in London you will concentrate on servicing our growing client base in

both the UK and Europe. This is a traditional support role and encompasses all aspects of service in maintaining a high level of satisfaction amongst our clients. To be considered you must be fluent in a second language - preferably German, be highly numerate and have gained experience within the markets. Ideally you will have been involved in support within a dealing room. Computer systems knowledge is not essential but would be of interest.

Bloomberg is a dynamic company and it is important that you are a motivated, enthusiastic individual with high professional standards. In return the company can offer a competitive salary and considerable

Apply immediately to Paul Chambers on 071-388 3111 during office hours or send your cv to him by post or fax, quoting ref FT/B.

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ed, Euston House, 81-103 Euston Street, uncy Limi London NW1 2ET, Telephone: 071-388 3111 Facsimile: 071-388 3588

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Equities • Warrants • Convertibles • Options

Our client is one of the fastest growing financial brokerage firms in Paris. Pan European and cross border expansion has led to the need to recruit additional Institutional sales executives to play a key role in their continuing development.

Probably aged 24-32, candidates should be graduates with at least two years experience of selling either UK or Continental European equities, ideally French, or warrants, convertibles or options to major institutional accounts in the UK or Europe. The ability to interpret technical research and a second European language are preferable. These positions are likely to appeal to highly motivated, team spirited individuals with a European outlook who now seek the opportunity to join a dynamic firm in Paris.

A competitive salary and a strong performance related bonus will be offered to the successful candidates.

For an initial talk in confidence please contact William Dickins or Fiona Barras at 20 Cousin Lane, London EC4R 3TE. Telephone: 071-236 7307. Fax: 071-489 1130.



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Office, procedures and computerised systems will be a preraquisite for this post. In addition your first class menogerial and organisational skills will have been demonstrated on the way to year current position of responsibility. This is an exciting coreer opportuaity to assume responsibility for a key department and to oversee its continuing rapid growth. Male or female condidates should submit in confidence a comprehensive CV pr telephone for a personal history form to: JANE WARE, Stephenson &Ware, SILLSHENSON 6/7 Ludgate Square, London EC4M 7AS, telephone 671 329 6008, fax 071 329 0363. Quote Ref FTUA0314.



Equity Research Analyst

Stores

Kleinwort Benson Securities, according to independent surveys, is stoppised as the most improved house over ecent years in terms of the quality of its research. Our aim is to continue to strengthen our research to inform a growing client base.

We are seeking to appoint a young and enthusiastic Research Analyst to join our active team covering the Stores Sector in the UK Market. Applicants should be educated to degree level with at least 2-3 years experience as an Analyst in Stores. financial service.

For the successful candidate this is a very attractive career opportunity in a leading securities house offering an excellent renumeration package.

Please apply in writing with a full cv. to:-Sioned Exley, Assistant Manager, Group Personnel, Kleinwort Benson Securities Limited, PO Box 560, 20 Fenchurch Street, London EC3P 3DB.

> Kleinwort Benson Securities Limited

INVESTMENT BANKING ZURICH

A major international investment bank is seeking the following key person for its Swiss operation.

Manager - Treasury Operations

Main Responsibilities: This individual will be responsible for managing a small department supporting Foreign Exchange payments, cash management, short date cash funding and bank reconciliations. Train with edsting management to develop procedures to co-ordinate time-

zone cash management with

other offices of the bank and

parent investment bank.

Requirements: Knowledge of European payment and settlements systems, fluency (written and oral) in English and Cerman, a good communicator with 1-2 years management expertise in payment/cash management. You must be eager, have an ability to train others along with the willingness to be a hands-on managerinvolved inday-to-day issues, functions and processing in a small department.

All applications will be treated in the strictest confidence, please call or write to Nigel Haworth

> Jonathan Wren & Co. Limited, Financial Recruitment Consultants No. 1 New Street, London EC2M 4TP Telephone 071-623 1266 Facsimile 071-626 5259

JONATHAN WREN INTERNATIONAL

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We are seeking to recruit a high calibre graduate with 2 to 5 years' working experience to join our Treasury Services Group. This team is responsible for providing our growing list of clients with advice on managing interest rate and foreign exchange risk, using the wide range of sophisticated treasury products provided by Morgan Grenfell.

You will receive a thorough training in money market and foreign exchange products, particularly in their derivatives - swaps, options, futures etc. You will subsequently assist in making presentations and generating new ideas, ultimately taking responsibility for your own group of clients.

This position would appeal to a banker, recently qualified ACA, MBA or ACT Dip. The successful applicant will be able to demonstrate numeracy, strong interpersonal skills and general financial knowledge.

Please write with a full CV to:-

Mark Heyes Morgan Grenfell & Co. Limited 23 Great Winchester Street London EC2P 2AX

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ASSISTANT FUND MANAGER

International Financial Services Centre - Dublin

Our client, a subsidiary of an international financial institution, has established a company in the International Financial Services Centre, Dublin, which engages in portfolio management and associated securities trading. We have been retained to recruit an Assistant Fund Manager to join its existing team. The person appointed will assist in the manage of a number of multi-currency investment portfolios consisting of bonds, notes and other fixed income

Candidates, in the 25 - 30 year age group, will be

investment professionals who have had exposur to international bond dealing. A relevant degree, together with good communication skills, sound analytical training, and the ability to be a team player will be required.

An attractive remuneration package will apply. Candidates should send full personal, career and salary details to Brian Ward at:

Stokes Kennedy Crowley Management Consultants, 1 Stokes Place, St. Stephen's Green, Dublin 2, Ireland. Fax: Dublin 708 1122, quoting Reference Number 4296.

Stokes Kennedy Crowley

PAN EUROPE MACHINERY/ MECHANICAL ENGINEERING ANALYST

A leading global investment bank, our client is in the process of developing an already successful Marketing Strategy. The aim is to expand the bank's activities in both Western and Eastern Europe.

To help ensure the success of these new developments, our client is seeking a Pan Europe Machinery/Mechanical Engineering Analyst to join its rapidly expanding Equity Research department.

You would hold an advanced business degree and have a Science or Engineering background, or come from a relevant industrial background and

BIRMINGHAM

BRISTOL

should have a keen interest in diversifying your career. With a requirement for a professional of the highest calibre, our client is willing to negotiate an appropriate remuneration package.

In the first instance, please send a full CV (together with a separate list of companies to whom you would not wish your application to be forwarded) to Richard Lewis, Riley Advertising (London) Ltd., Confidential Service, 159 Hammersmith Road, London W6 8BS.

International stockbroking and investment banking company specialising in the financial industries wil

be taking on graduate trainees with one/two years

experience in the City. Some background in

languages, accounting or business studies would be an advantage. This is a career opportunity to join a

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London EC2M 7LS

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HEAD OF EQUITY RESEARCH

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RHB which is the largest Financial Services Company in Malaysia involved in Stock broking, commercial

banking, investment management and corporate finance. RHB is quoted on the Kuala Lumpur Stock

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A generous remuneration and relocation package will

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A major bond house seeks a senior salesperson fluent in French, aged 25-35 years with at least three years experience selling multi-currency bonds to Franch institutions c£50,000.

LDC TRADER

US bank seeks a motivated graduate experienced in the trading of debt/equity concerning Hungary, Poland and Russia. Salary neg. £40,000.

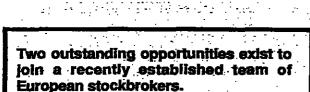
NUMERATE GRADUATES (FIRSTS), MBA'S/ACA'S

A merchant bank seeks four highly qualified bankers with at least one years experience of SWAPS, TREASURY or STRUCTURED FINANCE Sectors. Essential are excellent computer modelling and strong analytic skills c£30,000.

UK/EUROPEAN TAXATION US bank-actively seek an ambitious ACA or

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OLD BROAD STREET BUREAU



European Sales

ARIS

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With an excellent track record, spanning not less than 3 years, of selling European shares to UK, US or European investors, the successful candidate will have the ability to make an immediate impact on the future expansion and development of the Company. An established client base generating a high level of commission income is essential. A highly competitive remuneration package is offered.

German Analyst

Fluency in German and at least 1-2 years' experience are essential requirements for this specialised position where sound analytical skills will provide a valuable asset to our highly motivated team. An interest in client contact with some sales work would be an advantage.

Please write with full CV to: Box A1540 Financial Times, One Southwark Bridge, London SE1 9HL



Investment Officer

An immediate vacancy exists for an Investment Officer to join a professional investment management team responsible for the effective management of client portfolios. This position is based in the Isle of Man.

The successful candidate will ideally:

policy of the Company

- be in mid-late 20's
- have gained a degree qualification, preferably in a finance related subject
- either possess Stock Exchange Examinations or show proven progress in achieving these
- be experienced in the investment of multi-currency
- client portfolios, incorporating bonds and equities possess investigative and analytical abilities and be expected to participate in the overall investment

An attractive package including relocation will be offered and the successful candidate will enjoy the benefits of living and working in a recognised offshore financial centre where basic rate tax is 15%.

Send detailed Curriculum Vitae, in strictest confidence to: The Personnel Office,

Reference 11, Cours House, Summerhill Road, Onchan, Isle of Man.



The rapid expansion of our currency fund management operations has created an exciting opportunity for an experienced currency fund manager. You will assume responsibility for the establishment and monitoring of substantial foreign exchange positions, based on our own proprietary trading systems.

In addition, you will also act as a foreign exchange consultant to our global corporate client base. A minimum of three years active involvement in the international currency markets is desirable and you should be a "self starter" with the ability to operate in a fast moving environment where language abilities are an added bonus.

Please send your C.V., outlining your career achievements and the reasons why you are the right person for this position to:

> Mr. Donald R. Lewis Managing Director Fintech Asset Management Ltd 14 High Street WINDSOR . Berkshire SLA 1LD

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> Please contact Ron Bradley on 071-623 1266

un Wren & Co. Limited, Pinancial Recruitment Consultants v Street, London BC2M 4TP Tel. 071-623 1266 Fax. 071-626 5259

JONATHAN WREN

ternational THE EUROMARKETS WEEKLY

International Insider's highly acclaimed BondWatch service,

which provides expert commentary on-line to Euromarket professionals throughout the world, has a vacancy for an analyst. Applicants must have considerable experience of the Eurobond market and of bond analysis techinques. Please write in confidence, enclosing a CV, to:

The Editor, International Insider, 107 Fleet Street, LONDON EC4A 2AB

AA. Russell

CONSULTANTS

Frank Russell international, the European division of the world's leading investment consulting firm, wishes to add two senior staff to its consulting group. The successful candidates will work closely with a rangle of European and Middle Eastern clients advising them on asset strategy, performance evaluation and other issues related to the management of assets.

Applicants should have experience of institutional investment and be educated to at least degree level. Preferred age 25-35. Applications will be treated in strict confidence and should be sent with a

Miss Gill Suiton, Frank Russell International 75 Wimpole Street, London Wi M 7DD.

The successful candidate will be able to demonstrate a proven track record in Equity Research, not necessarily, but preferably, covering South East Asian equities. The successful candidate will be able to manage and motivate a team of 20 analysts, to

ASSET STRATEGY

APPOINTMENTS WANTED

GREEK LAWYER (37) & European Patent Attorney - TEN Years ACTIVE PRACTICE EXPERIENCE -

Specialized at McCELL UNIVERSITY, CANADA, (LL.M.), in INTERNATIONAL & - SPERMENT IN RECEIL UNIVERSITY, CAPADIA, ULLE, HENDEMAIRAND E SOVIETERASTERN EUROPEAN BUSINESSFOINT VENTURE LAW, FOREIGN DIRECT INVESTMENT, INTERNATIONAL CONTRACTS, EEG LAW, - Frequent Percicipation in INTERNATIONAL CONCRESSES, Speake: GREEK, ENGLISH, FRENCH (vg), RUSSIAN, GERMAN, ITALIAN (g).

- Secke: Pell-Time Cooperation with European or North American Law Firm, or Legal Dyt. of Multimational Company. - Able to Travel/Relocate in Another European Community or Eintern European country, or North America.

Mease write Box A1537, Financial Times, One Southwark Bridge, London SE1 9HL

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Qualified earth scientist seeks fresh challenge in the useful field of third world debt and investment project management. Eager to start now.

CV on request: Box Nor A1538 Financial Times, One Southwark Bridge, London SE1 9HL

ADMINISTRATION CLERK

A London based inve company requires a junior ements and administration cler Applicants must have experience in Stock Market or Money Market, activities, be of a good educational

standard, (accounting preferred) and must be reliable. The position would suit a young individual who is will

to work outside "normal" hours to facilitate International trading activities. Written C.V.'s should be sent to Box A1561, Pinsncial Times, One onthwark Bridge, London SE1 9HL

ACCOUNTANCY COLUMN

Directors, not auditors, govern companies

By Michael Fowle

of corporate governance is in the news: institutional shareholders are news: institutional snareholders are flexing their muscles; shareholders are questioning large salary increases for directors who have presided over lower profits; a new Committee on Financial Aspects of Corporate Gover-nance, chaired by Sir Adrian Cad-bury, was announced a fortnight ago.

The committee needs no advice from me - not least because my senior partner is one of its members

but I have some thoughts from an auditor's perspective.

Directors, not auditors, govern companies, but auditors have a role in corporate governance and an important voice in the debate. In terms of financial reporting, auditors stand between a company and its share-

To be effective, auditors must work closely with directors and manage-ment at all levels, acquiring the respect and trust of directors and management and developing a good working relationship with them. They have an opportunity to see corporate governance at work in many clients and can compare the effectiveness of different systems in practice.

Any review of corporate governance will focus on the separation of ownership from management, the directors' responsibility to act in a fiduciary capacity, as trustees for the shareholders. A public company needs to have as directors not only executives who work full time in the business but also "non-executives", indepen-dent of its business. Most business people now accept the need for audit

THANKS to the recession, the subject of largely composed of independent directors) and for the division of the roles of chairman and chief executive. Good independent directors contrib-

ute to strong audit committees and auditors know that good audit committees contribute, directly and indirectly, to a better audit. We work better when we work with an audit committee which understands the true function of an audit.

A good audit committee should also give direction on the presentation and clarity of annual accounts, and make them comprehensive, lucid and non-evasive in their content and layout. That approach, one which audit committees can insist upon, will help shareholders to interpret complex financial data. Auditors also know that poor independent directors are worse than useless. We have worked with audit committees who see their task as second guessing the execu-tives. We have seen others which are

We have also had the disappointment of reporting our concern to audit committees who fail to take the opportunity of acting as an independent check upon the executive. It is galling to be blamed for failing to alert a board to a risk when you did exactly that.

independent directors represent shareholders. If they are to be effec-tive, those who undertake this respon-sibility must have commercial experience, strength of character, and practical rigour.

This will be a hard nut to crack.

Recent research has shown that 70 per cent of non-executive directors were known to their chairmen before

their appointment. In many, perhaps most, cases these will be the right people chosen for the right reasons. But are non-executives always chosen for their strength and independence, especially when those qualities are most needed?

Many companies take great care in the choice of independent directors. Job descriptions and outlines for ideal candidates are prepared, a nominations committee is formed, a profes-sional search is implemented. That, however, is not always the case.

Effective capital markets need audited information. The markets have an even more urgent need for strong and effective boards of directors

The role of institutional shareholders is vital in this respect. They are already making their mark, as seen earlier this week when the chairman of Asda resigned after pressure from institutional investors. As investors on behalf of their funds, they also have a fiduciary role. They have the knowledge and experience and the time to take an active and constructive interest in the management of the companies in which they invest.

If they co-ordinated their activities as shareholders, they could breathe new life into shareholder democracy. They could also ensure shareholders were told exactly how the indepen-dent directors were selected and how each will benefit the company.

The committee will be looking at "auditors' responsibilities, including the extent and value of the audit report and the appointment, remuner-ation, resignation and dismissal of auditors". That is a wide brief and the profession will no doubt make its views known. Three aspects of the auditor's role which are particularly relevant in the context of corporate governance are independence, the auditor's responsibility in relation to fraud, and liability.

The key to independence is the auditor's identification with his client. As auditor you must identify the company and its shareholders as your client. To do your duty by the company and its shareholders you have to work with your client. work with your client's management, but you can never become or be seen to be management's poodle.

That is the auditor's rule of life and we understand it, but the world

apparently does not - probably because auditors are in effect selected and removed by boards of directors and because they necessarily work behind closed doors.

If shareholders are entitled to know more about the process of appointing independent directors, they must also know about the process of appointing and re-appointing auditors. There is, though, a crucial difference auditors may only be selected from a heavily regulated profession, there are no such constraints upon directors. Also, shareholders need to know how audi-tors work and what they contribute. Auditors are part of the share-holder's protection against fraud. We shall never find every fraud: with undemanding independent directors (or no independent directors at all) skilfully planned and executed collu-

skilfully planned and executed collu-sive frauds can go undetected for sev-eral years, even with the most rigor-ous of audits.

However, auditors must plan their audits to maximise the chance of detecting material fraud. Whenever they detect it, they must have a mech-anism to see that it is dealt with, if not by the client's directors, then by the authorities.

As to liability, many accept that the

As to liability, many accept that the current Caparo position is as undesirable in the long term to auditors as it is to users of accounts. Auditors are rightly wary of exposing themselves to claims from a wider class of

accounts user - we are already seen as an easy target with deep pockets.

We should stand by the quality of our work. Why, however, should auditors alone pay for the mistakes (and sometimes the fraud) of others? The current balance between effective legal liability and actual responsibil-ity is out of kilter until the underly-ing problems (based on the legal issues of contributory negligence in contract and joint liability in tort) are satisfactorily resolved.

The reliability of auditors' reports is a crucial factor for the functioning of financial markets. Effective capital markets need audited information. The markets have an even more urgent need for strong and effective boards of directors. The directors, not the auditors, make the difference

between triumph and disaster.

Michael Foole is senior UK audit
partner, KPMG Peat Marwick
McLintock

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For further information please contact

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As head of Finance, Operations and Administration, you will oversee all the activities of these functions including strategic planning and advice reporting directly to the recently appointed Managing Director of the Property Management Division. With a knowledge of operational and computer systems, management and client accounts, you will plan, duect and supervise all the activities of the section, including setting budgets, quality control and the cost effective use of resources. You will also be expected to lead in the formulation and monitoring of the Division's Business Plans and Budgets. Excellent management and leadership skills are required to undertake a positive role during a period of progressive

As a fully qualified Chartered Accountant, you will have at least ten years professional experience. A property background would be an advantage, though not essential.

While based in the West End, you will have a national responsibility and can anticipate regular travel to our regional offices. This is a Director level

appointment within the Property Management Division. In the first instance, please send your Curriculum Vitae with a covering letter to: Joanna Doyle, Personnel Officer.

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Treasurer -Foreign Exchange

Central London

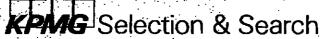
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Our client is a household name in the food and drink sector whose highly successful sales, marketing and distribution network reaches the four corners of the globe. Due to a reorganisation which has recently taken place, a position has become available for an experienced Treasurer to manage the Group's currency dealing activities.

Reporting to the Group Treasurer, the successful candidate will be responsible for monitoring and managing the Group's exposures to foreign currency transactions and translation risks, maintaining good relationships with financial and legal advisers and supervising the Foreign Exchange dealers, ensuring their compliance in all regulatory matters. The incumbent will also be responsible, (as a Committee member), for keeping the Currency Committee up-to-date on the Group's currency exposure position.

Successful candidates are likely to come from a major international corporate treasury function and possess an excellent understanding of the financial markets and of treasury and risk management instruments. Applicants must be able to demonstrate a high level of numeracy, supported by a degree and professional qualification, (ACA/ACCA/MCT) in order to meet the challenges set out by this role.

A highly metivated, confident person is needed to fill this opening, it you feel that you meet the above criteria please send a curriculum vitae, plus day and home telephone numbers to Anna Ponton, quoting



70 Ficet Street, London EC4Y IEU

EUROPEAN GROUP AUDITORS

ITW Ltd., a subsidiary of ITW Inc., a multinational corporation is a world leader in the development and manufacture of industrial systems, consumables and engineered components.

Due to internal promotion and expansion we now seek two European Group Auditors, based in Windsor, who will report to the U.S. Director of Internal Audit. The Candidates will be responsible for planning and implementing a program of system, operational, financial and internal control reviews throughout Europe, as well as acquisition studies. The company's ambition and growth plans will ensure long term career progression prospects.

Suitable candidates should be qualified accountants with manufacturing experience. Fluency in a European language (French preferred) is required together with knowledge of European accounting procedures.

As this is a high profile role dealing with senior international management, the candidates must possess excellent communication skills. The travel content is likely to be in the region of 50% and include assignments in the UK, France, Spain, Italy, as well as other European countries.

Remuneration will include an excellent salary plus benefits and a fully expensed car. Interested applicants should write, enclosing a full C.V. and details of their current remuneration package to:-

> J.A. Walton (Mrs) ITW Ltd., St. Marks House, St. Marks Road, Windsor, Berkshire, SL4 3BD

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We invite applications from accountants CA, ACA, ACCA or ACMA, aged 40-50, who will have acquired a minimum of 7 years' successful commercial financial experience, at least 5 years in retailing, and not less than 2 years as Financial Director or Financial Controller. The brief is widely drawn, and the successful candidate will be responsible for the financial direction and financial control, through tighter forecasting, budgeting, development of modern computerised controls and tighter reporting, thereby contributing significantly to the Group's substantial profitable growth. Up to 15% away travel will be necessary. The ability to introduce sound disciplines, meet deadlines, and play a key role in the Group's future success is important. Initial salary negotiable £45,000-£75,000 plus car, pension, free medical, assistance with removal expenses if necessary. Applications in strict confidence under reference GFDR212/FT to the Managing Director: ALPS.

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For a privately owned property development and trading company with a commercial and industrial portfolio in London and the North of England. Expansion is planned both organically

You will report to the Managing Director and have responsibility for all aspects of financial control and secretarial duties. There will be a real opportunity to assist in planning the company's expansion.

There is a preference for experience in property, but we would also like to hear from people who

have a background in a contract or project based activity - perhaps in engineering. In each case, an accounting qualification is essential. Location: Central London.

Please write in confidence, including daytime telephone number and current remuneration level, to Edward Simpson, Coopers & Lybrand Deloitte Executive Resourcing Ltd, 76 Shoe Lane, London EC4A 3JB, quoting ref ES831 on both envelope

GROUP FINANCE CONTROLLER

(Director Designate)

An exciting opportunity has arisen with a marketing services group in London's West End. The successful applicant is likely to be under 35 years old preferably with relevant industry experience...

Energy, enthusiasm and commitment will be necessary to succeed in this stimulating and challenging environment. The successful applicant can expect full board membership within a year.

C.V's to Box A1535 Financial Times Ltd. 1 Southwark Bridge London SE1 9HL.

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This diverse and challenging position requires a multi-talented individual with a flexible approach to assume total control of the Centre's accounting function. Specific responsibilities will include an immediate review of the existing accounting systems and procedures, together with the development and implementation of a new costing system to improve profitability and monitor on-going efficiency levels. As the senior financial executive a further and equally important aspect will be your contribution to the general

business management of the organisation, both in support of the Chief Executive and through close liaison with other business managers in the Centre.

Applicants must be qualified accountants with at least three years directly relevant management accounting experience at a senior level, in a small to medium size service orientated organisation. The ideal candidate would also possess a proven track record in the re-

organisation of accounting systems and a good grounding in audit procedures. Excellent communication skills and the ability to lead and motivate your team of eight staff are essential

attributes, as is experience in implementing a computerised booking system.

The appointment will initially be for a three year period, with the possibility of extension subject to

satisfactory performance.

For further details and an application form (to be refurned by 4th July 1991) please write to Recruitment and Assessment Services (RAS), Alencon Link, Basingstoke, Hampshire RG21 1JB, or telephone 0256 468551 (answering service operates outside office hours). Please quote reference C92/1084.

The Civil Service is an equal opportunities employer.

DIRECTOR OF FINANCE

New post for Housing Association up to £40,000 & car

Tunbridge Wells & District Housing Association is preparing to acquire Tunbridge Wells Borough Council's entire housing stock of some 5,500 dwellings following a referendum in which tenants voted in favour of the transfer. The Association has already outlined plans for progressive long term building and development, and for providing a quality service to tenants.

The Director of Finance will work closely with the Chief Executive and Committee of Management in raising finance for the transfer, finalising the business plan, and creating a strong finance department.

The Association requires a qualified accountant with a commercial background and/or Housing Association

Please send your C.V. in confidence to; Ian Mitchell, Chief Executive

Tunbridge Wells & District Housing Association. Town Hall, Tunbridge Wells, Kent TN IRS. Closing date: Friday, 28th June

For an Informal discussion about the post and terms, please ring Ian Mitchell on 0892 26121 ext. 3183

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Financial Analyst



C. London

INTERNATIONAL

c£30,000

WARNER MUSIC INTERNATIONAL, with a turnover approaching \$1.5 billion, operates through over 30 affiliates with major markets in Europe, Australasia, and the Far East. A sample selection of artists recording under various company labels includes Madonna, Phil Collins, Prince and Chris Rea.

You would join a small, highly skilled department whose role is to provide a comprehensive Financial Service to senior management, and guidance and support to subsidiaries. You would be responsible for your own particular geographical group of subsidiaries with whom you would be expected to build a strong working relationship in making financial disciplines a constructive business tool. Your role will include performance monitoring, results interpretation, budget preparation, forecasting and consolidations, together with ad hoc investigations and projects.

This is an appointment with a very high profile international organisation that should be attractive to qualified accountants in their mid 20's who are keen to acquire the kind of experience that will equip them for future senior management careers. Your experience to date may have been gained either within the profession or in an analytically based role in a company. The selection process will concentrate on identifying those who combine strong technical ability with a set of personal qualities that must include self motivation, initiative and creativity in problem solving.

My client offers a comprehensive range of competitive employment conditions and in addition to salary there is an attractive bonus scheme.

Applicants of either sex should apply in confidence, to Michael Johnson on (0962) 844242 (24-hour service) Fax No. (0962) 841998 or write to Johnson Wilson & Partners Ltd, Clarendon House, Hyde Street, Winchester, Hampshire SO23 7DX quoting ref: 219J.



Johnson Wilson & Partners

Management Recruitment Consultants

BUSINESS DEVELOPMENT ANALYST

The London office of a rapidly expanding international organisation requires either a Chartered Accountant, a Chartered Surveyor or an MBA experienced in undertaking feasibility studies of various types of projects and to generally assist the MD in the overall appraisal of development opportunities throughout the world.

The position will necessitate extensive travel; the successful candidate is likely to be between 35-42 years of age.

In the first instance please apply to Box A1544, Financial Times, One Southwark Bridge, London SE1 9HL enclosing a comprehensive CV, a photograph and at least two references

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Financial Director

Hemel Hempstead

established in France.

Our client, a £35m turnover subsidiary of a medium sized publicly quoted PLC, are market leaders in their sector. They design and market a range of products used widely within the commercial sector. Business growth is planned across traditional UK markets in addition to a major European strategy already successfully

The Company wish to appoint a Financial Director to join their highly commercial board team. This key post holds full responsibility for the financial function, comprising 40 staff, and reports to the Managing Director.

The appointee will be a qualified accountant with a career developed in a product or service industry background within a commercially

c£45.000 + benefits + car

driven environment. Experience of line management, computer system development and a large customer base are essential.

Candidates, ideally aged mid to late 30's, should be self motivated with strong leadership and management qualities, good financial/ commercial judgement and the ability to complement the highly regarded management

The financial rewards and career prospects are geared to attract high quality individuals with proven ability and potential.

Please write enclosing a C.V. to John Sheldrake at John Sheldrake Associates, 48 Whittlesford Road, Little Shelford, Cambridge CB2 5EW. Tel: 0223 845548, Fax: 0223 845119.

John Sheldrake Associates Executive Selection & Search

CAMBRIDGESHIRE

£45K PACKAGE + CAR

Finance Director

As part of a review of its operations, this highly respected and profitable £19m turnover packaging group is tooking to improve internal efficiencies and to grow both organically and by acquisition.

As part of this process, the new position of Finance Director, reporting to the Managing Director, is being established. The major thrust of the position will be in ensuring that full cost and budgetary control is enhanced and that not only is appropriate and firmely management information produced but that it is acted upon as appropriate as part of the senior management decisionmaking process.

Candidates will be 35-40, qualified accountants with a proven track record gained in an industrial environment. A sound knowledge of the introduction of computerised

management information is required as is a commercial, success orientated, approach to business. You should possess excellent communication skills and be used to contributing within a senior management team. Expenence of acquisitions would be an advantage, as would a knowledge at the packaging industry

Please send full personal and career details, including current remuneration level and daytime telephone number. in confidence to John Elliott, Coopers & Lybrand Delotto Executive Resourcing Ltd. 43 Temple Row. Barningham B2 5JT, quoting reference JE205.

Executive Resourcing

Financial Controller

Manufacturing

Kent

to £28,313 + Car + Benefits

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heare products.

An excellent opportunity has occurred for a qualified and experienced accountant to join a manufacturing operation which is part of a major multi-national organisation.

Applicants aged 30+, preferably from within the process industry, should have at least five years post qualification experience including a number of years man-management experience and have considerable exposure to computerised accountancy systems. Working as a member of the site management team, the ability to communicate, organise and plan effectively is essential in order to win support and establish credibility.

Excellent terms and conditions of employment include fully expensed executive car, free private medical insurance, noncontributory life assurance and pension scheme. Applicants should telephone or write for an application form

or send full CV to:-Personnel & Training Officer, Akzo Chemicals Ltd., Pier Road, Kent ME7 1RL

Tel: Gillingham (0634) 574814.



Our client is a rapidly expanding international Group, with turnover in excess of £300m. Growth over the last five years has been outstanding, and it is this success, combined with the desire to further enhance the Head Office finance

function, which has led to the creation of the following two high profile roles reporting to the Group Accounting Manager: **Group Management** Accountant

c£30,000 + car & benefits, London

This role includes the enhancement of Head Office accounting systems, preparation and analytical review of consolidated reports and cash flows including main board reports. You should be a qualified accountant, aged 25 to 35, with strong systems skills and a practical approach. You will have strong management accounting and consolidation experience gained in multi site and corporate environments. Ref 1664.

Group Accountant

c£28,000+car & benefits, London

This role carries responsibility for Group related matters, financial reporting and analysis, You will be a newly qualified accountant in your mid to late twenties. Enthusiastic and

Please reply in confidence, giving concise career and salary details and a daytime telephone number, quoting the relevant reference number, to Richard Holland or Geoffrey Rutland FCA ATII, at the address below. You may telephone for an informal discussion on 071 489 9000 or 081 677 3803 (evenings).

mobile, you will be self motivated because this is a role which requires a dynamic individual able to turn his (or her) hand to anything. Ref 1666.

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£38,000 - £43,000

We have doubled in size over the last five years through successful innovation combined with effective risk management. In order to sustain this growth we have decided to enhance our strategic financial management by the establishment of the post of Group Finance Director. Your main priorities will be strategic risk management and full treasury responsibility for our expanding

You must be able to demonstrate

- a successful financial management track record
- strong risk appraisal skills experience of negotiating loan finance
- investment and cash management skills In return we offer an excellent remuneration package, a stimulating working environment and substantial job satisfaction.



The Ealing Family Housing Association million, turnover of £20 million. manages some 5,000 homes and has on annual £25 million develops

For a detailed Information Pack and Application Form contact:

Closing Date: 27th June 1991 071-609 9491

Hacas Recruitment The HACAS Centr

The Ealing Family Housing Association Group is an Equal Opportunities employer. Applications are positively welcomed from all people regardless of their gender, ethnic origin, marital status, sexuality or disability.

APPOINTMENTS WANTED

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The Financial Times proposes to publish

The Institute of Actuaries examination results

on

Friday 12 July 1991

For further information please contact

> Richard Jones on 071 407 5748

FINANCE DIRECTOR

BEDFORDSHIRE £35,000 + Generous Profit Share + Car

Our client is a market leader in its specialist manufacturing sector and is continuing to enjoy a well managed phase of rapid expansion.

The Finance Director will be responsible for all financial aspects of running the business including Data Processing. Purchasing and the crucial area of inventory control. A high degree of computer literacy is essential. as is the ability to communicate effectively with non-finance professionals.

You should be a qualified accountant, a proven self starter with the ability to function in a team environment. If you have previous board level expenence or feel your career to date has prepared you for such a role, this represents an opportunity to make a real contribution as part of the senior management team.

To be considered for this position, please forward a full curriculum vitae including details of your current remuneration package to the address below.

Accountancy Personnel, Greyfriars Chambers, Greyfriars, Bedford MK40 1HJ. 0234 214614

Accountancy Personnel

HEAD OF FINANCE

Lloyd's of London Press Limited, the pre-eminent international maritime publisher, wishes to appoint an experienced "hands on" professional as their HEAD OF FINANCE.

Lloyd's of London Press is a wholly-owned subsidiary of Lloyd's of London and publishes Lloyd's List, the oldest international daily newspaper, and a portfolio of legal and maritime publications, in addition to operating a database providing worldwide shipping information.

Based in our Colchester headquarters, the Head of Finance will report to the Chief Executive of the company and will be a member of the executive management team. He or she will be a qualified accountant, ACA or equivalent, in their mid-thirties to mid-forties with a minimum of five years post-qualification experience in a commercial, service-led environment. Previous knowledge of publishing, whilst not essential, would be preferable. The head of finance will attend main board meetings to make financial reports and it is intended that this should become a main board appointment subject to performance.

Liaising closely with the Divisional Accountants on the accounting of the operating subsidiaries, the head of finance will develop the financial team based at Colchester and must be capable of delivering tight financial plans/controls with group cashflow and asset management as priorities.

The Company has recently installed modern software and the head of finance will play a key role in further improving reporting systems and advising line management on day-to-day commercial matters.

The remuneration package includes an attractive salary, car, noncontributory pension and private medical health insurance. Please reply by 24th June, 1991, enclosing full cu to:

> Keith Brownlie, Personnel Director Lloyd's of London Press Ltd Sheepen Place, Colchester Essex CO3 3LP



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financial discipline, through better accounting and controls. The Chief Financial Officer will also be responsible for internal and external

Applicants should be graduate qualified accountants with an individualistic and results-orientated approach tempered by a sociable outgoing personality. You should have about 10 years post-qualification experience preferably in a multi-company, multi-currency environment. Candidates should be systems literate and have experience of their development. Candidates must enjoy, and be prepared to travel extensively and at

Applicants should send a curriculum vitae to Debra Woodbridge at IIR Ltd, 9th Floor, Alembic House, 93 Albert Embankment, London SE1 7TY

Group Accountant

Young talented ACA for Fast-growing pan-European Group

North West

c. \$25,000, car, benefits

This leading distributor of high technology products has grown rapidly to become the largest in Europe within its specialised markets. A new role is being created to support the Group Finance Director of this quoted Plc in a broad and demanding function that is vital to the further expansion now being planned.

The Role statutory reporting matters Group-

- Review and consolidate monthly Assist with legal, treasury, fiscal and accounts from UK and Continental subsidiaries.
- Liaise with and visit overseas Report to Group Financial businesses to improve financial Director; member of small corporate controls and reporting integrity.

The Qualifications

- Graduate ACA; age 25-30. ■ Broad professional experience,
- Analytical, highly-disciplined and pragmatic approach. possibly followed by move into - Communicative and diplomatic;

language skills usefui.



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